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Belgium	100.00	Japan	100.00	Sweden	100.00
Denmark	100.00	South Korea	100.00	Switzerland	100.00
France	100.00	Taiwan	100.00	UK	100.00
Germany	100.00	Thailand	100.00	US	100.00
Greece	100.00	Turkey	100.00		
Hong Kong	100.00	USA	100.00		
India	100.00				
Indonesia	100.00				
Israel	100.00				
Italy	100.00				
Japan	100.00				
South Korea	100.00				
Taiwan	100.00				
Thailand	100.00				
Turkey	100.00				
USA	100.00				

FINANCIAL TIMES

No.31,074 • THE FINANCIAL TIMES LIMITED 1990

Wednesday February 14 1990

EURO-MANAGER

Is it a myth or a real Superman?

Page 16

World News

Triumphant Mandela tries to placate businessmen

The largest political gathering ever held in South Africa saluted Nelson Mandela on his triumphant return home to Soweto after 27 years in prison. In an address, Mandela told the South African business community that the ANC is just as committed to economic growth and productivity as the present employers claim to be, but added that the organisation wanted to address the inequalities caused by apartheid. Page 20

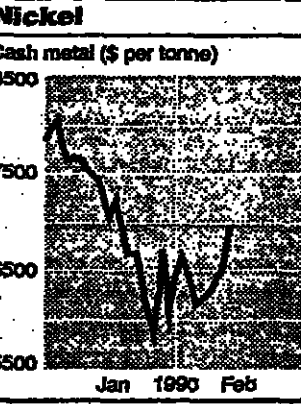
Fourth quarter losses at Chrysler

Chrysler, number three Detroit car maker struggling with poor markets and high restructuring costs, reported a \$64m fourth quarter loss, its first quarterly loss since 1983. For the full-year profits were much lower than analysts had forecast. Page 21

Gorbachev challenge

Boris Yeltsin, leader of the Communist Party in Leningrad and widely seen as a major conservative challenger to President Mikhail Gorbachev, called for the creation of a new and separate Communist Party for the Russian republic. Page 2

Nickel



Boat people riot

Mass rioting broke out among thousands of Vietnamese boat people in one of Hong Kong's biggest detention centres, police said. Page 20

Falklands zone cut

Britain provisionally agreed to reduce the size of its military protection zone around the Falkland Islands as part of a move towards restoring diplomatic relations with Argentina. Page 6

SA tour called off

The South African Cricket Union agreed with anti-apartheid groups to curtail a rebel English cricket team's tour. Page 4

Spanish scandal

A political scandal involving the brother of Spain's Deputy Prime Minister took a new twist with the Attorney General's decision to charge five journalists from the Madrid newspaper El Mundo with slander. Page 3

Emissions cut

Germany could cut emissions of carbon dioxide, the most important 'greenhouse' gas, by 7 per cent in 20 years without substantial changes to policy, the West German Economics Ministry said. Page 3

World sales rose 1.6 per cent

World sales rose 1.6 per cent in January, an unexpectedly strong performance, after falling by a revised 0.2 per cent in December. Page 20

Debt write-off call

The world's poorest countries called for an immediate write-off of all outstanding debt, a doubling of official aid and more concessional loans at a ministerial meeting in Dhaka. Page 4

Cheney visits Seoul

US Defence Secretary Richard Cheney arrives in Seoul today to discuss troop reductions and the role of US forces in South Korea. Page 4

New Greek coalition

A new Greek cabinet was sworn in under Konstantinos Karamanlis, the collapse of his all-party coalition Government in a dispute over military provisions. Page 2

Four powers meet

Chancellor Helmut Kohl said he expected the four victorious World War Two allies to agree to set up talks with leaders of the two German states to discuss German unification. Page 2

Press battle joined

An east European press battle was joined when Robert Mazowiecki, Poland's prime minister, said he would not allow a shareholding in Magyar Hírnap, formerly the official newspaper of the Hungarian Government, three weeks after Rupert Murdoch's News International agreed to take part of the glossy weekly magazine Reform. Page 2

Hearts are Trumped

Ivana Trump scored a pre-nuptial agreement awarding her \$25m in a divorce suit and instead demanded \$150m, the New York's Plaza Hotel and a Boeing 727 from her billionaire husband. Page 21

GERMAN LEADERS AGREE NEED FOR ECONOMIC UNION AND END TO EAST-WEST EXODUS

Accord on monetary plan

EC banks to intensify integration

By David Marsh in Bonn

EAST AND WEST GERMANY agreed yesterday to set up a commission to negotiate the terms of economic and monetary union.

This would include making the Deutsche Mark legal tender in East Germany. Monetary union is an important precondition for fulfilling the two states' goal of full-scale political unity.

Chancellor Helmut Kohl of West Germany said after a meeting in Bonn with Mr Hans Modrow, the East German Prime Minister, that there was a need for monetary union "as quickly as possible," although East Berlin is a long way from meeting the necessary conditions for bringing the two economic systems together.

The talks emphasised that there are still practical obstacles in the way of German reunification. Mr Kohl and Mr Modrow made clear that they disagree about whether a united German state would be attached to Nato.

Bonn is hoping that the democratically-elected East Berlin Government, to be established after next month's vote, will not support Mr Modrow's suggestion that a united Germany should have neutral status.

However, both sides are anxious to stem the exodus of disgruntled East Germans into

West Germany by moving, certainly before the East German elections on March 18, towards monetary union.

Mr Kohl said at a joint press conference: "We want to associate our compatriots in East Germany directly with what we have built up in the Federal Republic over the decades - the D-Mark."

He revealed that 85,000 East Germans had left their homes for the west so far this year, a larger figure than previously estimated. This is in addition to the 344,000 who went to the Federal Republic last year.

Mr Modrow referred to "irritation" about the manner in which Bonn presented its monetary union plan last week. Showing the suddenness with which West Germany is trying to raise the tempo, Bonn did not put forward any written document on the plan.

Details will only be discussed when both sides start talks next week, but no concrete decisions are expected until after the elections.

Although some of Mr Kohl's officials want monetary union before the end of the year, one Bonn Minister said yesterday that it might be 1991 before it was achieved.



Chancellor Helmut Kohl (left) with East German Prime Minister Hans Modrow in Bonn yesterday.

agreed an exchange rate of 2.40 East Marks to DM1 for repayments of industrial support credits which Bonn is starting to make available to East Berlin. This adds to the present regime of five different exchange rates already in force between the two German currencies.

In talks with Mr Modrow and 17 East German ministers, including newly-appointed representatives of opposition parties, the Bonn Government again stressed the need for East Berlin to take simultaneous economic reform measures as part of the monetary union proposals.

The West Germans turned down yesterday Mr Modrow's suggestion that Bonn contribute DM10bn (\$6bn) to DM15bn in "solidarity aid" to buttress the East German economy.

Pointing to the DM10bn supplementary budget planned for 1990, much of it East German related spending, Mr Theo Weil, the Finance Minister, said that "untied balance of payments credits" could not give the required "signal of hope" for East German citizens.

Debtors urged EC summit on East Germany, Page 2; German economic integration, Page 19

CENTRAL BANK governors of the European Community yesterday made clear that proposals for currency union between East and West Germany should not stand in the way of economic and monetary union in the EC, Peter Norman reports.

In a rare statement, issued after their monthly meeting in Basel, the committee of EC central bank governors said they believed that "a stable and orderly evolution for eastern European countries will be facilitated by a strengthened European Community."

The central bankers said they discussed recent developments in central and eastern Europe, in particular East Germany. "These events should not be seen as in contradiction with the concept of economic and monetary union within the Community."

Mr Karl Otto Pöhl, the Bundesbank president who chairs the committee, said they agreed that the process of west European monetary integration "has to be intensified."

Answering questions after the meeting, Mr Pöhl denied the D-Mark was facing a period of weakness because of German currency union, saying: "It is a strong currency and will remain a strong currency."

Drexel considers filing under Chapter 11

By Janet Bush and Alan Friedman in New York

DREXEL BURNHAM Lambert, the Wall Street investment bank, was yesterday considering filing for bankruptcy protection after a group of banks refused to give it an emergency \$350m to \$400m line of credit.

Drexel, which created the \$200bn junk market in high-yield, high-risk junk bonds and whose financial position has severely deteriorated because of substantial losses on its bond holdings, said on Monday it was seeking a major investor or merger partner in a desperate bid to raise cash.

The company board was meeting yesterday to decide whether to seek protection from its creditors under Chapter 11 of the US bankruptcy code for the parent holding company and certain subsidiaries. But it would not do so for its broker-dealer, the operating arm of the entire group which engages in all its core businesses including junk bond underwriting, or its government securities subsidiary.

Under Chapter 11 bankruptcy, a company seeks temporary protection from its creditors so it can continue to operate, at least in some form. Drexel's commercial bank backers, including Citicorp and Chemical Bank, met executives of Drexel late on Monday night and yesterday morning but refused to give Drexel the \$350m to \$400m of emergency funds it sought.

Drexel's liquidity crisis has built very quickly and the collapse in confidence among its creditors on Wall Street was almost immediate. Many primary government bond dealers were reported to be refusing to trade with Drexel yesterday.

Yesterday's moves came on a day which began with Drexel announcing it had defaulted on \$100m in loans and further defaults could follow.

Later in the day Mr Frederick Joseph, Drexel's Chief Executive Officer, announced the news to employees on the firm's public address system, known as Drexel line. "The mood here is sombre," said one executive.

The Securities and Exchange Commission, which regulates the brokerage industry, said it had sent "examination teams" to Drexel's Manhattan headquarters and inspectors were working with officials from the New York Stock Exchange although it emphasised that Drexel was in compliance with all capital requirements.

US analysts said it was difficult to see how the broker-dealer could continue to operate given the fact that commercial banks have pulled at further financing the troubled firm and that dealers in the government bond and other financial markets were refusing to deal with Drexel.

Drexel is the investment bank which more than any other typified the vanguardism and buccannery financial spirit of the 1980s. Its pioneering of high-risk, high-yield securities encouraged an entrepreneurial spirit among US corporations, and was largely responsible for the recent wave of billion dollar takeovers.

Its detractors claim Drexel has been responsible for leading many erstwhile healthy US corporations with insupportable debt. The junk bond market, which is likely to be the most immediate and direct casualty of Drexel's bankruptcy, held up yesterday having fallen sharply on Monday.

RJR Nabisco's 13.71 per cent junk bonds were down by 1/4 point while leveraged buyouts declined by 1/2 to a full point. Several traders said that the junk bond market had already bottomed out and some reported fresh bidding.

Mr Joseph Perella, partner of Wasserstein Perella, the mergers and acquisitions boutique which has relied heavily on junk bond financing for takeovers, said the market had already taken the Drexel crisis in its stride.

As the drama unfolded, it emerged that the Kuwait Investment Office (KIO) in Continued on Page 20

RISE AND FALL OF DREXEL

1935 Burnham and Co founded in New York

1969 Michael Milken joins Drexel Burnham & Co

1973 Burnham and Co acquires Drexel Firestone Inc to form Drexel Burnham and Co

1974 Frederick H Joseph joins Drexel's corporate finance department

1977 Milken and Joseph begin to use high yield, high risk "junk bonds" to finance emerging companies

1978 Milken moves the junk bond operation to Beverly Hills

1983 Milken and Joseph begin using junk bonds in hostile takeovers. Drexel's revenue exceeds \$1bn

1986 Insider trading scandal. Dennis B. Levine, a Drexel banker, pleads guilty to securities fraud

1987 Ivan F Boesky, a Drexel client, pleads guilty to securities fraud and agrees to co-operate with a US government probe into Drexel. Drexel is Wall St's most profitable firm. Revenue exceeds \$4bn

1988 SEC accuses Milken and others of insider trading, stock manipulation and fraud. Drexel agrees to pay \$650m to settle Federal actions

1989 April 10, Milken pleads innocent to charges of racketeering and fraud. April 14 John Shad, Former SEC chairman, is named chairman.

June 16 Milken resigns

1990 Drexel announces \$40m loss for 1989

Soviet troops try to quell riots as unrest enters second day

By Mark Nicholson in Moscow

TROOPS clashed with angry crowds for a second day yesterday in Dushanbe, capital of the southern Soviet republic of Tajikistan, as the Soviet press reported new disturbances in the neighbouring republic of Kirghizia.

The Interior Ministry of Radio Moscow said rioters had destroyed the city's bus and train terminals and smashed up a hotel, while soldiers exchanged fire with armed civilians perched on rooftops around the Communist Party headquarters.

Casualty figures released by the Interior Ministry in Moscow put the number of deaths at six and injuries at about 70. Moscow radio had earlier put the death toll as high as 37 and said 80 had been injured as the rioting spread to the suburbs of Dushanbe.

Mr Kakhar Makhkamov, the city's party chief, speaking some 24 hours after a state of emergency had been imposed on the area, said on television that the situation was out of control.



The violence began after up to 4,000 protesters - angered by rumours that 5,000 Armenian refugees had been given priority in receiving housing, of which there is an acute shortage in the city - surrounded the Communist Party headquarters on Monday.

However, party officials said there were only 89 Armenian

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Law	20
Management	28
Observer	18
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London	30
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MARKETS

STERLING	
New York lunchtime:	\$1.99
London:	\$1.991 (1.99)
DM12.35 (2.825)	
FF9.6375 (9.825)	
SF2.53 (2.5325)	
Y244.0 (244.5)	
£ index 88.4 (same)	
GOLD	
New York Comex Apr	\$422.7
London:	\$419.25 (same)
N SEA OIL (Argus)	
Brnt 15-day Apr	\$19.6 (19.325)
Chief price changes yesterday: Page 21	
DOLLAR	
New York lunchtime:	DM1.995
London:	FF5.7
DM1.4985	
Y144.35	
DM1.6765 (1.6695)	
FF16.7 (5.68)	
SF1.4985 (1.498)	
Y144.35 (144.2)	
\$ index 87.1 (86.9)	
Tokyo close:	144.48
US lunchtime rates	
Fed Funds 8.5%	
3-mo Treasury Bill:	yield: 7.81%
Long Bond:	yield: 8.43%
STOCK INDICES	
FT-SE 100:	2,283.2 (+6.3)
FT Ordinary:	1,818.1 (+7.5)
FT-A All-Share:	1,148.8 (+0.1%)
New York lunchtime:	
DJ Ind. Av.	2,624.1 (+4.98)
S&P Comp	330.8 (+0.72)
Telnyx Nikkei	37,107.03 (+181.11)
LONDON MONEY	
3-month interbank:	closing 15 1/2% (15 1/2)
18m long gilt future:	87 1/2 Mar (86 3/4)

Political nepotism rules in land of the rising sons

Nearly every post-war prime minister has a son or son-in-law in Japanese politics, except for Yoshiki Kishi (left). The families of all but five of post-war premiers are also allied to the Imperial family. Page 4

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EUROPEAN NEWS

Commission president wants meeting soon after next month's election

Delors urges EC summit on East Germany

By David Buchan in Strasbourg

LEADERS OF the European Community should hold a special summit soon after East Germany's elections next month to discuss the implications of the results for the EC, Mr Jacques Delors, the Commission president, said yesterday.

Officials of the Irish Government, which currently holds the EC presidency, said they had already been privately weighing the idea.

The next EC summit would normally be held in Dublin in late June, but a meeting of the four powers with post-war control over the Germans is also likely soon after the March 18 election and an element of EC-

Nato institutional rivalry cannot be ruled out of the Delors proposal.

Mr Delors said the Twelve's leaders should "speak out clearly", as they did at their dinner-summit in Paris last November, on the need to make the Community the centrepiece of Europe's new architecture and a home to pan-Germany.

Saying that he was haunted by the possibility that the EC might be thought of as a creature of the Cold War and might be "delinked", he asked rhetorically: "Why should we abandon construction on one site to start building elsewhere?"

Mr Delors was speaking to

the European Parliament, which is beginning to consider the prospect of having a unified Germany substantially larger than any other Community state. Unlike the Commission - where size is only roughly taken into account, with four large countries having two Commissioners and the other eight one - population is supposed to be the determinant of how the 518 Strasbourg seats are shared out.

By population, a united Germany should get up to 18 seats more than West Germany's 16 seats allocated, and some West German MEPs, like Mr Reinhold Böckel, a Christian

Socialist, of past reports on parliamentary representation, are demanding that.

However, others, including Mr Martin Bangemann, Bonn's senior Commissioner, say that demanding extra representation in Strasbourg, or for that matter increased weight in the German vote inside the Council of Ministers, could require full-scale negotiation with West Germany's EC partners and therefore delay East Germany's incorporation into the Community.

Meanwhile, MEPs yesterday clashed over plans to help fund political parties in east Europe's coming election battles.

Centre-right MEPs, led by British Tories, want the parliament to give some Ecu20m (£14.4m), arguing that otherwise parties on the right will lose out to east European Socialists which have fast-developing financial links with their western counterparts and, in some cases, inheritors of Communist power.

However, Mr Jean-Pierre Cot, leader of the Socialist group, largest single entity in Strasbourg, said "parties should dig into their own pockets to help their allies in the East - not hijack taxpayers' money earmarked for other purposes".

Gidasov calls for separate Russian Communist party

MR BORIS Gidasov, the leader of the Communist Party in Leningrad and widely seen as a major conservative challenger to Mr Mikhail Gorbachev, the Soviet leader, has called for the creation of a new and separate Communist Party for the Russian republic.

He said that a new Russian party within the Soviet Communist Party was needed, in response to the rising tide of nationalism in the non-Russian republics.

This move would also create a potential new power base for Russian nationalists and conservative Communists who feel increasingly threatened by the disintegrative effects of Mr Gorbachev's reform process.

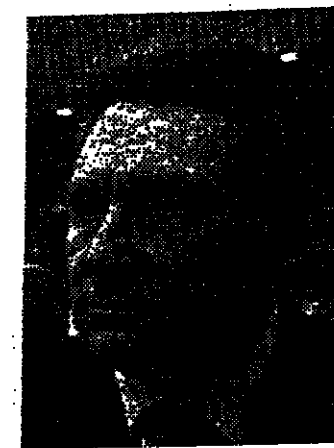
Last week, the Communist Party central committee, facing an upsurge in grassroots protests across the country, agreed to abandon its constitutional monopoly on power, against strong objections by conservatives.

The Leningrad party leader, a key figure as the head of the country's second largest city, split out a carefully pragmatic conservative position in the current political turmoil, distancing himself both from Mr Gorbachev, and from Mr Yegor Ligachev, the man hitherto seen as the main conservative standard-bearer of orthodox Communism.

He backed the immediate introduction of nationwide rationing of basic commodities, and blamed the current economic crisis on the excessive marketisation of the economy. But he also criticised Mr Ligachev's refusal to countenance individual initiative and private property in agriculture. He said private property was acceptable if it did not involve "the exploitation of hired labour".

Mr Gidasov has tied his political future to his role in the Party, announcing that he will not contest next month's local elections, in defiance of Mr Gorbachev's explicit appeal to all Party leaders to stand for office. He was only elected Leningrad Party leader last year, since when he has rapidly earned the reputation of a leading neo-conservative in the movement.

His backing for the idea of a Russian Communist Party, which has never been a separate entity within the Soviet Communist Party, is partly a



As criticism of President Gorbachev's perestroika mounts, Quentin Peel and Ian Davidson interview one of his leading opponents, the Leningrad Party chief

pragmatic response to the demand for greater autonomy, if not outright independence, from the parties in Lithuania and other Baltic republics, as well as Armenia, Georgia, and Azerbaijan in the south.

However, it is also likely to appeal to Russian nationalists, giving them a clearer identity in the crumbling Soviet and Communist empire.

"A few months ago, I considered this would be very bad for the Soviet Union in general and the Soviet Communist Party in particular," he told a small group of foreign journalists. "The Communist Party united the Soviet Union and was the only party."

"As the situation is now, I support the idea of setting up this Russian Communist Party. After the events in Estonia, Lithuania, Azerbaijan and Armenia, I think that Russia needs its separate party. In that way we will see a new form of relationship between the parties."

He admitted the loss of political authority by the party across the country - but denied it amounted to a popular rejection of Communist ideology.

"It is not a crisis of ideology. It is a crisis of the economic decisions we have taken in recent times," - a clear criticism of Mr Gorbachev's leadership.

Yet, he did not condemn the ultimate direction of reform only its speed. "A direct transition from a command system to a more or less free market should take much more time, and there should be more thought given to it," he said. "We are always running somewhere, trying to go too fast."

Maxwell buys stake in Hungarian newspaper

By Nicholas Denton in Budapest

AN EAST European press battle between Mr Rupert Murdoch and Mr Robert Maxwell looked set last night when the Mirror Group took a major shareholding in Magyar Hírnap, formerly the official newspaper of the Hungarian Government.

Mr Maxwell bought his 40 per cent stake - for a bargain price of \$800,000 - in one of Hungary's largest dailies three weeks after Mr Murdoch's News International finalised an agreement to take half-ownership of Reflex, a glossy best-selling weekly, and its tabloid daily offshoot, Mai Nap.

Mr Maxwell, like Mr Murdoch, regards his Hungarian investment as the first of several in eastern Europe. In January Mr Murdoch visited several east European countries. Mr Maxwell said yesterday that he has invitations to Romania, Poland and Yugoslavia, and plans investment in Czechoslovakia and the Soviet Union.

Competition between the two press barons in Hungary has its limits, said Mr Maxwell. "Magyar Hírnap will not go down to the level of the paper invested in by Mr Murdoch."

The Mirror Group will manage Magyar Hírnap, contribute know-how, computer technology and capital, and will set up a modern print works to print the newspaper, but the agreement specifies that the British company will not interfere in editorial matters. The independence of the publication will be guaranteed by a directorate of Hungarians, and Hungarian and British shareholders are fixed for the time being.

Mr Maxwell admitted yesterday that he has "a reputation as a hands-on editor and publisher who does indeed interfere in the editorial content of papers." But this was only true in his own country, he added.

The latest changes will be in the financial management of the newspaper. "Until now the editors were not interested in how much money they spent," Mr Peter Nemeth, news editor in chief of Magyar Hírnap, said.

Advertising managers were little better. "Many times they sent away people who wanted to place advertising. 'No space,' they said." Staff cuts are in prospect as well as changes in attitudes. Over a quarter of journalists will lose their jobs over the next few months. "No matter how pretty we package it, it will be rough," Mr Maxwell said. For those who remain, salaries could increase by 50 per cent, going by the experience of other joint ventures, says Mr Les Bonnet, head of Price Waterhouse in Hungary.

In the short term it will be impossible to make profits, Mr Nemeth said. But he hoped that if the Hungarian economy prospers, so would Magyar Hírnap and the newspaper could be in profit in two years.

The prominent involvement of western press magnates in Hungary is bound to provoke controversy. Some leading members of the conservative Hungarian Democratic Forum, the largest opposition party, have already criticised Mr Murdoch's Sky satellite channel for debasing Hungarian culture.

In addition, the sale of the government newspaper for such a small amount adds weight to claims of populist politicians that Hungary's birthright is being given away to foreigners. Privatisation is already beginning to dominate next month's elections. The government envisages that 30 per cent of Hungary's GDP will be transferred to the private sector in five years.

Mr Murdoch paid more than \$100 million for his Hungarian press empire - \$1m for 50 per cent of Reflex and \$3m for 50 per cent of Mai Nap - but now owns two of the most profitable publications in Hungary.

Reform has just announced profits for the last three months of 1989 which amount to a 200 per cent annual return on capital.

Revolutionary fervour passes by sleepy E German villages

By David Goodhart, recently in Wolfsburg

FOR the 10 per cent of the East German population who live in the countryside, life plots on as it always has done. In Wolfsburg, 100 miles north of East Berlin, nobody has left for West Germany and there is no evidence of a collapse, or even a deterioration, in living conditions.

Even last year's revolutionary changes have largely bypassed East Germany's villages. At Neuloh, up the road from Wolfsburg, the local collective farm sacked a few party members from its executive to show some revolutionary spirit, but at other farms they have not even bothered to do that.

However, a group of Neuloh farm workers, idling near a cattle shed in the early afternoon, expressed fears that former owners who fled to West Germany after compulsory collectivisation might try and reclaim their land.

Mr Eberhard Fandrey, 32, also doubted whether the farm could compete within the European Community - and pointed to the 1970s when the farm needed two hours' servicing for every two hours it runs.

Back at Wolfsburg, where Soviet helicopters still screech overhead, the annual meeting of the highly indebted collective farm passed off with scarcely a mention of political

things should change but nobody said anything - they've lost their voices". She earns only 500 East German marks a month, her husband 600 marks, and they supplement their income by growing vegetables and keeping pigs on a small plot of land. But unlike workers in the polluted industrial south, most people in the countryside, while welcoming the revolution, are not particularly dissatisfied, says Mrs Goeres.

Evidence of imminent collapse, even in the cities, remains scarce. One senior Bonn official last week claimed that thousands of shops were now only accepting D-Marks. In fact, only a handful have started charging in D-Marks and most of these are selling exotic fruits and have therefore had to buy the products in the West German currency.

On the other hand, the local government correspondent of the semi-official Neues Deutschland reported yesterday that 84 mayors in the area around Potsdam had either resigned or been sacked.

He also reported that economic production in the area in January was 3.4 per cent below the previous year and 9,000 work-places remained unfilled.

changes. Mrs Rosemary Goeres, a secretary on the farm, said: "Me and my husband kept quiet to allow the young people a say in how

Vast tracts of East Germany's agricultural land are so polluted that crops, meat and other products worth millions of dollars have to be destroyed each year, Reuter reports.

The farmers' daily Bauern-Echo quoted a plant chemist as saying about 500,000 hectares of farmland were affected by emissions of sulphur dioxide and other pollutants spewed out by antiquated factories.

The chemist, Mr Gebhard Ruehle, said some greenhouses were so smeared with industrial soot that yields for tomatoes, peppers and cucumbers were 15 to 20 per cent below average.

Pollution caused yields and quality of milk, meat, fodder, grain and vegetables to drop and in some cases meant destroying these products, he said. Flower growers in particularly polluted areas had to throw away 30 per cent of their produce because the blooms were dirty. Mr Ruehle estimated the annual cost of damage to farm land at around \$115m.

Other companies that may follow Daimler's lead include Siemens, which once had its headquarters in the city. There is speculation that the headquarters of the new Siemens-Minor group may move to Berlin.

Daimler already has about 12,000 employees in Berlin including 7,000 with AEG. Although no new deals with East German partners have recently been announced, the company - mainly through AEG - has some co-operative projects.

New Greek cabinet sworn in

By Kerin Hope in Athens

A NEW Greek cabinet was sworn in yesterday under Mr Kostas Zolotas following the collapse on Monday of his all-party coalition Government in a dispute over military promotions.

Mr Zolotas, who is expected to stay on as Premier until the April 8 general election - the third in a year - said the new Government would try to complete economic reforms undertaken by the coalition.

However, the new 27-member cabinet, made up of non-political personalities who also supervised last November's inconclusive election, has only 10 parliamentary working days available before the election campaign begins.

There seems little chance that planned legislation on collective wage bargaining, privatisation of state-owned industries and tax reform, as well as new measures to combat air pollution in Athens, can be passed in such a short time.

Greece's current account deficit for January to November last year reached \$2.11m, more than three times the 1988 figure of \$79m, according to details released yesterday by the Bank of Greece. The November deficit rose to \$63m, up from \$205m the previous year.

A Bank of Greece official, who declined comment, said that a higher proportion of foreign exchange earnings from tourism and Greeks working abroad was being held outside, apparently because of fears the drachma might be devalued.

Income from tourism declined by 17.7 per cent and from workers' remittances by 20 per cent, while funds imported for housing purchases fell by 18.2 per cent. The trade deficit rose to \$5.11m, up from \$7.02m in the first 11 months of 1988, as importers stockpiled goods during months of political uncertainty under successive coalition governments.

Commission split on UTA takeover

By Lucy Kellaway in Brussels

THE European Commission is divided over whether to object to the recent takeover of UTA by Air France. It is due to make a decision at its weekly meeting today.

Sir Leon Brittan, the competition commissioner, will argue that the deal has clear competitive implications, and that formal procedures should be opened. Other commissioners with the Commission - amounting to anything up to a complete division - are thought to be in favour of waiving the takeover through with few, if any, strings attached.

The Commission will have in front of it a report showing that after the takeover, Air France would control almost all routes allocated to French airlines and would have a much larger share of its own market than, for example, British Airways has of the UK market. The report concludes that if the deal is allowed to go ahead it would restrict competition - which would give the Commission clear power to intervene.

The harshest option would be to send a formal statement of objection to Air France, which would then be obliged to discuss corrective action with the Commission - amounting to anything up to a complete division.

Although Sir Leon would like the matter settled quickly, divisions within the Commission may prove so deep that a decision has to be postponed.

The case comes as the EC is trying to open up the air transport market. Any sign that the Commission is being soft with Air France would undermine the credibility of its policy.

UK bids for European Development Bank HQ

By Peter Norman, Economics Correspondent

BRITAIN yesterday formally announced its bid for the European Bank for Reconstruction and Development to be sited in London.

Mr Francis Maude, Minister of State at the Foreign Office, said the bank, which is being set up to help eastern Europe's transition to market-based economic systems, should be situated in Europe's largest banking centre.

However, Britain is likely to face a tough fight in its bid for the bank's headquarters. France, Germany and Amsterdam are also contenders and Berlin is thought to be preparing a bid. Following recent meetings of EC officials, member states have reached broad agreement on how they would like the bank to be structured. The EC position is that the bank should be capitalised at Ecu1.5bn (£1.15bn), of which 30 per cent would be paid in, with member states and Community institutions having 51 per cent of the bank's capital and 11 of the 20 seats on its board of directors.

Under EC plans, Japan and the US would each have 2.5 per cent stakes in the bank, as would Britain, France, Italy and West Germany. But it is thought that the US would like a bigger share.

The economy is also fertile ground for dirty politics. The Front tells the workers in enterprises in Bucharest, where it is particularly strong, that the NEP wants to sell out "the capitalists". This is the argument used in the interwar years when German capital rolled into the country. For its part, the NEP accuses the Front of wishing to retain the influence of a strong state.

There are only two options for our economy - a centralised economy or a market economy," says Mr Bogdan Teodorin, a member of the Front's economic commission. "But the problem is how to make the transition to the market economy without too much disruption or instability. We just can't close down bankrupt factories overnight and throw the workers out on the streets. The transition will take time."

Carlsson set to lose crisis vote

SWEDEN'S minority Social Democratic Government is likely to lose a parliamentary vote tomorrow on its two-year wage, price, rent and dividend freeze after the Communist Party decided to oppose the crisis package, writes Robert Taylor in Stockholm.

Mr Ingvar Carlsson, the prime minister, said yesterday he intended to stand firm on the package. He has already agreed to drop a proposed strike ban. The prospect of a spring general election is growing.

Denmark's net foreign debt declined slightly last year for the first time for almost 30 years, falling from DKr296bn (\$45.9bn) to DKr285bn, writes Hilary Burt in Copenhagen. This still leaves the debt at close to 40 per cent of gross domestic product, however.

The current balance of payments remained in deficit, for the 26th successive year, at DKr10.2bn, down from DKr19.9bn in 1988 and a peak of DKr35.5bn in 1986.

There was a surplus on visible and invisible trade of DKr23.9bn, up from DKr14.4bn in 1988, but this was more than cancelled out by other items, including interest on the debt of DKr3.1bn.

Ambassadors replaced Poland's Solidarity-led Government, consolidating its control over foreign affairs, by replacing 19 ambassadors appointed by previous Communist governments, according to a newspaper article yesterday, AP reports from Warsaw.

Among the ambassadors being sent to Czechoslovakia and East Germany, the pro-Solidarity daily Gazeta Wyborcza said.

Havel's wheels of power Czechoslovak President Václav Havel uses a child's scooter to speed his way through the corridors of power, Reuter reports from Prague.

The 53-year-old head of state said yesterday an organisation called the Committee for a Greater Presence gave him the scooter after hearing of the huge offices and long corridors he had to negotiate in Prague's Hradcany Castle.

FINANCIAL TIMES Published by the Financial Times (Europe) Ltd, 100, Broad Street, London W1P 3PU. Telephone 01-5737501. Fax 01-5737502. Telex 940000. Second-class postage paid at New York, NY, and at additional mailing offices. POSTMASTER: send address changes to: FINANCIAL TIMES, 100 Broad Street, New York, NY 10022.

Financial Times (Scandinavia) Ostergade 44, DK-1100 Copenhagen V, Denmark. Telephone (33) 13 44 41. Fax (33) 33333.

Daimler to open Berlin offices

By David Goodhart in Bonn

DAIMLER-BENZ, West Germany's biggest company, yesterday announced it was shifting an important section of its administration to Berlin, which could be the prelude to a widespread corporate relocation to the city as its political and economic importance grows.

Daimler said it would be relocating the headquarters of its new services division - the fourth leg of the business after Mercedes-Benz, Deutsche Aerospace and AEG - to the West-

ern side of Potsdamer Platz, in the heart of the city. It would also be building up the services division in Berlin, which could eventually produce 6,000 jobs. West Berlin lost much of its industrial base, and most of its corporate headquarters, after the war, and despite generous subsidies it has not attracted very much back. Recently it has concentrated on developing its potential as a centre for service industry and for East-West trade.

Other companies that may

follow Daimler's lead include Siemens, which once had its headquarters in the city. There is speculation that the headquarters of the new Siemens-Minor group may move to Berlin.

Daimler already has about 12,000 employees in Berlin including 7,000 with AEG. Although no new deals with East German partners have recently been announced, the company - mainly through AEG - has some co-operative projects.

Soviet film makers gather to reshape industry

By Charles Leadbeater in Moscow

SOVIET film makers will today take the most radical step yet in their attempt to restructure the industry and free it from the state control and censorship which has characterised it for decades.

Hundreds of members of the Union of Film Makers are expected to gather in Moscow to establish an association designed to foster the development of independent, co-operative film studios and distribution companies which will

compete with the official industry. The plan is part of a far-reaching strategy drawn up by the union to transform all the state's 39 studios into co-operatives by 1994. The strategy is expected to be approved within the next few days by Mr Nikolai Ryzhkov, the Prime Minister.

All studios will become self-financing in the next year, with state orders for films drastically reduced. Senior

members of the union's executive believe that several studios will go bankrupt in the course of the year.

In anticipation of this the union has set up an unemployment fund for film makers unable to find work. Mr Arthur Ermakov, the executive secretary of the union's board said: "The aim is to get rid of people who have done nothing of film which have never been successful."

If a director, cameraman or

any other member of the artistic workforce at a studio cannot find work the union has agreed it will pay them 100 per cent of their salary in the first year, declining to 50 per cent of salary in the third year and, thereafter, if they have not found work with a studio they will have to change professions.

In the past, film directors, actors and other film workers have been permanently employed by studios.

Senior military officers demanded yesterday that the armed forces should be purged of all personnel involved in killing civilians during Romania's December revolution, Reuter reports from Bucharest.

Spokesmen for a group of 40 officers up to the rank of colonel said they had been negotiating a list of 13 demands at the headquarters of the National Salvation Front in Bucharest since Monday evening.

These included removal of the defence and interior ministers - both generals - and their replacement by civilians. The officers also want a complete public account of the army's role in the deaths of up to 700 civilians in clashes before the execution of dictator Nicolae Ceausescu on December 25.

tatives in the new parliament in addition to the 111 members of the old Council of the FNS, who, for the moment, still control the agenda.

The Front was politically astute in co-opting the opposition since the responsibility for the country is now more widely shared. But it also means that any unpopular measures will be postponed until after the elections.

In their defence, some Front members say that radical reforms would have led to even more instability. But they know too that such measures would have cost them valuable

votes at a time when sections of the population are growing disillusioned with a Front which is seen as a safe house for communists.

Against this background of uncertainty, the electoral campaign promises to be the dirtiest in eastern Europe.

The Front will be accused of protecting the Securitate which caused unbelievable moral and social damage during 45 years of totalitarian rule.

Indeed, it has sentenced a mere four people of the old regime. Also, it has not said, for instance, how many people

died in the revolution, how many members of the Securitate were arrested, who is guarding the Securitate files and how many Securitate and bureaucratic staff hold their jobs.

It appears that that the Front, in deference to the power of the bureaucracy, has not carried out any purges for fear that the old guard will seek revenge by naming names.

The National Peasant Party, one of the two "historical" and strongest parties of the interwar period is at the forefront in seeking revenge for the Ceausescu period. Mr Corneliu Copescu, its leader and Mr Valentin Gavrilescu, its spokesman, were imprisoned for 15 years in 1947 when the communists banned political parties.

Senior members, who loathe the Front, say it is dominated by communists and Jews.

"It is a disgrace that the Prime Minister is not a Romanian," a NEP member said. Mr Petre Roman is a Jew.

The NEP's disdain is just as great for Mr Silviu Brucan, the Front's foreign policy expert

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EUROPEAN NEWS

Journalists charged in Spanish scandal

By Tom Burns in Madrid

A POLITICAL scandal involving the brother of Spain's Deputy Prime Minister has taken a new twist with the Attorney General's decision yesterday to charge five journalists from the Madrid newspaper *El Mundo* with slander.

The charges, which carry a maximum penalty of 12 years in jail, are the first brought against a newspaper by Mr Felipe Gonzalez's Socialist administration. They relate to a report in *El Mundo* last month about the Government's granting of subsidies to a property company linked to Mr Juan Guerra.

Ten days ago Mr Alfonso Guerra, the Deputy Prime Minister, admitted to parliament that his brother Juan had been allowed the use of a government office in Seville, but he denied any knowledge of his brother's business dealings.

After the debate, Mr Gonzalez sprang to the defence of his deputy saying he would seek criminal charges against those who accused the Government of prevarication and that if Mr Guerra were hounded out of office amid suspicions of dishonourable dealings, he too would resign.

The press allegations levelled at Mr Juan Guerra, a former door-to-door encyclopaedia salesman, centre on the alleged manner in which he used the Seville government office over the past five years and his close ties with the Deputy Prime Minister to act as a middleman for domestic and foreign developers, becoming a wealthy real estate entrepreneur as a result.

The slander charges have provoked widespread criticism in the press and brought the Socialist Government's relations with the media to their lowest ebb to date.

Spain's consumer price index rose by 1 percentage point in January to bring annual inflation down by 0.1 points to 6.7 per cent. Government officials believe the rate could be cut to 5.7 per cent at end of this year. The January figure compared with a 1.2 per cent jump a year earlier.

West Germans hopeful on carbon dioxide emissions

By David Thomas, Resources Editor

WEST Germany could cut emissions of carbon dioxide, the most important "greenhouse" gas, by 7 per cent in 20 years without substantial changes to policy, the West German Economics Ministry has predicted in an unpublished paper.

The paper was presented to a closed meeting of officials from the main industrialised nations held after the main conference of the Intergovernmental Panel on Climate Change, a United Nations-sponsored body, in Washington last week.

The West German representatives at the meeting argued that current trends, such as investment in less polluting cars, would result in a substantial decline in emissions of carbon dioxide.

The only additional assumption made by West Germany's Economics Ministry in its calculations was that there would be an additional tax on energy, which would build up to a 20 per cent increase in the cost of energy derived from fossil fuels by the year 2010.

Environmentalists are likely to seize on West Germany's projections in the run-up to a further international meeting on climate change later this year, which is due to consider global targets for the reduction of carbon dioxide emissions.

They will argue that targets currently being debated, such as a stabilisation of carbon

dioxide emissions, are much too modest in view of the West German projections.

France is the only other large country predicting a substantial reduction in carbon dioxide emissions, mainly because of the big component of nuclear power in its electricity generation. The French representatives predicted a 43 per cent decline in carbon dioxide emissions by 2010 compared with 1985 levels.

The UK, by contrast, is predicting a 38 per cent increase, while officials from Japan's Ministry of International Trade and Industry presented a paper predicting increases ranging from 23 to 44 per cent.

Bidders line up for Portugal TV

By Patrick Blum in Lisbon

THE BATTLE for control of private television in Portugal has begun in earnest following the Government's announcement last week that it will present proposals to parliament soon allowing two private nationwide channels.

Six large Portuguese groups have indicated strong interest in participating in, or setting up, the new networks. International companies are also expected to bid for stakes although foreign shareholdings are likely to be limited to 10 per cent. Single Portuguese shareholders will be limited to a 25 per cent stake.

At present Portugal has two state-owned and run national channels, both with advertising, plus cable and satellite.

Mr Anibal Cavaco Silva, the Prime Minister, said the proposals could be adopted before parliament's summer recess, allowing companies to be chosen and broadcasting to start next year.

The proposals have yet to be finalised and leave room for a considerable amount of lobbying during the next months. They envisage giving the powerful Roman Catholic Church a "preferential" stake in one of the channels.

Operating licences would run for 15 years. Advertising would be limited to 15 per cent of daily broadcasting and to no more than 12 minutes per hour. At least half the programmes would have to be in Portuguese and 10 per cent of them Portuguese productions.

Some analysts believe this may be over-ambitious in view of the Portuguese industry's relatively limited resources. Parliament last week adopted a privatisation law which aims for the greatest flexibility by allowing each sale to be dealt with on a case-by-case basis. It permits the full sell-off of state-owned companies (until now only 49 per cent could be sold), though the Government reserves the right to keep a majority stake in "strategic" industries.

OVERSEAS NEWS

Sky's the limit for airliner sizes

Stand by for double-decker 'flying Orient Express', writes Paul Betts

THE world's three leading commercial airliner manufacturers - Boeing and McDonnell Douglas of the US and the European Airbus consortium - are planning to develop double-decker long-range aircraft to increase their penetration of the expanding Asian-Pacific long-distance market.

Airbus yesterday unveiled a project to build a "flying Orient Express", a double-decker version of its A340 long-range aircraft with luxury sleeping accommodation for first-class passengers on a lower deck.

Boeing confirmed it was studying the development of a larger jumbo, a 747 Super with seating capacity for between 500-600 passengers.

McDonnell Douglas is planning a "stretched" version of its MD11 long-range jetliner with a panoramic deck.

At a Financial Times conference on commercial aviation in the Asia-Pacific region on the eve of the Singapore Air Show, Mr Stuart Iddles, senior vice-president commercial of Airbus Industrie, said the European consortium was looking at a range of concepts to enhance the comfort of its new A330/A340 family of long-range aircraft.

Apart from adding extra seats on a new lower deck in the A340 four-engine airliner, Airbus was also considering

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REGION

using the lower deck to provide a separate lounge and dining area for passengers to reduce the monotony of a 12-14 hour non-stop flight.

"One could even provide a gymnasium to enable passengers to tone up in flight," Mr Iddles said. Another possibility was to provide sleeping accommodation to transform the A340 into a "flying Orient Express", he added.

"Very high comfort and privacy could be provided for all 18 first-class passengers to sleep away their journey and arrive fully refreshed at their destination," he said.

Mr Iddles also disclosed plans to develop a double-decker stretched version of the A330 twin-engine wide-body jetliner, which would increase seating capacity by 50 seats to 463.

However, Mr Iddles said Airbus had decided not to con-

sider developing the A330 or the A340 with folding wings. Some airlines had asked Airbus to examine the possibility of developing folding wings to enable the new airliners with their big wing spans to operate from relatively small airport terminal gates.

"The weight and performance penalties were not acceptable and the certification authorities were, to say the least, cool," he explained.

McDonnell Douglas has also rejected the idea of folding wings. Mr Louis Harrington, head of its MD11 programme, said the first MD11 was expected to enter service this year.

The next step in the programme was the addition of a stretch version of the MD11, increasing seating capacity from 293 seats to 368. The stretched version would include a panoramic deck.

McDonnell Douglas also has longer-term plans to build an even bigger stretch version of the MD11.

Boeing is poised to take a \$5bn decision to develop a wide-body medium- to long-range aircraft programme, the 777-X, also known as the 777. Boeing is considering offering a 777 version with folding wings.

Mr Dean Thornton, president of Boeing's commercial aircraft division, said the company was discussing the

requirements of potential customers for the 777. After the 777, if launched, the next aircraft Boeing intended to develop was a bigger jumbo, the 747 Super "for super big", Mr Thornton said.

He suggested there were doubts inside Boeing whether a "super jumbo" would be viable. "But in my opinion, a 747 Super happens at the end of this century. It carries more people and perhaps has a longer range," he said. However, there are also doubts whether Boeing, although financially strong, can risk investing in both the 777 wide-body programme and a super jumbo project.

Mr Otto Schneider, president of the West German travel agents association, appealed at the conference for improvements for long-distance economy class passengers. Considering the cheapest flight from Europe to Singapore still costs as much as an average monthly salary of an average citizen, Mr Schneider said conditions of economy class travel were "simply incredible". He said airlines and aircraft makers should think hard about how they can offer more comfort for low-price passengers. Current conditions, he said, were "the modernised form of the transport of emigrants below deck in the last century".

6 MAY

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CODE CHANGE DAY

As you may have heard, on 6 May London gets its new telephone dialling codes. Out goes 01, in comes 071 for inner London, and 081 for outer London.

This change is designed to satisfy increased demand for phone numbers and to meet your needs in the future.

If you're in business anywhere in the U.K., there are obvious implications

in this change. In a nutshell, whatever part the 01 code plays in your company, somebody needs to revise it.

To help with this, we've identified 3 key areas that should be looked at now to make the 6 May change as smooth as possible.

Your phone, fax & computer systems.

If you have the type of equipment that stores 01 numbers or automatically dials them, it will need to be re-programmed prior to 6 May.

If it's maintained by British Telecom, we can help with any work you're unable to do yourself. But if your system is maintained by someone else you should contact them direct yourself.

Your company communications.

You may be surprised to find out how widely your telephone number is reproduced. For example - stationery, company literature, packaging, vehicle livery, signage, even emergency instructions and documentation.

Many will need changing in some way and it makes sense to put the alterations in hand as soon as possible.

Your customers.

If your business has an 01 code number now, the sooner you let your customers know your new code, the better.

And your staff should also be informed about the coming change and what the new code will be.

If you don't already know your new code you'll be able to find it by checking next Sunday's papers where a comprehensive list of all the new codes will be published.

If you have any queries, call us free on our Helpline number, 0800 800 873 between 9am and 7pm, seven days a week.

Remember, 6 May is getting nearer every day.

CALL FREE ON 0800 800 873

There are four things you should do now to prepare your company for 6 May. The first is to read this.

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LEGAL NOTICES

NORMAN HENNER LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 482A of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held at The Grange, 100, Victoria Road, London, NW11 2JL, on Monday 20 February 1990 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the Joint Administrators pursuant to Section 482A of the said Act. The meeting may, if it thinks fit, establish a committee to oversee the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to me at the address shown below, no later than noon on 23 February 1990, written notice of the debt they claim to be due to them from the company; and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

(b) there has been lodged with me any proof which the creditor intends to be used on his or her behalf.

Please note that the original proof signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including faxed copies) are not acceptable.

N.A. Wright
Joint Administrators Receiver
Dated 5.2.90.

COMPANY NOTICES

Notice of adjustment
Subscription Price and
Conversion Price
SONY CORPORATION
US\$ 100,000,000 7 1/2 per cent
Bonds 1990 with Warrants
and
JPY 30,000,000,000 2 per cent
Convertible Bonds due 2000

Notice is hereby given pursuant to Condition 1(C) of the above Bonds with Warrants and Condition 5(C) of the above Convertible Bonds that the Subscription Price and Conversion Price, respectively, have been adjusted as a result of an issue of Unsecured Bonds due 1994 with Warrants by way of public offering.

Before Adjustment After Adjustment
YEN YEN

Bonds 1990 with Warrants
Subscription Price 4,469.00 4,467.00

Convertible Bonds due 2000:
Conversion Price 4,572.00 4,575.90

Effective Date: 14th February, 1990,
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... through a meeting of the Prime Minister's Council, Mr. Yitzhak Rabin, the Prime Minister, appeared to be in trouble. His resignation was expected to be announced within a few days. It was a brief pause in the storm of criticism and shock that had been sweeping through the country since the assassination of Mr. Rabin. The Prime Minister's Council is the highest decision-making body in the government, and its members are the Prime Minister, the Deputy Prime Minister, and the Ministers of the Cabinet. The Council's decision to announce Mr. Rabin's resignation was a surprise to many, as he had been in good health and was expected to continue his term as Prime Minister. The announcement of his resignation was a major event in Israeli history, and it was widely expected that it would lead to a general election. The Prime Minister's Council's decision to announce his resignation was a surprise to many, as he had been in good health and was expected to continue his term as Prime Minister. The announcement of his resignation was a major event in Israeli history, and it was widely expected that it would lead to a general election.

Ever since those new computers arrived, the office has been full of creative and inspired individuals.

But the same people still work here.

The Macintosh has got everyone in the place fired up with enthusiasm.

Ideas are beginning to surface from people we thought had retired.

Our marketing and engineering people are *really* starting to communicate with each other.

Who would have thought the same computers used by our head office could do so much for a small company like ours?

So what's so different about these new computers?

They use symbols that we're all familiar with, like wastebaskets and files. It seems like we've been using them for years rather than a few weeks.

When you pick up a pencil you don't think how to write, only what to write.

A Macintosh works the same way. We no longer have to memorise a series of complicated commands or follow rigid pathways.

We're spending our time working out our problems, not our computers.

Please send me more information about Apple Macintosh personal computers. Post to: Apple Computer U.K. Limited, FREEPOST, Information Centre, Riverside Suite, Bishop's Palace House, Kingston, Surrey KT1 1BR, or Dial 100 and ask for Freefone Apple.

Name _____
Title _____
Company _____
Address _____
Postcode _____ Telephone _____

And because all Macintosh software works in a consistent way it doesn't become any more complex when we move onto new applications.

The Macintosh has even enhanced the capabilities of our existing system.

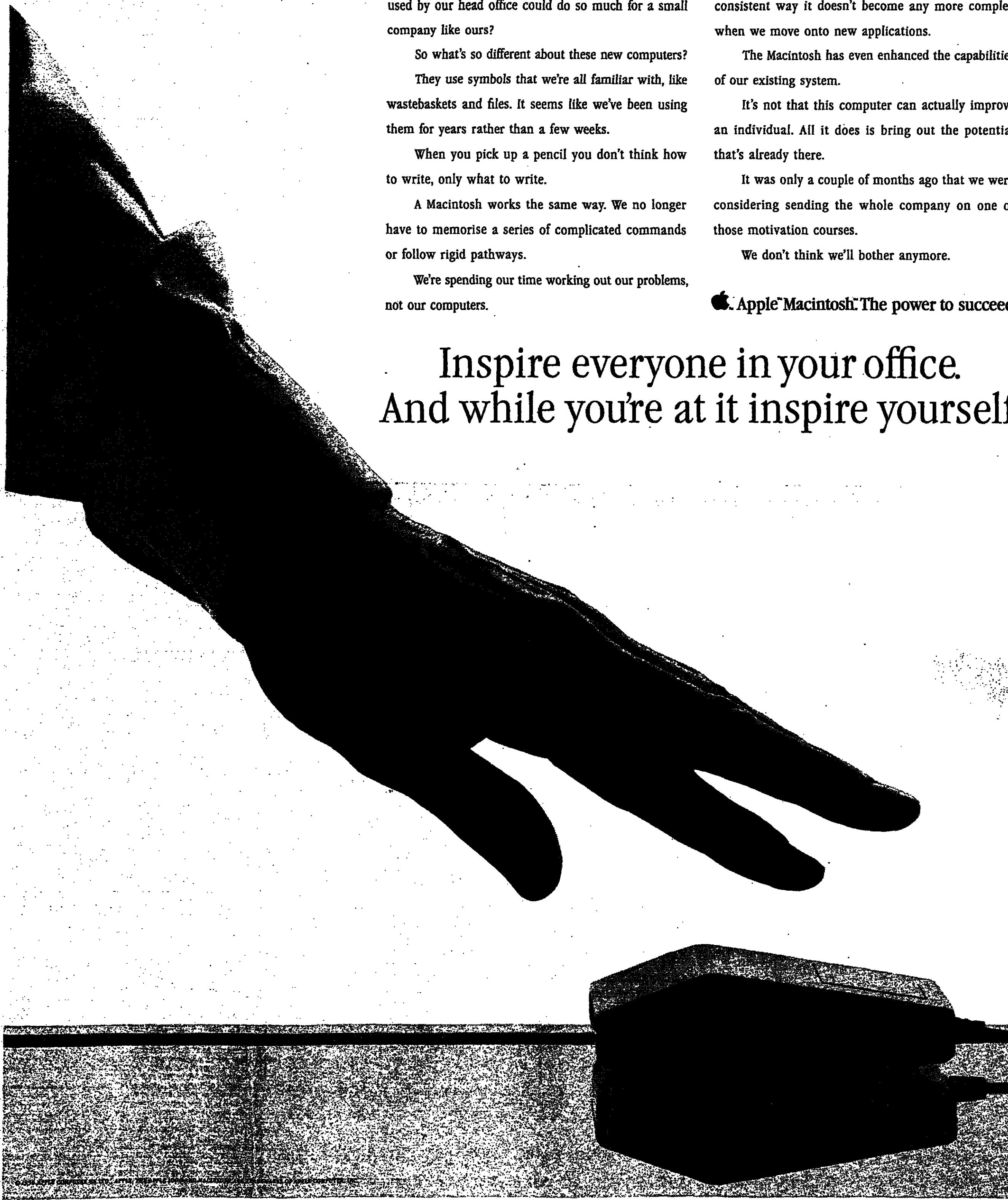
It's not that this computer can actually improve an individual. All it does is bring out the potential that's already there.

It was only a couple of months ago that we were considering sending the whole company on one of those motivation courses.

We don't think we'll bother anymore.

Apple Macintosh. The power to succeed.

Inspire everyone in your office.
And while you're at it inspire yourself.



AMERICAN NEWS

UK agrees to shrink Falklands security zone

By Andrew Marshall

BRITAIN has provisionally agreed to reduce the size of its military protection zone around the Falkland Islands as part of a move towards restoring diplomatic relations with Argentina.

Representatives of Britain and Argentina open two days of talks in Madrid today on the issue of resuming full relations, broken since the 1982 Falklands conflict. A deal on the Falkland Islands Protection Zone, the most contentious issue for Argentina, has been initiated by both sides, and is now ready to be signed, diplomats said yesterday.

Argentina is represented at the talks by Mr Lucio Garcia

del Solar, a senior career diplomat, and Britain by Sir Crispin Tickell, Britain's representative at the United Nations. The Madrid conference will focus on what is for the Argentine side the final hurdle to diplomatic relations, the continuation of the zone.

The FIPZ was instituted after the 1982 war between the UK and Argentina over the South Atlantic archipelago. It is patrolled by Phantom and Hercules aircraft of the Royal Air Force, based at Mount Pleasant on East Falkland, and submarines and ships based at Mare Harbour.

Under the deal, the zone would remain in place but be

reduced from its present 150-mile radius. In the area between the existing zone and the new zone, mutual consent would be required for military activities. Advance warning for any actions would be given, effectively giving a further guarantee of security to the UK forces at Mount Pleasant on the islands while demilitarising part of the zone.

The new arrangement will be reviewed regularly but, given the degree of compromise on its part, the UK is unlikely to want any immediate alterations.

British diplomatic sources have reiterated since negotiations started last August, at

the first meeting in New York, that the zone's removal is not feasible until Argentina has clearly rescinded all intention of launching fresh armed attacks on the islands, and persuaded Britain (through practical proposals) that such guarantees will be kept.

The Foreign Office would not confirm details of the deal yesterday, but Mr Timothy Sainsbury, Under Secretary of State at the Foreign Office, has said that alternative arrangements for the zone would be considered. The primary goal was to achieve at least the same level of security, the Foreign Office said yesterday.

The continued existence of

the zone would represent a concession by Argentina, which has always insisted that it must go. But President Carlos Menem, and Mr Domingo Cavallo, the Foreign Minister, are keen to present a political success to a currently disgruntled Argentine public.

The previous Argentine government, under Mr Raul Alfonsín, made the question of sovereignty over the Falklands central to any meeting between the two sides. But the Menem Administration has contented itself by placing that subject under what it calls a "diplomatic umbrella" for consideration after diplomatic relations have been restored.

Newfoundland's fisheries to undergo sea change

Bernard Simon on restructuring a province's economic mainstay

NEWFOUNDLANDERS are a unique breed of North American. Their Irish-sounding accents and remarkably evocative place names - Little Heart's Ease, Come-by-Chance and Witless Bay, for example - are unlike any other on the continent.

The House of Assembly in St John's is the only legislature in the Commonwealth where government members sit to the left of the Speaker - a relic from the days when the governing party chose the side of the chamber with the fireplace.

In one important respect, though, Newfoundlanders would like to be a little less different. At the same time as the rest of Canada and the US are heading into a cyclical downturn, the province hanging on the north-east edge of North America is also struggling to overcome deep-rooted structural problems.

Newfoundland's unemployment rate, at over 15 per cent, is the highest in Canada, roughly double the national average. Though its taxes are the highest in the country, the province's budget deficit and accumulated debt are proportionately also the biggest. Almost half Newfoundland's budget revenues come in the



Newfoundland fishing family: a different economy

form of transfer payments from the federal government in Ottawa, and 69 per cent of those are "equalisation" payments - in other words, a subsidy from the richer provinces.

The birth rate has dropped sharply in recent years and, with a population of only 560,000, Newfoundland has little to draw outsiders, whether companies or individuals. Many of its best-educated people leave for other parts of Canada; 9 per cent of those who remain are on welfare.

The search to correct these imbalances has accelerated in the past year with the discovery that the once-rich fishing grounds surrounding Newfoundland are severely depleted as a result of overfishing by both Canadian and foreign vessels. Fishing is a mainstay of the province's economy, providing 40 per cent of total employment in the goods-producing sector and almost a quarter of its output.

The very structure of the fishing industry complicates any effort to make the economy less dependent on it. Many of the 55,000 people employed in the fishery live in 700 remote "outposts", some of them accessible only by sea. The output economy is quite different from the cash-or-credit way of doing business in the rest of North America.

A large number of fishermen and fish plant workers have a job for only part of the year, in many cases for just the 10 weeks needed to qualify for generous government unemployment benefits. The average Newfoundland fishing family earns only about a quarter of its total income from fishing, with over 40 per cent coming from unemployment insurance benefits.

The fishery crisis has raised sensitive questions about the future of the fishing communities. In particular, policymakers are pondering the degree to which people should be weaned from the fishery, and the extent to which they should be encouraged to move to larger centres to find other work.

Before the latest crisis struck, a start had been made with fundamental - and beneficial - restructuring in the fishery, with the emergence of some mid-sized fishing companies, a greater emphasis on product quality, more sophisticated marketing and better labour relations. With fish stocks unlikely to recover for at least five years, there is a widely-held view that political pressures will now force a tilt towards short-term measures to keep people at work (if only for long enough to qualify for the dole), rather than the more painful strategies needed to ensure the fishery's long-term viability.

The quota for northern cod, the key species for the Newfoundland fishery, was cut from 235,000 tonnes in 1989 to 197,000 tonnes this year. But many fish experts doubt that the 1990 quota is low enough to replenish the stocks.

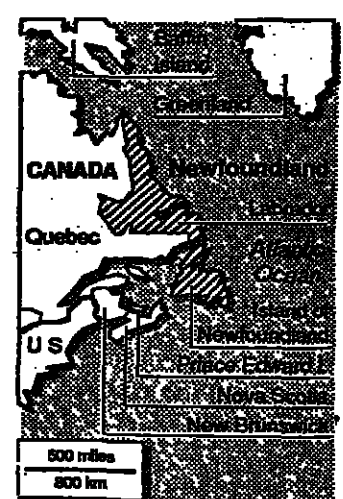
The Newfoundland Government is putting off the day of reckoning by providing financial support to keep three processing plants open for at least one more season, even though they will operate at about half their capacity. The three plants employ about 1,600 people.

Mr Victor Young, president of Fishery Products International, Newfoundland's biggest fish company, warns: "There are enough fish to keep the plants operating, but not to keep them running effectively if your long-term objective is survival in the marketplace."

The Newfoundland Government last year set up an Economic Recovery Commission with a 6-10 year mandate to seek long-term answers to the province's economic problems. Dr Douglas House, the commission's chairman, says its work will include components both for adjustment of the fishery and for diversification.

To encourage greater involvement of local communities in planning for their future, some government services and decision-making authorities have already been delegated to a regional level. The Government has also started a programme to encourage small businesses to provide long-term employment rather than simple "make-work" projects designed to qualify people for unemployment insurance.

Under the new scheme, the Government subsidises the first and third 20 weeks of wages, provided the business carries the full burden in the middle 20 weeks. Dr House expects that the tourism industry will grow, over the next



CANADA Newfoundland and Labrador

few years, and that the small and medium-enterprise sector will be stronger.

In the fishing industry, the hope is to encourage greater processing and value-added products. Dr House predicts that fewer people will be employed in the fishery in the future, but that the industry will generate more wealth than it does now.

Newfoundland's best hope for a rebounding economy is development of Hibernia, the oilfield which was discovered 10 years ago 195 miles east of St. John's. A binding contract for the C\$8.5bn (\$4.2bn) project - which would produce 110,000 barrels of oil a day by 1996 - is due to be signed by the end of June, provided the federal and provincial governments and a four-company consortium led by Mobil Oil Canada can come to an agreement.

In macro-economic terms, activity generated by Hibernia should take up much of the slack of the fishing industry. Newfoundlanders are well aware however, that the challenge will be to manage the Hibernia bonanza in such a way that its benefits will be widely spread and long-lasting.

Brazil sees evidence of downturn in economy

By Ivo Dawson in Rio de Janeiro

BRAZIL is at last witnessing evidence of a long-expected economic downturn after the impact of restocking by industry and a mini-boom in sales of consumer goods has given way to renewed caution.

With most forecasts predicting inflation for February of well over 70 per cent, businessmen in São Paulo are reporting a fall of about 5 per cent in sales against January. Unemployment, which had fallen to historic lows as companies attempted to raise their inventory to hedge against inflation, is now on the rise again.

Yesterday, the São Paulo's Industries' Federation (Fiesp) reported 14,000 redundancies in the state last month - the largest fall in the period for five years. Though the figures represent only activity in the formal economy, they indicate a trend that will be felt at all

levels of business activity in the state.

Fiesp also predicted that sharper falls could be imminent as industry prepares to batten down the hatches before the inauguration of the government of Mr Fernando Collor de Mello on March 15.

Sales of consumer durables have declined drastically. Bras-temp, Latin America's largest manufacturer of white goods, has given its employees 20 days free holiday as stocks of unsold goods have mounted. Steel wholesalers are reporting clients attempting to sell back their stocks after fears of a shortfall produced a surge in demand towards the end of last year.

In part, the switchback performance of demand is a direct consequence of uncertainty over what steps Mr Collor will take to tackle inflation.

Software and data from different sources don't always see eye to eye.



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AMERICAN NEWS

Ministers close to formula for discussing reunification

By Peter Riddell, US Editor, in Ottawa

NATO and Warsaw Pact leaders were last night close to agreement on an international framework for discussing a unified Germany.

This breakthrough, awaiting final approval by the Soviet leadership in Moscow, follows intensive diplomatic exchanges in the past two weeks, notably among foreign ministers attending the conference in Ottawa on the Open Skies initiative on mutual aerial surveillance.

The agreed formula is known as "two plus four" - under which discussions on

internal arrangements for reunification by the two existing German states would be complemented by talks on external, security matters involving the four war-time allies, the Soviet Union, the US, Britain and France.

The aim is to combine the principles of self-determination for the German people with the wider security concerns of the Soviet Union and Germany's European neighbours.

Mr Douglas Hurd, the British Foreign Secretary, said yesterday that the ministers were "quite close to an agreement in

principle" and were waiting for "final acceptance from Moscow".

Mr Hans-Dietrich Genscher, the West German Foreign Minister, said his country respected "the rights and responsibilities of the four powers with regard to the whole of Germany. The negotiations that the two German states will hold with each other on unification will not take place behind the backs of the four powers. We want the two German states to seek their participation and agreement with them."

There remain considerable uncertainties over how these arrangements will work out in practice, in particular over the involvement of a unified Germany within Nato. Mr Eduard Shevardnadze, the Soviet Foreign Minister, repeated his opposition to a united Germany being in Nato, though Mr Hurd said that not only were the western allies opposed to the concept of a united, neutral Germany but so were a number of East European states such as Poland and Hungary.

US and other western officials welcomed assurances from Mr Genscher that the aim of unity was the present West and East German states and the whole of Berlin - "no less and no more. We do not have territorial claims against any of our neighbours."

Mr Hurd said there would have to be clear and binding commitments on the borders of Poland.

Mr Genscher argued that the negotiations on conventional force reductions in Europe in Vienna "must be followed without a break" by further negotiations. He showed that

the forces of basing countries (that is including Germany) must be included in talks about conventional force reductions, though he realised this would have "far-reaching effects on the strength of the Bundeswehr".

Officials were preparing a communiqué which would stress that both sides wanted a conventional forces treaty to be signed later this year, though not resolving differences on limits to the numbers of combat aircraft and on manpower ceilings for US and Soviet troops in Europe.

Bush sees political mileage in tributes to Mandela, de Klerk

By Lionel Barber in Washington

US PRESIDENT George Bush, it seems, cannot say enough about the release of Mr Nelson Mandela. First came a snap news conference in the Rose Garden on Sunday; the following day, Mr Bush paid tribute to President F.W. de Klerk and Mr Mandela in the White House press room, while ruling out any move to roll back US economic sanctions.

Why all this White House activity? The simple answer is that South Africa is back as a political issue in the US - best demonstrated by the surge in US television coverage. Dan Rather, CBS News's deadly earnest anchorman, is broadcasting from Soweto; part of Mr Mandela's football stadium speech yesterday appeared live on breakfast TV.

Like most US presidents, Mr Bush feels obliged to pronounce on world events and, if possible, play a part in them. He is not above hinting at the role of peace broker - hence his invitation to both Mr Mandela and Mr de Klerk to come to Washington as soon as they see fit.

A more basic calculation is that Mr Bush may be trying to use South Africa as a counter-balance to his China policy. Mr Kevin Phillips, the Republican political analyst, points out that Mr Bush's sudden preoccupation with human rights in South Africa is aimed in part at compensation for his perceived lack of concern about human rights in China.

There is a second reason for Mr Bush's interest in South Africa. Unlike President Reagan, Mr Bush is interested in cultivating black voters. In fact, he has scored consistently highly with them since taking office: a year ago, he had a 61 per cent approval rating among blacks; now that has climbed to above 70 per cent - almost as high as with whites.

Mr Bush captured only 12 per cent of the black vote in the 1988 general election. But because the black vote shrank to between 75 per cent and 80 per cent of its usual size (partly because of disillusion with the Dukakis campaign and the perceived mistreatment of the Rev Jesse Jackson), Mr Bush's share actually rose.

In certain areas, such as Baltimore, Chicago and Philadelphia, the fall in the black vote helped Mr Bush considerably in his bid to carry the state. In middle class black areas Mr Phillips reckons Mr Bush could win up to 25 per cent of the black vote in 1992.

The promise of future electoral returns explains in part Mr Bush's embrace of Mr Mandela, his courting of black nationalist leaders such as Mr Walter Sisulu and his reluctance to join Mrs Margaret Thatcher, the UK Prime Minister, in a drive against economic sanctions. He is, it must be said, also a lot more sensitive to blacks than Mr Reagan.

Poll shows Sandinistas lead

By Tim Coone in Managua

THE ruling Sandinista party (FSLN) in Nicaragua is predicted to win the forthcoming general elections by a substantial majority, according to the latest opinion poll carried out by the Washington-based company Bendix and Schroth.

The results of 1,000 interviews on voting intentions, at the end of January, gave the FSLN 53 per cent, the principal opposition alliance UNO 35 per cent, eight other parties 4 per cent and only 8 per cent still undecided.

The US Spanish-speaking television network Univision,

which contracted the survey, broadcast the results on Monday night. Mr Sergio Bendixson, one of the two main partners of the polling company said that Nicaragua's President Daniel Ortega "probably now has an unbeatable lead." The elections are to be held on February 25.

The Univision poll has produced a similar result to that of another US polling firm organisation Greenberg-Lake which in two recent and separate surveys has come up with results giving the FSLN a substantial lead over UNO.

Two plus four and one Germany

Peter Riddell looks at the likely framework for security talks

AS international support has grown for "Two Plus Four" as the formula for discussing the security implications of a reunified Germany, there has been a rush of rival claims of paternity, and even maternity.

But for all the enthusiasm of Mrs Thatcher's Fleet Street supporters, the linking of the two German states and the four wartime allies (the US, Soviets, Britain and France) in formal talks on the external aspects of a united state is essentially a US/German initiative - the balance depending on the source - with other allies being consulted.

According to a senior State Department official, US policymakers concluded two or three weeks ago that the principles laid down last December for step-by-step unification were being overtaken by the pace of events. The focus was on "how some of the external considerations could be managed at the same time as Germany herself handled internal issues".

The US view was that self-determination, the key internally, was not sufficient externally.

The possibility of formally involving the Four Powers, based on their residual responsibilities over Berlin and air rights, was seen in both Bonn and Washington as unsatisfactory because it ran counter to giving the German people a central voice. The 35-nation Conference on Security and Co-operation in Europe (CSCE) was seen as too large and unwieldy.

Consequently, the formula of "two plus four", very much in that order, was devised to combine German responsibility for internal decisions and external involvement in security issues. The key was the acceptance by all of early reunification, a point made by Soviet leaders last weekend.

The idea was discussed with Mr Douglas Hurd, the British Foreign Secretary, on his visit to Washington two weeks ago - allowing the British to claim a degree of input - and there were continuous talks with Mr Hans-Dietrich Genscher, the West German Foreign Minister.

Mr James Baker, the US Secretary of State, put forward the plan in Moscow a week ago, and it was taken up by the West German leaders on their visit there last weekend. The US stresses the attractions of the formula in giving due regard to Soviet security concerns. US and German officials claim that Soviet leaders are "quite interested" and flexible. Mr Eduard Shevardnadze, the Soviet Foreign Minister, has talked in Ottawa of "room for negotiation" over the security arrangements for a unified Germany.

In substance, the "two plus four" discussions would begin, probably at foreign minister level, after the East German elections on March 18. While the two German states would discuss the details of the legal and economic framework, the other four countries would become involved - as equal



Genscher: discussed agenda for summit

sovereign states - on questions such as Germany's membership of Nato, the stationing of foreign troops, limits on nuclear and chemical weapons and assurances that Nato forces would not move east of the Elbe into the present East Germany.

There might also be provision for the gradual withdrawal of the very large Soviet garrison in East Germany. Mr Genscher indicated yesterday that big cuts in forces in Germany, and conventional force talks going further than the current ones, must be on the early agenda.

The discussions would also involve the final surrender by

Mexico to privatise biggest insurer

By Richard Johns in Mexico City

THE Mexican Government is to sell state-owned Aseguradora Mexicana (Asemex), the country's largest insurance group, an offer likely to interest foreign companies.

The sale of the company is likely to raise something in the range of \$150m (\$280m) to \$220m, according to insurance industry experts, one of whom described the company as "extremely strong".

In announcing the privatisation plan Mr Jacques Rogozinski, director of disincorporation at the Ministry of Finance, said Banca Serfin had been chosen to handle the sale.

Under a change in regulations last year foreign companies, previously restricted to the reinsurance business with a few exceptions, would be able to bid for 49 per cent of Asemex.

Asemex was ranked as the 23rd largest Mexican company in 1988 in the last survey of the top 500 conducted by the business magazine Expansion.

With a capital at the end of 1988 of Pesos 349bn (\$152.5m at the exchange rate prevailing then) and total assets of Pesos 1,584bn, it generated sales of Pesos 767bn in that year and a profit of Pesos 37bn.

Asemex handles accident and sickness, civil responsibility, professional risks, maritime and transport and fire business, but not life insurance.

Observers believe it would be a more attractive proposal

if it was sold together with the state-owned Aseguradora Hidalgo, which deals with life insurance. But the Government has decided not to sell the latter, which provides cover for the country's bureaucracy.

A considerable capital infusion would be required for Asemex to build up a life insurance business.

An announcement is also expected soon on the sale of Compania Real del Monte y Pachuca, a loss-making silver mine in the state of Hidalgo, to the Grupo Autrey, a consortium of businessmen from Monterrey, Guadalajara and Tijuana.

It is understood that the price agreed is \$75m but that purchase will be made through a debt equity swap. With the Mexican sovereign debt currently being traded at about 40 cents to the dollar the effective cost to the purchases would, therefore, be about \$30m.

Real del Monte y Pachuca was the first silver mine to be exploited by the Spanish conquistadores in 1542 and is estimated to have produced a total of 2bn oz of silver to date. Last year it produced 148m oz of silver and 1,278 oz of gold.

This year the Government is planning to sell 42 public entities. Mr Rogozinski said in a recent interview that it expected to raise about \$800m from privatisations, including Compania Minera de Cananea, but not Telefonos de Mexico.

SIEMENS

Siemens Diagnostic Technology is vital... because HIV is no respecter of age.

The Human Immunodeficiency Virus (HIV) which leads to AIDS is not selective about its victims. It can strike both sexes and all ages; even the youngest children. That's why an effective cure is one of the greatest challenges facing medical science.

Siemens is working in close partnership with the Medical Research Council, the Radiological Research Trust and the Scottish AIDS Research

Appeal on a research project to investigate the effects on babies and parents who carry the virus, together with other people affected by HIV.

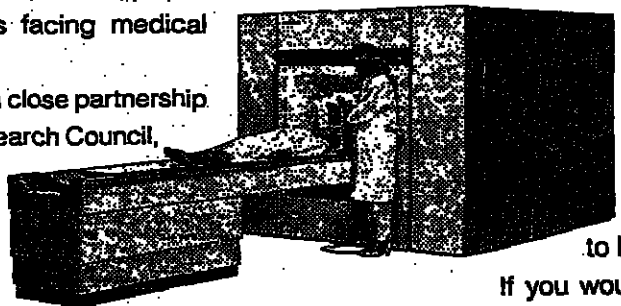
This national project is being undertaken in

Edinburgh where such problems are especially acute. The new Siemens Magnetom body-scanner plays a key role in the project, with its non-invasive technology being particularly suitable for children.

It will be used to study the effects of the virus and to help to follow the results of treatment.

The scale and urgency of the problem demands an immediate fund-raising programme to enable further research to be carried out.

If you would like to contribute or find out how you can help, please contact Professor George du Boulay, CBE, at the Radiological Research Trust, 36 Portland Place, London W1N 3DG. Telephone 01-580 4085.



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WORLD TRADE NEWS

US calls for end to subsidies for shipbuilders

By Nancy Dunne in Washington

THE US is calling for the establishment of arbitration tribunals to enforce a multilateral cut-off of subsidies and government aid to the shipbuilding industries of industrialised countries.

In the first of three scheduled negotiating sessions now underway in Paris, Mr Liam Williams, deputy US Trade Representative, is seeking a wide-ranging agreement to bring "free market" conditions to one of the world's most subsidised industries.

The proposed agreement would cover subsidised export credits, customs and import barriers, direct subsidies, tax policies, official regulatory policies, specific aid to industry and restructuring assistance.

The impetus for the talks was a complaint filed last June by the Shipbuilders Council of America against West Germany, Japan, Korea and Norway. Mrs Carla Hills, the US Trade Representative, convinced the US industry that the best strategy would be to seek a multilateral solution through the Organisation of Economic Co-operation and Development and the General

Agreement on Tariffs and Trade

She said she would review movement toward an agreement by March 31, 1990, and if sufficient progress had not been made, she would invite the shipbuilders to resubmit their petition. This could lead to US retaliation.

The US industry has been through hard times in the last decade. The Reagan Administration cut off production subsidies early on, and with a strong dollar, inefficient facilities and high labour costs, US shipbuilders were unable to compete for commercial orders.

Mr John Stocker, president of the Shipbuilders Council, said the timing of the US action was "exquisite" in view of the economic forces at work. World trade has been growing and the world fleet deteriorating. The 1990s is expected to produce a boom for both ship repairers and shipbuilders.

Mr Stocker contends that the US industry has restructured and grown more efficient and could compete against unsubsidised European commercial shipbuilders if it were able to win multiple orders.

Oil exports to Poles cut by a third

By Mark Nicholson in Moscow

THE SOVIET UNION has cut deliveries of crude oil to Poland by a third during the first three months of this year.

The Soviet government newspaper Razzpospolita yesterday quoted the Polish state oil company, CPN, as saying deliveries would be reduced to 2.1m tonnes from 3.1m. The report did not say if all scheduled deliveries had yet been made.

Moscow has not commented on proposed or actual oil cuts, but is known to be keen to end traditional barter arrangements for supplying oil to its east European neighbours in favour of sales in hard currency at world market prices.

The Soviet Union is known to have cut its crude oil deliveries to other east European countries. The Czech government said in January its Soviet oil deliveries would be reduced by 20 per cent for the month. Reports from Sofia have suggested Moscow halved its oil supplies to Bulgaria in January.

Mr Jerzy Szewczyk, the director of CPN, was quoted as saying petrol supplies would not immediately be affected by Soviet supply cuts. The state company would buy fuel on world markets if demand grew.

CoCom takes a hard route to a softer line

Work begins on relaxing technology sale curbs to E Europe, writes William Dawkins

THE western allies will today attempt to make their first move towards relaxing parts of the 40-year-old system of curbs on the sale of high technology goods to Warsaw Pact countries.

Trade officials from the 17 members of CoCom, the Co-ordinating Committee for Multilateral Export Controls devoted to stopping the sale of militarily useful technology to the Soviet Union, its allies and China, today start a two-day meeting in Paris. It looks set to begin the widest ever review of CoCom's rules. This shadowy and previously divided body, which numbers the countries of the North Atlantic Treaty Organisation, minus Iceland, plus Japan and Australia, will also try to agree on immediate reforms in response to the enormous political changes in eastern Europe.

Just before Christmas, Washington, CoCom's most powerful member, significantly softened its traditional tough stance for maintaining technology export curbs in an attempt to break a deadlock between itself and a West German-led group of Europeans, which want a sweeping reduction in the list of several thousand CoCom-controlled goods.

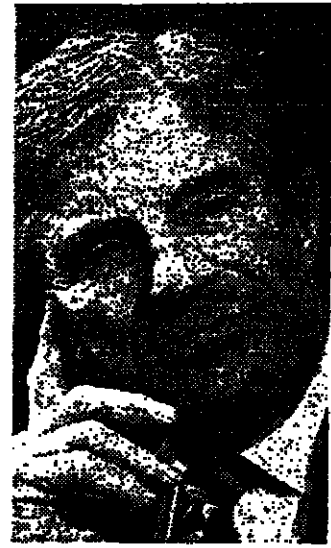
Subsequent talks by US trade and security officials indicate that sceptical European members need to be convinced of the extent to which Washington's change of policy will really make it easier to sell technology to eastern European countries that need Western technology to build their economies.

Yet CoCom officials on all sides are showing a new flexibility and readiness to negotiate in marked contrast to earlier entrenched positions, say observers. "Everybody seems to be agreed that not only must CoCom do something, but it must be seen to do something," says one.

Since CoCom decisions must be unanimous, all sides must be satisfied before any progress can be possible. Adding to the pressure for change is the growing workload on the national export licensing offices which carry out CoCom's rules as well as on the organisation's own small secretariat.

Washington will table a "twin-track" plan at the meeting today of CoCom's executive committee, the organisation's second-most senior decision making body, which will set the tone for the policy-setting high level group, due to hold its annual meeting in July.

Track one consists of immediate changes, including streamlined methods of vetting sensitive exports and the handing of controls on some goods. These have yet to be



Mosbacher: more steps please.

agreed, but it is probable that the US will accept the ending of controls on high-tolerance machine tools and computers using 32-bit microprocessors, long-standing debates where Washington and Europe have recently moved closer.

Track two proposes the complete rethink of CoCom's rules, which would be carried out by the main US trade and intelligence agencies and presented to the body's next executive committee, probably in May. While the Europeans will be

pleased with a victory on computers and machine tools, it looks as if they will be less likely to get instant satisfaction on their newly urgent demands, again led by West Germany, for liberalisation of CoCom controls on a range of telecommunications equipment. This includes digital packet switches, fibre optic technology and modulation equipment, used for packing large numbers of messages onto single radio frequencies.

Efficient and democratic economies cannot function without modern telecommunications, argue the Europeans. There is also a basic commercial interest at stake, since AT&T of the US, Alcatel of France, Siemens of West Germany and Sweden's Ericsson are all competing for telecommunications contracts in east European countries. Washington is cautiously working out its position on this, but has yet to be convinced.

Washington's plans for an immediate streamlining of CoCom procedures envisage a two-speed licensing and vetting system, which the Europeans believe is too complicated. Technology sales to all eastern European countries, but not to the Soviet Union, would benefit from faster and higher controls. Moscow "has yet to take several steps before we're ready to get into that mode

with them", said Mr Robert Mosbacher, the US Commerce Secretary, on announcing Washington's liberalisation move in December.

Even more liberal rules covering fewer products, on the lines of the regime agreed for exports to China in 1985, would be granted to countries prepared to police themselves to stop restricted technology being diverted to the Soviet Union. Poland and Hungary have convinced the Americans they can make their borders technology-proof.

European officials believe the two-speed idea would create an enormous bureaucratic tangle. CoCom's own experience shows that it is hard for even long-trusted national partners to stop their companies breaking the rules. Toshiba of Japan and Kongsberg of Norway, the best known CoCom rule-breakers of recent years, managed to ship banned submarine propeller milling machines to Moscow easily enough, without being able to divert their goods secretly through Budapest or Warsaw.

It is better, argue the Europeans, to liberalise the list of controlled goods to an enforceable and strategically realistic level, rather than introduce new complexities to a regime that is already creaky enough in its middle age.

Italy presses plan to create new Gatt

By John Wyles in Rome

THE Italian government is seeking European Community approval for a proposal to relaunch the General Agreement on Tariffs and Trade (GATT) as a fully fledged international organisation with regulatory powers over international trade.

Mr Renato Ruggiero, Italy's Foreign Trade Minister, said yesterday the proposal was being evaluated by the European Commission. He said the time had come to revive the idea of an International Trade Office (rejected by the US in 1947) so as "to reaffirm the importance of the multilateral trading system in the face of regional systems".

Mr Ruggiero, who will be leading the EC delegation at

the final meeting of the Uruguay Round of trade talks in December, said that the General Agreement on Tariffs and Trade had been left with a temporary status for too long and that it needed a greater power of dialogue with other international institutions, especially the International Monetary Fund.

The Italian government will be in a strong position to push Mr Ruggiero's proposal when it takes over the EC Presidency in the second half of the year. Yesterday Mr Ruggiero suggested that one of the political advantages of it being adopted in December could be to make less dramatic a quite conceivable failure of the Uruguay Round itself.

Hyundai wins \$600m Norwegian ship deal

By John Ridding in Seoul

HYUNDAI Heavy Industries, the South Korean shipbuilding and engineering group, yesterday signed a \$600m contract to supply 10 combination vessels to Scandinavian Obo Carriers, the Norwegian shipping group. According to Hyundai the deal is the largest yet for combination vessels, ships which are capable of carrying cargoes of oil, coal and ore simultaneously.

The ships are due for delivery between 1991 and September, 1992. Hyundai Engineering is also to supply the engines. The announcement of the deal coincides with the release of

figures showing an improved outlook for the South Korean shipbuilding industry. According to the Korean Shipbuilding Industry Cooperative, South Korean shipbuilders received 355,700 tonnes of orders worth \$332m in January, up from 79,650 tonnes and \$135.4m in the comparable period. Virtually all the orders are from overseas customers.

The increase in the orders for January gives a total value of outstanding orders of \$5.15bn, an increase of 73.5 per cent over the same period last year.

NEWS IN BRIEF

Canon opens China plant

CANON has set up a \$20m subsidiary in China, making it the first big Japanese company to start a substantial project there since the military crackdown last June, Reuters reports from Tokyo.

The wholly owned subsidiary, Canon Zhuhai, is located in the south Chinese city of Zhuhai, adjacent to the Portuguese-ruled territory of Macao.

The plant will assemble 1,250 auto-focus compact cameras a month starting in October, raising output to 30,000 a month by 1992. All the cameras will be exported.

Initially most components will be shipped from Japan, but some will eventually be produced by the subsidiary. The bloody crackdown on pro-democracy demonstrators in Peking last summer damaged the confidence of many foreign investors in China.

Shoe People take Moscow road

Storm, a British publishing company, has won a contract to supply its Shoe People children's books for the Soviet market in a joint venture with the Soviet publishers Mladost, Our World Trade Staff reports.

The jointly formed company, Yumona, will provide 50m books depicting the Shoe People cartoon characters.

The first stage of the £15m contract was signed in Moscow last week and an initial 28m books are to go on sale throughout the Soviet Union on March 1. As part of the package the Shoe People TV cartoon series will be shown on Soviet television in a prime time slot just before the 8pm evening news.

Zee-pipe coating contract

Statoll, the Norwegian state oil company, has awarded two contracts with a combined value of about Nkr1bn (£92m) to Dutch contractor Ncoast and UK-based Bredero Norwegian Coaters for the pipecoating of the 850km "Zee-pipe" which will carry gas from the Norway's giant Troll and Sleipner fields to Zeebrugge, Belgium, Karen Fosell reports from Oslo.

Ncoast, whose contract is worth about Nkr600m, will begin work this summer at Rotterdam on 530km of pipeline, while Bredero NC will coat 320km of pipeline at its Leith facility. Work is to be completed by the end of 1992.

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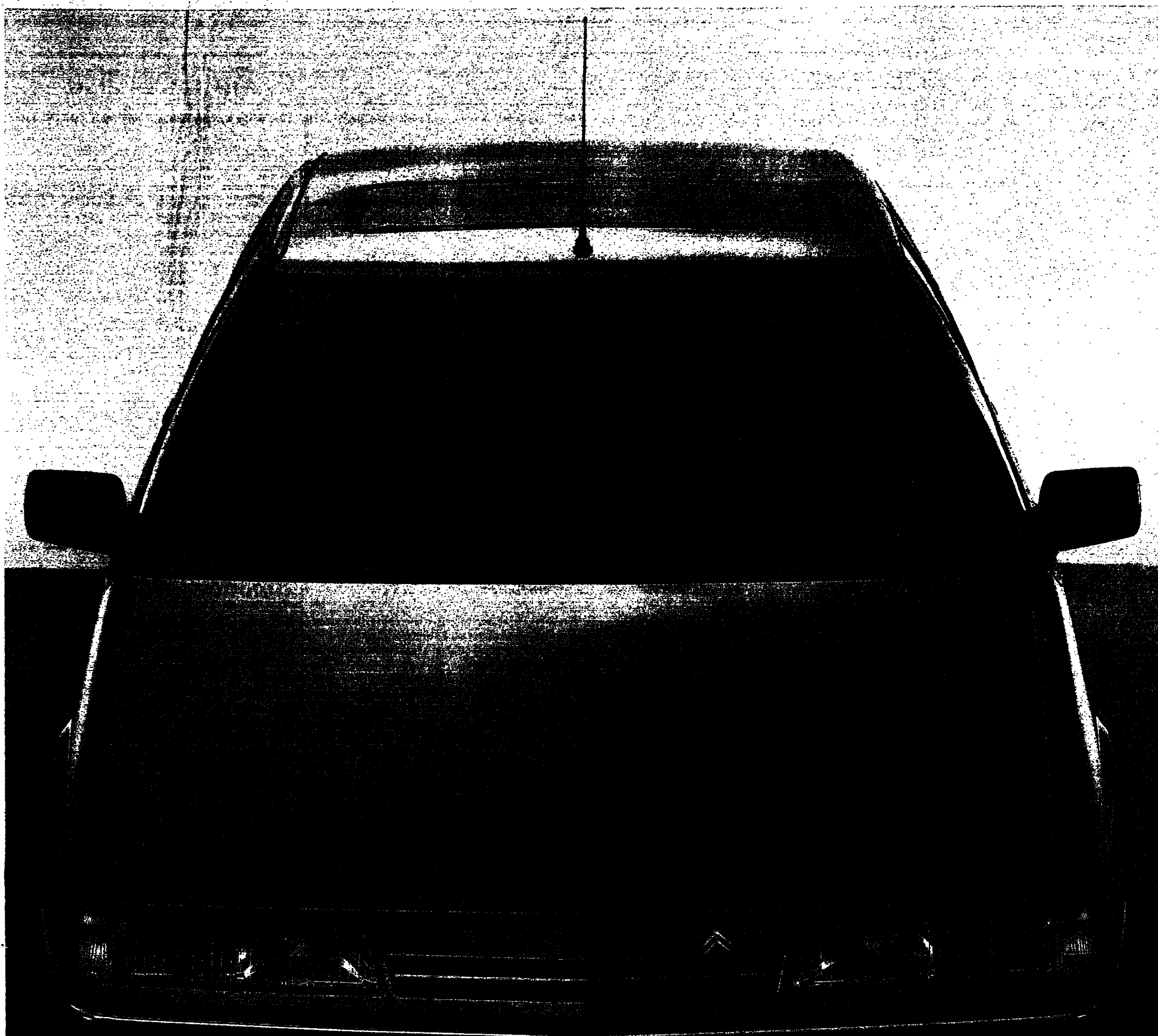
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UK NEWS

NEWS IN BRIEF

Airbus and BAe face continuing disruption

Production problems for British Aerospace (BAe) and the European Airbus consortium grew yesterday when workers at the UK company's plant at Preston in the north west of England voted to continue their 15-week strike.

Among the 2,000 employees at a mass meeting yesterday, only about 20 voted to accept the latest offer of a 37-hour, four-day week, which would cut two hours in two stages.

Airbus production has been severely curtailed and Aerospace, the French aerospace group, is pressing the consortium to claim costs of more than \$70m from BAe.

Ford strike vote

Shop stewards representing Ford electricians yesterday voted to continue a nine-day-old strike over the company's pay deal.

The decision by the 60 EETPU electricians' union, representing 1,600 Ford members, will test the company's claim that most of its plants are producing at near normal levels.

BNFL for Sizewell

British Nuclear Fuels (BNFL) has won an international competition organised by the Central Electricity Generating Board to supply fuel and associated services worth about £18m for Britain's first pressurised water reactor, Sizewell B in Suffolk.

The contract was crucial to BNFL plans to enter the international market for PWR fuel contracts, against French, German and Swedish suppliers with domestic markets.

Scots bank offer

THE Royal Bank of Scotland is to offer small business clients discounts on personal computers, office furniture, mobile phones and travel.

ECGD advisor

Greig Fester, an independent Lloyd's broker specialising in international reinsurance, has been appointed by the Export Credits Guarantee Department to advise on commercial and political reinsurance.

Lawyer outlines massive 'unlawful share scheme'

'Greed and ambition' led accused in Guinness case

By Raymond Hughes, Law Courts Correspondent

GREED and ambition motivated four leading City of London figures to cross the divide between the legitimate and the dishonest in the 1986 takeover battle for the Distillers drinks group, the prosecution alleged in the Guinness trial yesterday.

Mr Ernest Saunders, Mr Gerald Ronson, Mr Anthony Parnes and Sir Jack Lyons had been "carried away with greed and ambition" and were "greedy for money or for power", alleged Mr John Chadwick, QC.

He told the jury at Southwark Crown Court, London, that the four men had been involved in a massive unlawful share support operation designed to deceive Distillers shareholders and ensure Guinness won its bitter battle with the Argyl group for Distillers.

Mr Saunders, former Guinness chairman and chief execu-

tive, Mr Ronson, head of the Heron group, Mr Parnes, a City stockbroker, and millionaire financier Sir Jack Lyons have denied charges including conspiracy, false accounting and theft in the trial.

Mr Chadwick said the takeover battle had been fought with competing share offers. He alleged that, aided by Mr Parnes and Sir Jack, Mr Saunders had set out to find people who would buy Guinness shares and so keep up the price and make the shares attractive to Distillers shareholders.

Supporters had been offered indemnities against loss on the resale of their Guinness shares and success fees in the bid succeeded. One of those supporters had been Mr Ronson. Mr Chadwick said the four accused had committed distinct but linked criminal offences.

First they had concealed the

share support operation both from the authorities and from the public. Then, with Mr Saunders' approval, Mr Parnes, Sir Jack and Mr Ronson had sent false invoices to Guinness "so that they could collect their illegal rewards." In doing that they had been stealing from Guinness, Mr Chadwick alleged.

He told the jury: "These are not men who are likely to make mistakes in their commercial affairs. These are men who were greedy and arrogant and who thought that they were above the law."

"But however wealthy and powerful they may be the law applies to them just as it applies to everyone else."

Mr Chadwick said that the "massive" purchases by the

porters had been designed to create a false market in Guinness shares.

The hearing continues today.



Mr John Chadwick, QC, opens the prosecution case

Thatcher takes a gamble on foreign policy

By Philip Stephens, Political Editor

FOR Mrs Margaret Thatcher's admirers it is a question of courage and conviction. The Prime Minister promised President F.W. de Klerk that Britain would respond positively to reform in South Africa by beginning the process of lifting sanctions.

She has met that pledge and in the process given the encouragement that Mr de Klerk needs if he is to follow up the release of Mr Nelson Mandela with further steps towards power sharing with South Africa's non-whites.

For some of her supporters, however, her lone stance on the issue is the latest in a series of foreign policy decisions - on Europe, Germany and disarmament - which represent the biggest political gamble of her decade in office.

There are mutterings that the Prime Minister's approach risks isolating Britain during the most crucial period in the post-war history when the architecture of both Europe and of the Nato Alliance is

being dramatically reshaped. In the process, the Conservative Party could lose the political "trump card" which its foreign and defence policies have provided at the last two general elections.

One of the Government's greatest strengths in the 1980s was the perception that it had regained for Britain an influence in international affairs in excess of its standing.

Both domestic and international factors worked in Mrs Thatcher's favour. The recovery of Britain's economy, her close friendship with President Reagan, and the "grip" she displayed during the Falklands war and in negotiations within Nato ran alongside her foresight in identifying Mr Mikhail Gorbachev as an entirely new type of Soviet leader.

The consensus at Westminster is that it was inevitable that the Government would lose some of these cards. The upheavals in Eastern Europe, the replacement of Mr Reagan by the more independent-

minded President George Bush, and the moves towards German unification removed the certainties on which British policy had been based.

On the domestic front, the present bout of economic problems and the resurgence in support for the Labour Party have undercut her position.

Some Conservatives, however, argue that the Prime Minister has contributed to the process of "marginalisation" by adopting policy stances which have accentuated rather than mitigated Britain's declining influence.

Her overt antagonism towards European monetary and economic integration, her stridently cautious stance on East-West disarmament have brought private criticism from ministers as well as from backbench Tory MPs.

They have also, according to Whitehall officials, brought renewed tensions between the Foreign Office and Mrs Thatcher's Downing Street office. Mr Douglas Hurd, the

Foreign Secretary, has been adept in disguising the differences, but they are said to have surfaced in private on a number of occasions.

Her critics also point to a number of occasions where Britain has appeared left behind as Washington and Bonn have mapped out together the shape of the new Europe. The enthusiasm of Mr James Baker, the US Secretary of State, for European integration - such as Washington's ready acceptance of the inevitability of German unification, and the moves to secure troop reductions in Europe - have all been causes of transatlantic tension.

Officials say the Bush Administration is going out of its way to give Britain notice of its policy statements - but it is notice rather than an opportunity to influence the decisions.

In parallel, Mrs Thatcher's deep misgivings about the implications for Nato and for Britain's security of German

unification are said by some officials to have antagonised Chancellor Helmut Kohl - a leader with whom she has never had a close relationship.

Mrs Thatcher's stance on all these issues is not without its supporters. The prime minister is said to be operating on the principle that she is articulating many of the views that others hold privately.

Thus, argument runs, France shares Britain's deep misgivings about the pace and implications of West German reunification; the US Administration is as concerned as Mrs Thatcher that there should be no rapid exodus of US troops from Europe; and, if Congress allowed, President Bush would join her in lifting some of the sanctions against Pretoria.

She claims Mr de Klerk's efforts in South Africa could stumble and ultimately fail unless the white constituency in that country can be persuaded that it is yielding results in terms of international opinion.

Government lists areas barred from strategic exports

By Anthony McDermott

THE GOVERNMENT today published regulations listing countries in areas of tension which are barred from receiving potentially sensitive and strategic goods.

The Department of Trade and Industry also moved to relax restrictions on issuing export licences for computers.

The loosening and restructuring of these restrictions - in effect permitting the export of computers up to the supercomputer class - comes coincidentally with the opening of a controversial meeting in Paris of the 17-member Co-ordinating Committee for Multilateral Export Controls (Cocom) to discuss relaxing exports of high technology materials to the Soviet Union, eastern Europe and China.

The DTI is adopting a wait-and-see attitude towards economic and political developments in eastern Europe and the Soviet Union before it makes further amendments.

The amended regulations are intended to speed up and simplify the process for UK exporters to obtain licences. The department specifies which countries are identified as denied access to materials with possible uses such as developing nuclear and chemical weapons and missile technology.

The latest order, which is essentially an updated and amended version of one issued in 1987, lists exports which qualify for Open General Export Licences (Ogels).

These enable exporters to export certain industrial goods which are subject to control to an eligible destination without needing to submit an export licence application.

But they are subject to controls, worked out in conjunction with the Ministry of Defence and the Foreign and Commonwealth Office, affecting industrial, military and nuclear related equipment and technology.

By categorising more closely exportable goods, the DTI hopes to provide an information service to would-be exporters as well as reduce the number of direct applications for licences. In 1988, these numbered about 100,000 and were down to about 70,000 last year. The target of the new regulations is to reduce this number by a further third.

● *The Export of Goods (Control) Order 1989. London: HMSO, 1989 No. 3376. £10.80. The Export of Goods (Control) (Amendment) Order 1990.1990 No. 128. CoCom takes a hard route. Page 8*

Business rate for post scheme under review

By Paul Abrahams

HALF-PRICE post for business users between large cities could be introduced as part of plans being considered by the Government to break up the postal monopoly held by the Royal Mail.

The Department of Trade and Industry said yesterday that it was engaged in talks with interested parties in reviewing all options for the break up of the monopoly.

Securicor, Federal Express and, in particular, TNT, the international transportation group in which Mr Rupert Murdoch, proprietor of News International has a 29 per cent

stake, have been reported to have been in contact with the DTI.

TNT said last night that it could not confirm that it was planning to provide an alternative service to the Post Office and suggested that such rumours were pure speculation. The company had said Mr Alan Jones, the company's UK marketing manager, was having monthly meetings with the DTI on the subject.

Pressure groups suggest that the charge for mail between major centres could fall to as low as 10p-half the current price.



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Facsimile



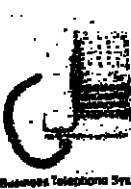
Panasonic



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Laptop Computers



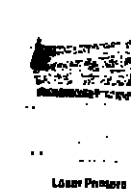
Business Telephone Systems



Telephone Products



Typewriters



Laser Printers



Multi Printers

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FEBRUARY 14 1992

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WE DEAL
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UK NEWS

Mitsubishi Bank signs loan for Glasgow project

By James Buxton, Scottish Correspondent

THE MITSUBISHI BANK of Japan, heading of a syndicate of international banks, yesterday signed a £70m loan to finance part of a large property development in Glasgow by a joint venture involving Kumagai Gumi, a leading Japanese construction company.

The £70m project, to build high quality offices in the Broomielaw district of the city, is said to be the biggest property investment made by Japanese companies outside London. The Broomielaw scheme will eventually provide about 1m square feet of office space.

Glasgow & Oriental, the developer, is a joint venture between Kumagai Gumi and Bellhouse and Joseph Investments, a privately owned London property company. Kumagai Gumi has been the most active of the Japanese construction and property companies on the British market and, unlike its compatriots, has been prepared to undertake developments outside London. Most Japanese property investment has been directed at central London office buildings.

The £70m financing applies

to the first phase of the scheme, which consists of 276,000 sq ft of offices in three buildings. Construction of this phase has already begun and will be complete by mid-1991. Plans for the second phase will be completed in the spring.

The financing was arranged by Mitsubishi Bank and underwritten by it and Clydesdale Bank. The first of the three buildings, consisting of 120,000 sq ft, has been let to Yard, the Glasgow-based engineering consultancy which is part of the Anglo-French Sema Group.

Development of the Broomielaw site - nine acres of warehousing and sub-standard housing south of the city centre and north of the Clyde - represents an enlargement of Glasgow's central business district and is one of the larger inner city revival projects in the UK.

The offices will be released into a market which has shown steady expansion. Over the last two years Glasgow office rents for modern space have moved up to £15 a square foot. Demand for space has been strongest from financial companies.

Truck sales for January fall by 29%

By Kevin Done

NEW truck sales in the UK fell 28.9 per cent in January to 4,579 from 6,442 a year ago, according to the Society of Motor Manufacturers and Traders.

The UK truck market has gone into steep decline in the last four months. Sales for the whole of 1989 were the highest of the decade at 69,234, but in the final quarter demand was 20.1 per cent lower than a year earlier.

UK truck makers have been forced to resort to short-time working and lay-offs to bring production into line with lower demand.

The truck market is the segment that has been hardest hit, as overall demand for commercial vehicles and cars has fallen from last year's record levels. "Real recovery is unlikely to be seen before 1991," said the SMMT.

Overall sales of new commercial vehicles in the UK in January were 13.3 per cent lower than a year ago, with sales of small vans falling by only 4.9 per cent, while demand for medium-sized vans dropped by 15.7 per cent. The biggest fall in January was suffered by the heavy truck sector (over 15 tonnes gross vehicle weight), where sales were 35 per cent lower than a year ago.

Britain set for row with neighbours over North Sea pollution

By David Thomas, Resources Editor

BRITAIN appears to be heading for a new row with neighbouring European countries over its continuing refusal to end waste dumping in the North Sea.

The UK is the only signatory of the 1987 second North Sea Conference that continues to dump ash, liquid industrial waste chemical waste and sewage sludge in the sea.

Ms Johanna Maij-Weggen, the Netherlands Water and Transport Minister, yesterday met Mr Chris Patten, Environment Secretary, to discuss Britain's continuing fouling of the North Sea.

The Dutch Minister is in London to chair a meeting today of the Oslo Commission, which implements the North Sea agreement. The meeting is due to consider the UK's application for three licences to dump another 51,000 tonnes of waste into the North Sea.

Greenpeace, the international environmental group, has submitted a memorandum to today's meeting arguing that the UK arguments for continuing dumping fall short of its international obligations.

Ms Maij-Weggen protested strongly about Britain's dumping of waste into the North

Sea, but added that she had formed the positive impression that Mr Patten wanted to find a solution as soon as possible.

However, the Environment Department refused to confirm this impression. It said that Mr Patten had done no more than listen to the Dutch Minister without indicating his views.

One problem on the British side appears to be the lack of an agreement between the Environment Department and the Agriculture Ministry, the other Government body involved in a decision to phase out North Sea dumping.

The issue will come to a head again at the third North Sea Conference in The Hague next month, when Britain is certain to be strongly condemned by the other participating countries unless it has changed its position.

However, the Government may agree with the other North Sea countries on a ban on PCBs (polychlorinated biphenyls).

But the British are likely to argue that PCBs should not be phased out, a more protracted timescale than that favoured by most countries. Britain will also push for PCBs to be destroyed by burning.

Companies and insurers plan central register of stolen art

By Patrick Cockburn

FINE ARTS and insurance companies are to establish a central computerised register of stolen art and antiques worth more than £2,500 each.

Later this year a central computer will record photographic images together with information about a stolen item. From 1991 specialist staff will advise clients on registration of losses.

Losses will be registered by insurance companies and unimpaired owners for a fee. Auction

houses and dealers will pay a charge for each search. Mr Anthony Coleridge, chairman of the liaison committee, said: "This should deter art theft and ensure that the fine art trade is protected from unwittingly selling stolen items."

Creation of the register, to be called the International Art and Antique Loss Register as an aid against crime, was announced yesterday by Lloyd's of London, the insurance market, and the Art

Trade Liaison Committee, to which big auction houses and trade associations belong.

The only parallel to the loss register for stolen art items is the International Foundation for Art Research, a New York based non-profit organisation which over the last 14 years has built up an index of stolen works of art with 32,000 files.

An agreement is being negotiated by the new company to take over its US counterpart and computerise its files.

Plastic - the non-stick art form

By Peter Marsh

MINIATURE Victorian Buddhas, 1950s butterfly sun glasses and moulded babies' bath tubs are among the objects on view in an exhibition depicting the 20th century's use of plastics which opens in London today.

The exhibition, at the Victoria and Albert Museum, is intended to describe changing uses of plastics in consumer items since the materials entered widespread use in Victorian times.

From these small beginnings the plastics industry has become one of the largest parts of the world chemicals sector,

churning out each year some 50m tonnes of plastics worth roughly \$100bn.

Miss Penny Sparke, who organised the exhibition, said a feature of plastics was changing attitudes over the past 100 years by designers.

Miss Sparke, a lecturer in cultural history at the Royal College of Art, said designers had continually swung between using the substances as substitutes for older materials like wood to using them in modern applications.

One of Miss Sparke's favourite objects in the exhibition is a 1930s stencilling machine,

made by the Rutherford Duplication Company of Texas and which she found in a museum in the Netherlands.

There is also a group of truly revolting 1950s plastic items including a model of Superman and dog.

The exhibition, which lasts until 29th April, is being sponsored by European Vinyls Corporation, a joint venture between Imperial Chemical Industries of Britain and Enimont of Italy. EVC is Europe's biggest producer of polyvinyl chloride (PVC) - a widely used plastic - but despite this there are few PVC objects on display.

PIPER ALPHA INQUIRY

Bureaucracy and unions blamed for safety standards

THE low status of the Department of Energy and "emasculated" offshore trade unions were blamed for poor standards of safety among North Sea oil companies at the inquiry into the Piper Alpha disaster yesterday.

Mr Colin Campbell, representing the survivors and bereaved families of the July 1988 disaster, in which 167 died, said the energy department had a low status within the "multi-layered bureaucracy" of North Sea oil safety, and described offshore unions as "emasculated, with no effective representation of their interests or concerns."

Counsel representing the parties at the inquiry, before Lord Cullen, are making their final speeches this week.

Mr Campbell said the UK offshore industry had a poor record on safety compared with the Norwegian sector of

the North Sea. The North Sea oil companies were among the most resourceful in the world and their failure to tighten safety was "inexcusable."

Mr Douglas Russell, representing 25 companies contracted to work on the Piper platform, said technical innovations had rendered existing North Sea legislation out of date.

"The regulations stifle development and inhibit the use of new technology,"

Mr Andrew Hardie, for the offshore operators, said safety was the companies' primary objective.

They were determined to improve safety, but they did not consider the way forward to be a requirement for more and more hardware on platforms. "Such an approach may well be counter-productive as far as safety is concerned."

Big unions warn of threat to defence jobs

By John Gapper, Labour Editor

SEVERAL hundred thousand jobs are at risk in the defence industry from a reduction in armaments sales because of the easing of East-West tensions, leaders of two of the industry's biggest unions predicted yesterday.

Leaders of the TGWU general workers' and MSF general technical unions called for talks with defence employers to ensure rapid diversification of productive capacity into civilian applications.

Mr Bill Morris, TGWU deputy general secretary, said Britain had to move resources from defence to civilian industries quickly to avoid putting jobs at risk.

"Make no mistake about it, we are talking about a million jobs that are going to be lost," he said.

Mr Ken Gill, MSF general secretary, said jobs were already being lost in the defence industry before the effect of arms reduction in East and West Europe, together with US defence cuts, had been felt.

They were speaking at the launch in Birmingham of a joint trades union campaign to draw attention to the decline in Britain's manufacturing base.

The campaign is calling for more investment in research and development, and also in training.

The unions are to hold talks with French unions next month on ways of forcing changes in industrial patterns. They are also planning talks with British defence employers following further research into the effect of arms cuts.

The two men cited the Challenger tank built by Vickers and British participation in the European Fighter Aircraft project as two examples of defence projects that were now at risk from changes in defence plans. Mr Gill ruled out early moves towards a merger between the two unions, which have been developing joint initiatives and recognition claims.

Colour TV makers in £58m trade surplus

By Michael Skapinker

UK-BASED manufacturers of colour televisions achieved a trade surplus of £58m last year, compared with a deficit of £12.3m in 1988.

The surplus comes after several years of investment in the UK by Japanese and other foreign-owned consumer electronics manufacturers. There are no British-owned volume manufacturers of colour televisions.

Mr Oliver Sutton, director of the British Radio and Electronic Equipment Manufacturers Association, said the surplus "lays to rest the British public's widely held misconception that all the televisions bought in this country are imported."

The association said that television exports from the UK totalled £201.5m last year, against imports of £243.2m. A £40.5m deficit in small screen televisions was offset by a £285.5m surplus in large screen sets.

The UK had a trade deficit of £45.2m in video cassette recorders last year but this was down by almost half on 1988 when the deficit was £86m.

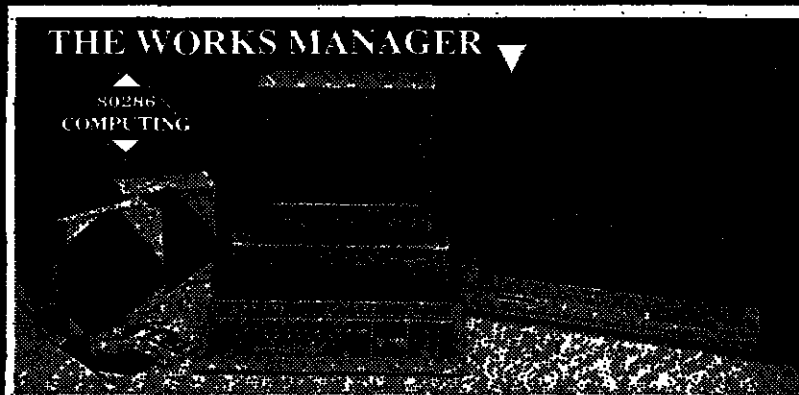
In 1987 the deficit in video cassette recorders was £182m. The Government has rejected appeals from Channel 4 to drop the Home Secretary's veto over future appointments of non-executive directors to the television channel's board.

The Broadcasting Bill proposes that the non-executive directors, of what will become a public corporation, will be appointed by the Independent Television Commission, the body that is to replace the Independent Broadcasting Authority.

The appointments will be subject to the approval of the Home Secretary.

Mr Michael Grade, chief executive of Channel 4, has attacked the proposal as unjustified and unnecessary political interference and Sir Richard Attenborough, the film producer and Channel 4 chairman, has threatened to resign unless it is changed.

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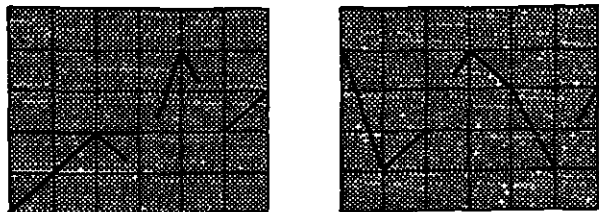
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FT LAW REPORTS

Director must repay Guinness fee

GUINNESS PLC v SAUNDERS AND ANOTHER
House of Lords (Lord Keith of Kinkaid, Lord Brandon of Oakbrook, Lord Templeman, Lord Griffiths and Lord Goff of Chieveley): February 8 1990

A DIRECTOR who accepts remuneration paid by a company purportedly on his company's behalf but without the necessary board authorisation required under the articles of association, must repay it because, irrespective of any services he may have rendered the company, he cannot profit from his position as a director other than as provided in the articles.

The House of Lords so held when dismissing an appeal by Mr Thomas Joseph Ward, special director of Guinness, against a decision of the Court of Appeal that he must repay Guinness an unauthorised payment of £5.2m. The first defendant was Mr Ernest Saunders.

LORD TEMPLEMAN said that Mr Ward admitted receiving £5.2m of Guinness money when he was a director of Guinness. Payment was, said Mr Ward, remuneration authorised by Mr Saunders, Mr Olivier Roux and himself, who formed a committee of the Guinness board of directors.

In the present proceedings Guinness sought an order for immediate repayment on the ground that the Guinness articles of association and the admitted facts, showed the payment was unauthorised and must be repaid.

The Vice-Chancellor made the order sought by Guinness. His decision was affirmed by the Court of Appeal. Mr Ward now appealed.

On January 19 1989, at a meeting of the Guinness board there were 10 directors present including Mr Saunders, Mr Roux and Mr Ward.

The board resolved that an offer be made for the issued share capital of the Distillers Company plc. It also resolved that three directors be appointed a committee with "full power and authority" to settle the terms of the offer and approve revisions.

Mr Saunders, Mr Roux and Mr Ward constituted themselves a committee for the purpose of those resolutions and carried them into effect. Guinness acquired all the Distillers share capital.

Mr Ward pleaded that in con-

sideration of his providing advice and services to Guinness it agreed, in the event of the success of the bid, to pay him 2 per cent of the ultimate value of the bid.

The agreement was said to have been entered into by Mr Saunders, Mr Ward and Mr Roux on Guinness's behalf, and by Mr Ward on his own behalf.

It was said that the agreement was evidenced by an invoice delivered to Guinness by a company now admitted to be controlled by Mr Ward. The invoice claimed £5.2m for advice in respect of the successful acquisition of Distillers. The invoice was approved by Mr Roux and the £5.2m was paid. Mr Ward pleaded that he performed valuable services for Guinness in connection with the bid.

Article 90 of the Guinness articles provided that directors' annual remuneration should be fixed by the board.

Article 92 provided that "The board may, in addition grant special remuneration to any director who serves on any committee... or who otherwise performs services... outside the scope of the ordinary duties of a director."

In article 2 "the board" was defined as "the directors of the company for the time being... or any committee authorised by the board to act on its behalf."

It was said that the result of applying the article 2 definition to article 91 was that a committee might grant special remuneration to any director who served on a committee or acted as a director of the company.

The subject and content of article 91 were inconsistent with "the board" in article 91, meaning anything except the board.

Article 91 drew a contrast between the board and a committee of the board. The board was expressly authorised to grant special remuneration to "any" director who served on "any" committee. It could not have been intended that any committee should be able to grant special remuneration to any director, whether a member of the committee or not.

Only the board possessed power to award £5.2m to Mr Ward.

Article 110 provided that directors might "delegate to any committee... any of the powers... vested in the

board." That did not enable the board to delegate the power of deciding directors' remuneration which, by articles 90 and 91 was vested in the board alone.

Reliance was placed on article 100D which provided that "any director may act... in a professional capacity for the company... and he... shall be entitled to remuneration for professional services."

Mr Ward sought remuneration for his services as a committee member, not for professional services provided in a professional capacity. It was submitted that Mr Saunders possessed implied authority or ostensible authority to agree on Guinness's behalf that he should be paid.

That allegation was inconsistent with the express terms of the January 19 resolution whereby the board conferred power in relation to the bid on the committee, and not on Mr Saunders. There never was any contract by Guinness to pay special remuneration to Mr Ward.

Mr Ward submitted that if he was not entitled to remuneration pursuant to the articles, he was entitled to a quantum meruit or equitable allowance for his services, amounting to £5.2m.

The short answer to a quantum meruit claim based on implied contract was that there could be no contract to pay special remuneration for a director's services unless that contract was entered into by the board pursuant to article 91.

The short answer to the claim for equitable allowance was the equitable principle that forbade a trustee to make a profit out of his trust unless the trust instrument (in this case the articles of association) so provided.

The law could not and equity would not award the Guinness articles. The court was not entitled to usurp the functions conferred on the board by those articles.

Equity forbade a trustee to make a profit out of his trust. The Guinness articles relaxed the strict rule of equity to the extent of enabling a director to make a profit, provided the board consented on its behalf for the payment of special remuneration.

Mr Ward did not obtain a contract from the board.

Equity had no power to relax its own strict rule further than and inconsistently with the express relaxation contained in the articles of association.

No one was obliged to accept appointment as a director. No director could be obliged to serve on a committee. A director who contemplated or accepted service on a committee or performed outstanding services might apply to the board for a contract for special remuneration.

At the January 19 board meeting Mr Ward was present but did not seek then or thereafter to obtain authority for payment of special remuneration. In those circumstances there were no grounds for equity to relax its rules further than the articles provided.

Similarly the law would not imply a contract between Guinness and Mr Ward for remuneration on a quantum meruit basis when the articles of association stipulated that special remuneration for a director could only be awarded by the board.

Section 317 of the Companies Act 1985 provided that it was the duty of a director interested in a contract "to declare the nature of his interest at a meeting of the directors."

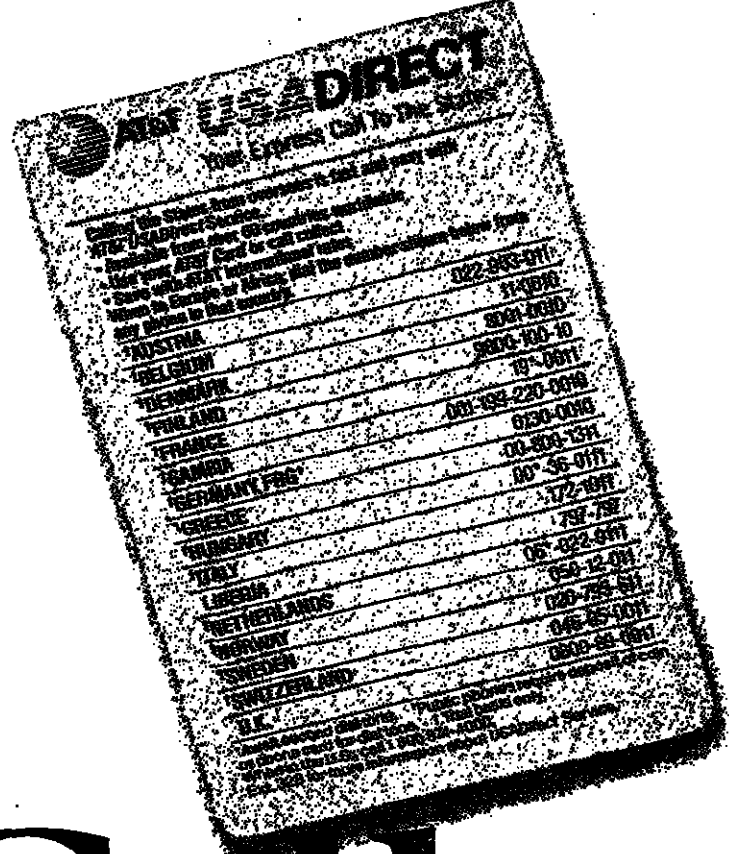
The section did not apply directly because there was no contract. But it showed the importance which the legislature attached to the principle that a company should be protected against a director who had a conflict of interest.

The fundamental objection to Mr Ward's claim was that by the agreement with the committee he voluntarily involved himself in an irreconcilable conflict between his duty as a director and his personal interests. Both before and after January 19 1989 he owed a duty to tender Guinness impartial advice untainted by any possibility of personal gain.

Guinness's claim for repayment was unanswerable. If Mr Ward acted honestly and reasonably and ought fairly to be excused for receiving £5.2m without the board's authority, he could not be excused from paying it back.

The appeal was dismissed. For Mr Ward: Peter Curry QC and Jonathan Crow (Counsel Easton). For Guinness: David Osoer QC and Phillip Sales (Herbert Smith).

Rachel Davies
Barrister



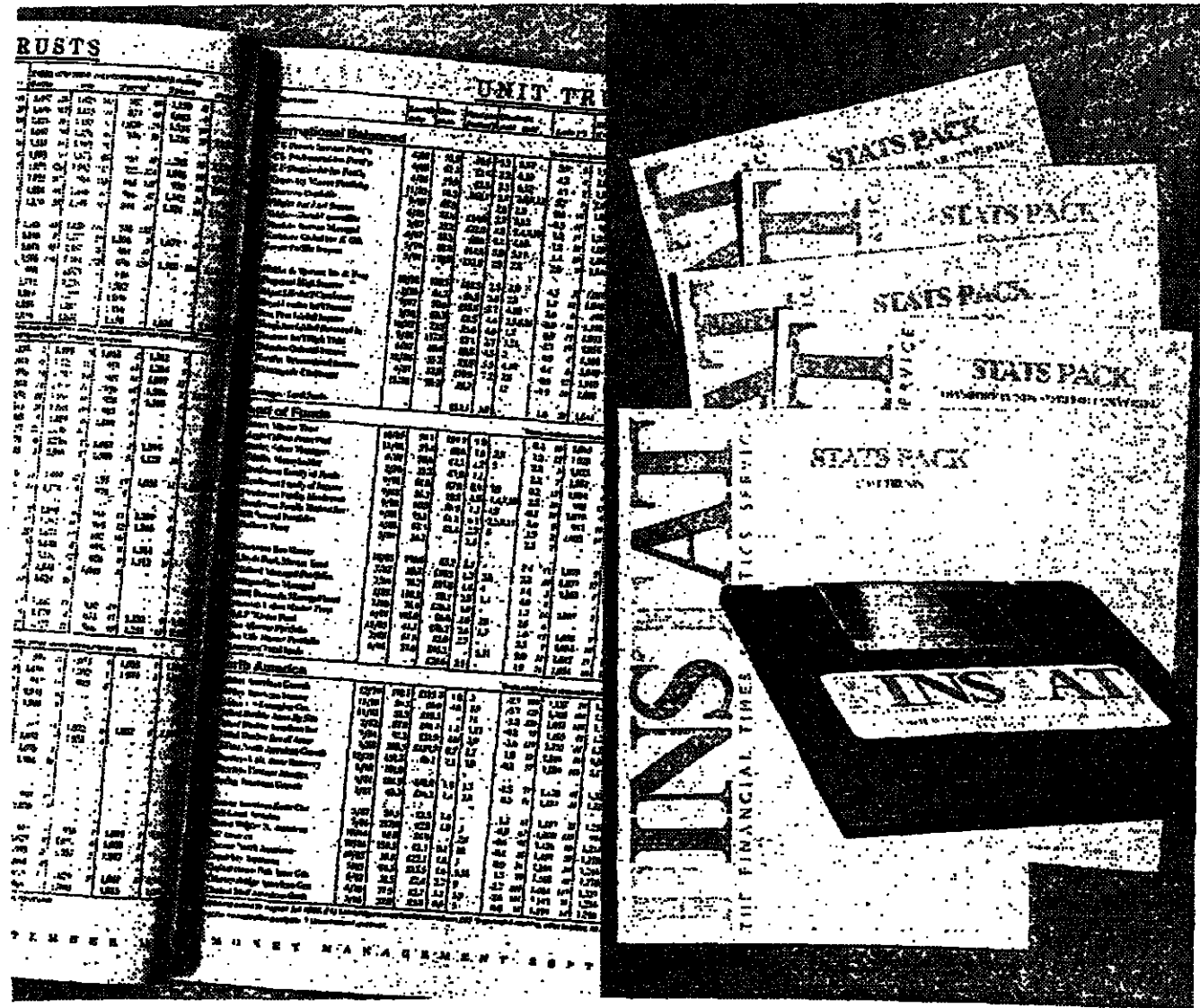
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TECHNOLOGY

Taking the ink out of used paper is crucial to the recycling process. Peter Knight reports on different approaches to the cleansing job

I'm going to wash that ink right out of my hair



In a large cupboard at the Hytte Bruks newsprint mill in south-west Sweden is a collection of old bicycles, car batteries, wrist-watches, toys and a mortar bomb. These are just some of the objects that people have dumped with their old newspapers and magazines.

Nearly half of the paper and board produced in the EC (excluding Scandinavia) is made from used paper. In 1988, 16.5m tonnes of paper was recycled, according to the European Confederation of Pulp Paper and Board Industries. In the UK, the Department of the Environment estimates that about 5m tonnes of paper a year could be recycled, but only half of that is.

The current emphasis on environmental issues has brought a greater demand for high-quality recycled paper.

Besides unwanted detritus, such as bikes and bombs, the paper-maker's main problem is to get rid of ink and other impurities such as "stickies" (gum) in waste paper. There are two main de-inking processes: washing and flotation. The simple washing method is used extensively in the US and Canada, where it is also called rinsing.

Waste paper is mixed with water to make a pulp. Sur-

factants (the cleansing agents in washing-up liquid) are sometimes added and the pulp is agitated. This dislodges a lot of the ink, which is mainly composed of carbon and oil, and it is rinsed out.

Washing is usually employed to de-ink high-grade waste paper. The end product makes good quality writing paper or tissue. But there are two main drawbacks. First, up to 30 per cent of the pulp is lost; and second, washing produces a lot of effluent which is expensive to treat.

The flotation system uses more complex machinery and is, therefore, costlier to set up. But it is considered more efficient because less pulp is lost and less effluent created.

As in the washing method, the waste paper is mixed with water to make a thick soup-like mixture. Soap is added and the pulp is pumped into a series of tanks where air is blown in from underneath.

Aeration encourages the ink, which has been dislodged by the soap, to stick to the air bubbles and "float" to the surface. This sticking process is aided by the presence of soap. The scum is skimmed off and the pulp pumped to another tank where the process is repeated.

About 85 to 90 per cent of the

pulp can be recovered if the flotation process works well. The remainder is lost with the soap and ink scum.

Flotation produces less effluent than the washing method. And the waste can be treated more cheaply before it is incinerated or dumped.

De-inking pulp is often brightened by bleaching. Chlorine, once favoured by the paper industry, is no longer popular because it has been discovered that the process forms dangerous dioxins. Hydrogen peroxide and other oxidising agents are preferred.

The chemistry of de-inking is similar to the process that takes place in the kitchen sink. Here a scum of calcium soap-salts is formed in hard water. In the flotation tanks the soap creates a series of love-hate relationships.

The salts stick to print particles and make them bigger and more hydrophobic or water-hating. The salts and print particles stick to the air bubbles and float to the top. Meanwhile, the paper fibres retain their love of water and remain.

But, as with any chemical process, there are a number of variables which can help or hinder de-inking when using soap. For example, the amount of calcium (hardness) in the water determines the effective-

ness of soap because the formation of scum is an essential part of the process. Mills in soft water areas have to add calcium, which can lead to bigger pulp losses and unwanted deposits on machinery.

Some chemical companies were quick to see a commercial opportunity for a product that could replace soap and improve the efficiency of the flotation process. Albright and Wilson (A&W), a British-based subsidiary of Tenneco of the US, took four years to produce its range of de-inking chemicals, called Albright 8000.

The ingredients of 8000 are secret, but it is described as semi-synthetic because a high proportion of the chemical is, like soap, composed of fatty acids. The other compounds are designed to make 8000 easy to handle and to improve flotation efficiency.

With increased demand for recycled paper and the subsequent increase in price of high-quality waste (such as office and computer paper), paper makers want to recover as much pulp as possible during de-inking.

This means both chemical and mechanical elements of the flotation process have to work as efficiently as possible. Soap can cause problems with machinery because its solu-

tions form a greasy solid when cooled. This can block drains or cause expensive stoppages while machines are cleaned.

A&W claims that its chemicals do not have the handling problems associated with soap and so reduce, in factory parlance, the buggeration factor. A&W also says 8000 can reclaim more pulp and makes it brighter than soap.

These claims, and those of A&W's competitors, are not strong enough to convince the vast majority of de-inking plants throughout the world, which continue to use soap.

But the Hytte Bruks mill in Sweden, which produces about 1,000 tonnes of de-inked pulp a day, has accepted A&W's assertions. The soft water available to the mill worked in the chemical's favour.

"When traditional fatty acid soaps are used, calcium ions are needed to make the process work," says Bob Turvey of A&W. "Our new emulsions do not depend on calcium ions for their de-inking effect."

"We found that water hardness affects the amount of fibre lost during flotation. Without the calcium, the mill's losses of fibre can be reduced by up to three per cent."

Recycling paper, including the de-inking process, uses between a tenth and half of the

energy (depending on the paper-type) used to make virgin paper from trees.

But some of the chemicals used to get rid of the ink have been criticised. For example, some surfactants used in washing may upset aquatic life. "These surfactants might have been used in some early flotation formulations, but they are not now. All chemicals we have used have been regarded as safe," says Turvey.

But mill owners remain wary of introducing unknown chemicals. Shotton Paper Mill, in north Wales, produces 430,000 tonnes of recycled pulp a year. This is added to newsprint to improve the product. Shotton uses soap.

"It's difficult to know what is in the chemicals and we have to rely on the manufacturers for the contents. Soap is tried and tested. It's quite a clean product to work with," says Terry Parry, technical sales manager at Shotton.

Turvey says A&W's 8000 range is safe. "Some of our chemicals are of cosmetic grade and our formulations are no more toxic than soap."

In the fight to oust soap from the de-inker's shopping list, chemical makers face a tough battle to assure prospective customers that their concoctions are whiter than white.

Making for the gaps left by the big drugs companies

IN A WORLD of giants, how do the midsize survive? The question is particularly appropriate in the \$130bn-a-year pharmaceuticals industry, which in the past year has been shaken by a series of mergers, leading to a much greater concentration of resources at the top end of the business.

In this forest of large groups, the smaller entities have to learn to survive by spotting gaps in the market left by the big boys. They also have to perform what amounts to a mental juggling act.

That entails forming alliances with the larger groups in which technologies and research methods are swapped. The transfer of ideas can lead to the smaller businesses gaining expertise in areas, such as marketing, which they do not have themselves. They can also earn a living by selling research to the heavyweights.

One company which illustrates these trends is Benzon Pharma, a

small Danish drugs company which is part of Alfred Benzon, a healthcare and consumer goods group. Benzon Pharma's sales in 1988 of DKK 146m (£13m) are tiny compared with the multi-billion-dollar turnovers of, say, Glaxo, of the UK, and the Anglo-American Smith-Kline Beecham.

Benzon has just 150 employees, 100 of them at head office in Copenhagen and another 40 (mainly sales people) scattered around the Nordic countries. It also has two small offices at Philadelphia, in the US, and Reading, in Britain. These act mainly as "listening posts" and as a link with the rest of the drugs industry.

Helle Bechgaard, Benzon's president, says that in some ways smallness is a virtue. "We have very short decision routes," she says. Bechgaard, one of the few women in a senior position in the world medicines industry, "We can do things much more quickly than the aver-

age-sized company."

Most pharmaceutical companies have three parts to their activities: research, development and marketing. Benzon deliberately misses out the second leg of the triad.

Development is where drugs companies expend vast effort in guiding their products through clinical trials involving thousands of patients. It can cost about \$70m just to bring one product through the trials and on to the market.

Benzon reasons that it is better to leave development to the big battalions. Instead the Danish company concentrates on several specific areas of activity within the other two legs of research and marketing.

The research element on which Benzon spends about \$2m a year is especially important. This involves work on new scientific areas which are applicable to many kinds of drug. All its projects are carried out with an eye on the

possibility of linking them to the programmes of other, usually much larger, pharmaceutical companies. Benzon gains roughly half its turnover through sales of research expertise to the larger groups. The other half comes from sales of pharmaceuticals which are off-patent. As their effectiveness has been established by the medicines' originators, Benzon does not have to do any clinical trials.

The work involves links with other groups in research and marketing can be split into three parts: 1. In the research field, Benzon has built up expertise in biotechnology through work in manipulating fragments of genetic material to find new processes for drug production. It has a number of patents in several biotechnological areas. One of these involves an enzyme which it has developed to strip out particular segments of genetic material in human or animal cells. The enzyme can be used to purify genet-

ically engineered chemicals.

The Danish company has a number of agreements with other drug groups which pay to have access to its ideas in biotech. It has such accords with Schering-Plough, of the US, and Celtech, of the UK, for example.

2. Another of Benzon's targets is controlled-release techniques, which channel existing formulations into the body in an optimum way. The drug industry is showing considerable interest in such ideas and several other small companies, including Napp Laboratories and Alza, both of the US, are working in this area.

3. The research is centred on techniques such as applying a thin film to a chemical, in pill form, which is known to have a therapeutic effect. The film either slows down or speeds up the pill's secretion into the body.

Such ideas can be used to improve the effectiveness of exist-

ing drugs, or reduce side effects. Benzon has a licensing agreement with Ciba-Geigy, the big Swiss medicines company.

3. The third area of activity involves marketing. Benzon is active in the sale of finished pharmaceuticals in Denmark and other Nordic countries. This mainly entails taking the off-patent medications developed by other companies. It then attempts to improve on the products' effectiveness by using its own branded controlled-release techniques.

For example, it markets Unilox, a heart drug based on atenolol, an off-patent chemical developed by Imperial Chemical Industries, of Britain. The chemical is produced by Benzon inside a specific form of drug packaging so that it infiltrates the body in a set way once swallowed, making the compound easier to administer.

Bechgaard says that up to now Benzon has been happy to have a



Helle Bechgaard, head of Benzon

number of different alliances with individual companies in the drugs field. For the future, "our strategy is to look for a large international partner, but so far we have not found the ideal marriage."

Peter Marsh

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MANAGEMENT

Is it a myth or a real Superman?

Lisa Wood searches for the composition of the likely Euro-manager

Anyone who thinks that the much-vaunted Euro-manager needs to be able to cope with a lifestyle that involves working in Madrid today, Paris tomorrow, and Bonn the day after, is barking up the wrong tree, says Paul Evans.

As professor of Organisational Behaviour at INSEAD, the European business school at Fontainebleau, near Paris, Evans has more experience than most in the breeding of international managers. Since creating INSEAD's executive seminar on "management of people" in 1977, he has had constant contact with top management in a string of European multinationals.

Jet-setting between international operations, says Evans, is more likely to create the business equivalent of the over-packaged tourist. "All that type of experience does is reinforce the individual manager's stereotypes of the people he or she is meeting, or meant to be

managing," says Evans.

So what is the recipe for creating the Euro-executive? He or she may not be mythical, as critics have claimed, but this superior creature is definitely a rare breed, according to Saxton Bampfyde, the headhunting firm.

In a recent report, the firm defined the species as people who could operate with equal confidence wherever they were in Europe. Evans' definition takes that concept further. He believes the man or woman capable of being a Euro-executive - whom, he argues, is a sub-species of the international manager - is one comfortable in managing and channelling diversity.

"When people work across frontiers they begin to recognise that certain things are no longer accepted wisdom," says Evans. "There are profound differences between European countries, not just in markets and competences, but in basic concepts of management and organisation."

He cites a study by Professor André Laurent of INSEAD who asked managers from multinational companies working in several countries whether it was important for a manager to have at hand more or less precise answers to most of the questions that his or her subordinates might raise about their work. The results showed stark differences in attitudes.

These responses, says Evans, are based on the very different management styles of the respondents. On the one hand the American executive is not expected to be an expert in all the fields he or she manages. So when he or she is asked a question from a subordinate, the query can be passed on to somebody who can answer it.

In West Germany the manager is expected to be the expert, so he will be expected to answer the question, while in Latin countries the manager will expect to answer the question because he is the boss. At the very extreme of this spectrum, the Japanese

employer will know that his employees will not ask him a question unless they are confident that he will know the answer.

Neither one of these management styles, says Evans, equips a person to be a better international manager. What does is the ability to understand and appreciate the difference. He gives the theoretical example of a British manager, the proverbial generalist, going to work in West Germany where people follow more expertise-based and functional career paths than in the UK.

A negative response, says Evans, would be for the British manager to feel hemmed-in and to condemn the Germans as narrow. A positive response would be to appreciate their tremendous in-depth expertise.

Hands-on responsibility, says Evans, forces the manager to get results from people who are very different from themselves. Managers, he says, only get results from

people when they understand their perspectives. So managers sent on international assignments have to spend time building relationships and understanding those perspectives.

So, are these super-executives born or are they corporate creations? And are they more likely to come from certain countries than others? (Saxton Bampfyde claims that the Netherlands, Belgium and Scandinavia are the best seed beds.)

"It is not a question of a national genetic profile," Evans says. "Good international managers are created by diversified experience."

Companies in certain countries have been at the forefront of the trend towards building international managers, says Evans. His list singles out Sweden, the Netherlands and Switzerland. Not only do they have small domestic markets and hence have long sought sales overseas - thereby sending man-

AGH YES, A COMMON COMPLAINT AMONG EURO-MANAGERS - FLIGHT DEPARTURE LOUNGE NECK



agers abroad - but, paradoxically, they also have small domestic labour pools and so have had to import managers from abroad.

SKF, the Swedish ball-bearing company and Philips, the Dutch electronics group, both employ large numbers of foreigners at their headquarters. This has had the significant effect of giving other national-

create executives capable of managing internationally. "It is not a question of making managers European - as if we could make some composite person. That would be the quickest way of making an individual into a schizophrenic," he says.

Indeed, Evans argues, understanding other peoples' cultures does not mean that the individual loses his or her individuality. Rather, as Evans' own experience in workshops reveals, people of many nationalities working together become starkly aware of their differences. He points to "the classic metaphor that the fish is not aware that it is swimming in water until it is fished out of it."

Evans has a simple model for the international company striving to build cohesion among a diverse workforce. Face-to-face contact between the different nationalities is a first step, followed by problem-solving via project groups and ad hoc task-forces.

Management training of the individual is then followed by posting him or her overseas. "Mobility of staff is probably the most powerful tool to build the effective international organisation," says Evans.

If Mrs Margaret Thatcher were ever to scour the financial pages in search of a company that best encapsulated her philosophy then her eyes might linger longingly over the record of British Vita.

For during the Prime Minister's years in power, this Manchester-based polymer, fibre and foam company has transformed itself from a small, rather erratic business making sales of £8m in 1980 into a widely-admired international company which, in its last full financial year in 1988, turned in sales of £453m. With substantial interests on the European continent and a recently-acquired investment in the US, Vita seems vibrant and well placed for further growth.

The company was founded in 1948 by Norman Grimshaw, who was by all accounts a flamboyant and energetic character, more given to building new plants in Africa than pleasing pharisaic analysts in the City. Portraits and busts of him adorn the offices of Vita's headquarters in Middleton, on the outskirts of Manchester. Bob McGee, Vita's chairman and chief executive, still affectionately refers to him as the "old fella."

According to McGee, Grim-

shaw created a business that was immense fun to work for but after his death in 1978 it was in danger of losing direction or, worse, the old man left us a wonderful legacy of assets. It was a question of sorting out the organisation... We had a great business but we were not making any money," McGee says.

The chirpy plain-talking McGee says that after years of somewhat haphazard expansion the company came to the realisation that it would have to take its responsibilities as a public company seriously and develop a more systematic approach to its businesses. "Our whole philosophy was then to get up and get going," he says.

The present day company has evolved a distinctive management style, wrapped up not in fashionable business school jargon but in plain Lancastrian common sense. The company ethos owes much to those Victorian entrepreneurial values of aggressive ambition, bold strategy, and sheer hard work that the Manchester region has traditionally been famed for and which Mrs Thatcher professes so much to admire.

In particular, three aspects characterise British Vita's approach:

A Thatcherite model under test

John Thornhill assesses the Victorian values of British Vita

● The company's work ethic. In common with Mrs Thatcher, McGee believes that people work harder for enterprises in which they have a financial interest. He has therefore tried to develop what he calls the "proprietorship syndrome" among the employees.

All workers are encouraged to take shares in Vita but the share incentive scheme is particularly significant for the group's senior managers who run the individual business units. Those managers who have worked for Vita for about 10 years can expect to build up about £250,000 to £500,000 worth of shares by the time they retire.

McGee claims the amassing of such capital helps the company retain talented staff and stimulates the executives' efforts. He says: "Our managers are well paid, work damn hard and go on holiday in Barbados."

But the emphasis on ownership goes beyond just share distribution. For the most part, the top managers are encour-

aged to run their businesses as though they were running their own individual private companies. They are able to determine their own strategy, including deciding on acquisitions. Two weeks ago, for example, Libeltex, a Belgian

Vita's management style is wrapped up not in fashionable business school jargon but in plain Lancastrian common sense

subsidiary of Vita, identified and bought one of the manufacturing divisions of Brinkhaus, the West German consumer products company, expanding its presence in the pre-formed fibre cushion market. McGee wants his managers to be ever conscious of the importance of financial performance and to be wise in the ways of the City. He realises that delivering the financial goods is crucial for a public company. "If I ever take that

aim out of my sights then some bugger is going to take me," he says.

Some of Vita's City followers have suggested that this highly decentralised approach with the firm central emphasis on financial performance gives

pany. McGee believes a particular strength of Vita is the way it has positioned itself in the marketplace.

Vita suggests that the polymer market can be schematically divided into three concentric circles. At the centre are the international chemical suppliers which manufacture the raw materials. Vita positions itself in the second ring, taking the materials from the chemical companies and applying their technologies to a wide variety of industries represented in the third ring. Crudely put, the chemical companies do the research, and Vita's 130 business units do the development and marketing.

The market opportunities are considerable and varied, for in the "magical world of polymers" every modern house potentially contains a welter of products from foam for furniture and carpet underlay to nappies for aerobics and materials for dance leotards.

Vita's positioning therefore gives it great flexibility, allowing it quickly to expand in

growing markets and to withdraw from contracting ones.

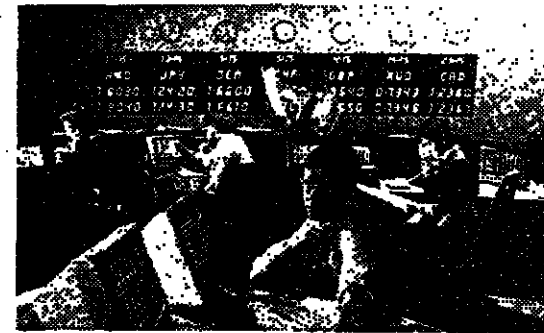
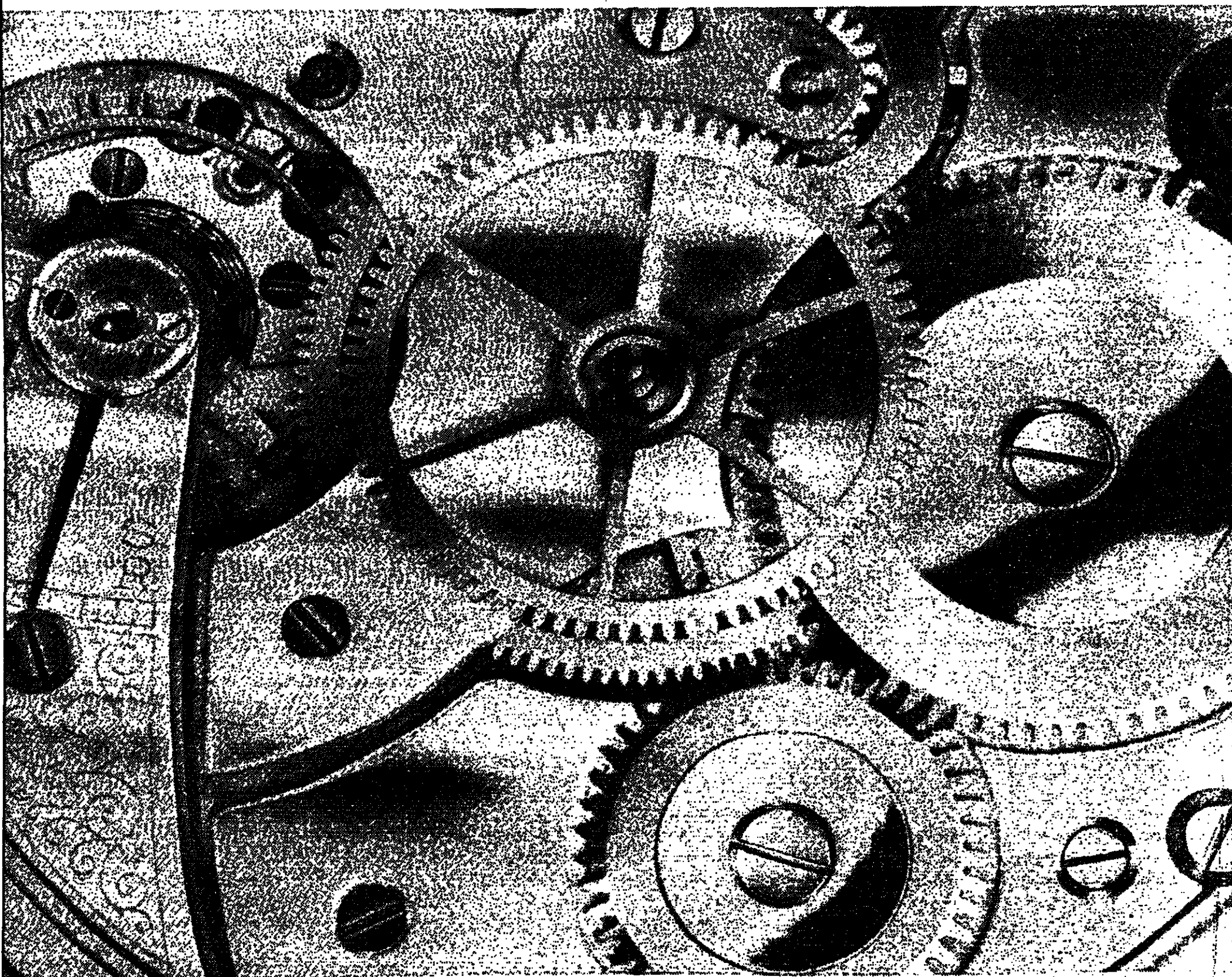
● The group's method of expansion. In 1978 three quarters of Vita's profits came from Africa but during his time as chief executive, McGee has redressed this geographical imbalance and Vita has concentrated on expanding in Europe. It now has operations in Belgium, West Germany, Spain, Italy, the Netherlands and France, accounting for more than 60 per cent of the company's business.

Rod Sellers, the finance director, says Vita first got to know the continental European market after making two small acquisitions in the Netherlands and Belgium in the 1970s. From the mid-1980s Vita has made a big European acquisition just about every year. Some of the companies have been brought to Vita's attention by corporate "marriage brokers" but Sellers says the most successful acquisitions were those that Vita itself identified through commercial links. "If there is a meeting of minds everything can be sorted out a lot more quickly and easily," he says.

Typically, Vita has bought under-performing companies - usually with a purchase price of less than 10 times their historic earnings - and has tried to reinvigorate them. The acquired companies have often been subsidiaries of big conglomerates or single country companies that have been stunted by management or market considerations. Vita concentrated on the continental European market instead of the US, which then was more fashionable among British companies, because of what it perceived were more attractive opportunities there. McGee says: "American businesses are like ski-suits in C&A in April: everyone has tried them on."

The cynic may well argue that British Vita has had it easy in a decade of loose labour markets, relatively weak competition, and a thriving UK economy and that the crunch will now come in a harsher trading environment. And indeed the company's management itself concedes as much. But it remains confident that the basic business principles that apply to a small Lancastrian company are equally valid for a larger Europe-wide business. Whether companies such as Vita can continue to perform successfully will say much about the permanence, or otherwise, of the Thatcherite "economic miracle."

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ARTS

TELEVISION

Fun is hard graft

It is difficult to avoid the feeling that television comedy is floundering because nobody is trying hard enough. That something is wrong seems pretty clear. Admittedly, comedy is one of those areas where critical acclaim and public popularity are sometimes poles apart: a series such as *On The Buses* can win huge ratings for years without receiving a kind word from a single serious commentator. On the other hand you may fall to set the BARS lists alight and yet win plaudits all round from the professional critics, as *Ern* did for instance. But comedy at present - British comedy, anyway - seems to be achieving little in either respect.

Personal experience suggests that comedy comes high on the list of many viewers' preferences. What do you like to watch after a hard day at work and a frustrating journey home? "Oh, a film, perhaps the news, something that'll make me laugh." You can attract big audiences with a good comedy, yet there are precious few in the current Top 20.

If you accept the modern BARS system of aggregating audiences for programmes which are repeated in the same week, then the highest rated comedies in the current list are BBC's *My Favourite Things* at No. 10, and *ITV's Watching at No. 21*. (The first is a spring-and-autumn romance starring Anton Rodgers and Eve Matheson, and the second features a bird-watching wimp and his terminally flaccid played by Paul Bown and Emma Ray.) Leave out the repeat figures and these two series move into positions 9 and 10 in the Top 20 list, but no other comedies appear.

Of course we did recently have another run of *Blackadder*, but now that it is finished, dinner party

conversations suggest that an awful lot of those viewers categorised A and B by marketing men express a preference for American comedy series: not just the old ones such as *Silko* or *M.A.S.H.* but current ones such as *Cheers* and *The Golden Girls*.

Over the years the idea has got about that in television comedy - as once upon a time in business - the British rely on gifted amateurism and leave sweaty professionalism to the Americans. For some reason, the British have always valued success which comes from effortless talent above success from hard graft, and it is as true of making sitcoms in 1990 as it was of empire building in 1890 or industrialisation in 1790.

As with most ideas of this sort, there is some truth in it. Though the source of talent in television has not usually been the languidly superior ex-public schoolboy who featured so frequently in the sporting or military triumphs of previous years, it was still the individual flair of Johnny Speight, Warren Mitchell and Dandy Nichols which made *Till Death Do Us Part* rather than the rigours of an American sitcom production line. And it was the talent of Dick Clement, Ian La Frenais and Ronnie Barker which brought success to *Porridge*, not the methodical disciplines of the American system.

But that is hardly a good reason for spurning the American approach and sitting around waiting for talent to strike like lightning out of the blue. The funniest British sitcom of the last 20 years was *Fawlty Towers*, a series which has grown steadily in my estimation as the years have passed. Repeat viewings have proved that the best of the 13 episodes are constructed with

the intricacy of chronometers, and they work with the same smoothness.

This is not simply because of the talent of John Giese (and his co-writer and then wife Connie Booth). It is said that each episode took about four months to write and ran to a dozen drafts. What you seem to have here is a driven man with a powerful conscience who imposed upon himself the same sort of disciplines which American writers have imposed upon them from without.

If it comes neither from within nor without - if nobody is saying "Go back and write it again, tighten it up, put in more jokes, hit me with something original" - then what you get, presumably, is the sort of series brought to us by British television this season: *No Job For A Lady*, *The Comic Strip Presents*, *You Rang M'Lord*, and *Haggard*, for instance.

None of these is a complete turkey, but they are all more or less flabby. *No Job For A Lady* is an attempt at another vehicle for Pamela Keith. This time she is cast against type as a backbench Labour MP, but not a Champagne socialist who believes it is everybody's right to eat at the Connaught and drive a Bentley, which might have been a good job. Instead, she is a predictable stuff about women in a man's world, starting with her walking into the men's lavatory. Told that a constituent wants to know what her MP is going to do about her haemorrhoids, La Keith replies "I hope you didn't tell her to bring them in this world where class is the dominating factor and fondness is (no doubt rightly) the expected response from the audience."

In the first two episodes of *The Comic Strip Presents* the "alternative" crowd (Adrian Edmondson, Nigel Planer, Robbie Coltrane, Dawn French, Janet Saunders etc) offered an



Dawn French and Robbie Coltrane in 'The Comic Strip Presents'

outrageous story about robbing a bank to finance an invasion of the Falklands so that a lovelorn radio ham could rescue his beloved from General Galtieri. There were funny moments (Edmondson inadvertently releasing all the oxygen masks on the hijacked airliner) but also dialogue such as "I'll have a bloody Mary." "Well we've only got bloody lager." To write a line as lazy as that is bad enough, but failing to cut it before transmission is appalling.

You Rang M'Lord is the latest series from Jimmy Perry and David Croft who, separately or together, have been responsible for *Dad's Army*, *ITV's Half Hot Ham*, *Hi-De-Hi* and *Allo 'Allo*. Croft co-wrote *Are You Being Served*, a questioning title remarkably like their latest, and the atmosphere in all these series is similar. Dornford Yates would feel at home in this world where class is the dominating factor and fondness is (no doubt rightly) the expected response from the audience.

In *Haggard* Keith Barron plays the impecunious squire

familiar from a hundred pantomimes, and Sam Kelly is his much cleverer servant, Grunge, better known as Buttons. No doubt children and their grandparents having tea together on Saturday evenings turn to this as to *Cinderella* with the expectation of total familiarity. They will not be disappointed.

There is nothing wrong with the fond, familiar, the nostalgic, the predictable, the undemanding... in reasonable quantities. But if you leave things to chance, and simply hope that a new Galton and Simpson partnership will one day walk through the door carrying a new *Sieptoe and Son*, and nothing happens, then eventually it might surely be a good idea to take a leaf out of the American book and start trying to make things happen. Nor is it solely a question of discipline on the technical side. Even though the Miami retirement scene of *The Golden Girls* and the Boston singles bar of *Cheers* are quite foreign to most British viewers, there are qualities within these series which bring them nearer

to home - the British home - than many British series.

No doubt we see only the best of what is made in the US, the tip of the iceberg, and should remember the vast invisible and doubtless ghastly mass beneath. No doubt some would say that modern British life is reflected in such British series as *The Two Of Us*, or *Bread*. Yet I see very little in these which resembles or comments upon the lives led by the people around me.

Much of *The Golden Girls* is sheer wise-cracking nonsense, but the series does also have significant things to say about being single and getting old. *Cheers* is currently dealing with a heterosexual relationship (between Rebecca and Sam) with an honesty and explicitness which would be unthinkable in *Only Fools And Horses*. It should not be unthinkable. British sitcoms need to progress beyond pantomime and start discovering contemporary reality.

Christopher Dunkley

Raúl Giménez

Don Pasquale

COVENT GARDEN

This is a Donizetti revival of choice quality. On those occasions, rather too frequent, when *Don Pasquale* is pompously presented, or treated as no more than a vehicle for sight-gags and costume-and-prop-tricks (as happened in the recent Opera North production), the lover of this work experiences a certain difficulty in pressing its claims to be ranked among the masterpieces of theatrical comedy.

Little of any such difficulty was experienced on Monday, familiar passing irritations provoked by the facetiousness of Jean-Pierre Ponnelle's 1978 staging (now in the hands of his former assistant, Grigoriy Asparov) were always soothed, and for the most part even banished, by the polished stage address and musical fine-tuning of the leading players. In this pastiche opera, the Italian genius for fusing comic situation and vocal lyricism, style is of the essence. The current principal quartet - Kathleen Battle (Norina), Thomas Allen (Malatesta), Paolo Montarsolo (Pasquale), and Raúl Giménez (Basilio) - are blessed with an accurate sense of style, and so the performance is tuned and pitched with chamber-music dexterity.

There is no heavy mugging, no obnoxious what-fun-we-are semaphoring to the audience (apart from the regrettable encore pasted onto the Pasquale-Malatesta duet, a flaccid lapse). Miss Battle and Mr Allen play with and off each other with the assurance that character observation and vocal distinction count for more, in total, than easy, vote-winning tricks. The soprano's deliciously pearly

tones and immaculate phrasing sometimes risk mannerism; not here. Mr Allen (who has exchanged the production's formerly garish check trousers for something more dapper) is now an absolute master of operatic comedy. A sudden shooting-forward of a telly clip speaks volumes, but never too much; the voice, a touch dry at the start, is used with marvellously understated control.

Montarsolo's treasurably Italianate Pasquale is rich in those classic signs, snorts, and body-language of native tradition, yet quite devoid of gross farce. Selfishness and vanity are not hammed, nor are politeness and politesse (it was the fault of the conductor, Bruno Campanella, who slowed the pace down, briefly but unconsciously, after the moment of face-slapping that a note of sentimentality was here allowed to intrude); this is a thoroughly rounded portrait, sung with skill and warmth.

Giménez, the young Argentinian tenor already prized by Wexford visitors, combines a dusky Latin timbre, veiled with a hint of melancholy, and a winsomely gentle, poetic command of phrase; he looks good on stage, and is altogether welcome on this one. The conductor, another house debutant, tricked out the overture with fancy (because self-conscious) rubato rather too often repeated thereafter, but at least he responds with imagination and obvious commitment to a score which rewards such virtues handsomely but which is nevertheless all too often fobbed off with routine.

Max Loppert

The Rape of Lucretia

ROYAL COLLEGE OF MUSIC

Ceri Sherlock has staged Britain's opera quite tidily for the RCM, with sponsorship by the John S. Cohen Foundation. The male and female Chorus wear suits throughout; everybody begins in modern muffs, and the lesser characters double as scene-shifters, which means moving statues, a Marian shrine and some benches about in scenes where they don't sing.

The Roman generals eventually slip into something vaguely Roman (togas, which kept slipping off); poor cuckolded Junius has short hair and

keeps his black shoes on below his toga, whereas Terquinius is bare-footed and Terquinius is a tremendous unly mate. This makes everything very easy to understand.

The other characters run vigorously about with Lucretia's bed, suggesting that the rape may turn into a gang-bang, and the heroine's *falso-de-se* in a fitted white shortie-nightdress with bleeding tummy infallibly recalls the alarming *Corrie*. But generally the tone remains sober and sensible, and as conducted by Michael Rosewell Junius has short hair and

well-defined account of the score. One had expected to hear more of Ronald Duncan's text than we did in the little Britten Opera Theatre, but Rosewell would not be blamed for that - some would rather praise him.

There was mature, thoughtful delivery from the tenor Paul McCann as male Chorus and the bass-baritone Graham Case as Lucretia's husband, both very English (not to say Anglican) voices. The interesting baritone of Guy Harbottle's Terquinius has an interesting potential, like Jill-Maria Marsden's soprano Chorus. The

Lucretia of Hilary Brooks, vividly acted, and Howard Croft's Junius both had excellent moments, though they were under-projected in piano and in their lower registers. The maid was the soprano Rosemary Joshua and the contralto Frances Jellard, a bright, forward pair who have the confident ring of young professionals.

The opera can be heard with the same cast on Friday, with a partly different one tonight and Monday.

David Murray

Lynton Atkinson

WIGMORE HALL

At recital appearances by young singers it is invariably best to reserve judgement until after the interval and for Lynton Atkinson, the winner of the 1988 Richard Tauber Prize, who was giving his prize-winning recital at the Wigmore Hall on Monday, this was certainly the case.

The trouble was that the singer's delivery of Schumann's *Liederkreis Op. 39* had made such an unpromising start to the evening. With the accompanist, Geoffrey Prattley, making no attempt to guide his

young soloist helpfully forwards the result was a performance that was almost no sense of direction. The music was simply left to trudge along with monotonous regularity from note to note and phrase to phrase.

This was a shame, as Lynton Atkinson is not without some attractive features in vocal terms. The voice is essentially an English tenor, with all the characteristics that one might associate with that description, including sensitivity to line and an affecting head tone at

the top. But when he sings out, the sound becomes more forward in a way that was to pay dividends later in music of an Italianate cut.

The greater part of his second half, though, was devoted to French *melodies*. In these the singer seemed increasingly at ease. A group of songs by Fauré, taken from the *Melodies de Verlaine*, were sung with affection, if without much evidence that he was really determined to communicate with his

audience. The flash of positive thinking that illuminated the opening of "Green" was what we needed more of elsewhere. In the closing songs by Fauré and Respighi, a well-balanced selection, that stronger impression at last started to impose itself and the singing duly gained in colour and verbal impact. Yet even here there was little to show that this potentially appealing tenor is as yet anywhere but at the starting-line in a recital career.

Richard Fairman

Meridian

CONTACT, MANCHESTER

The civil rights movement of the 1960s is the subject of Alice Walker's 1982 novel *Meridian*, which has been adapted for the first time for the stage by Philadelphia-born but Lake District domiciled Cindy Armitstead. This precursor of the phenomenally successful *The Color Purple* takes Walker into familiar territory, bearing the bleached soul of the black America who carries with her into the 20th century the stigma inflicted by centuries of slavery.

Her heroine, Meridian, is a modern martyr to the cause of peaceful protest who rises by dint of untutored intelligence above the round of birth, degradation and death, abandoning the life of her small town mid-teens to sign up at college and join the swelling ranks of black resistance. Humiliated, abused and abandoned by her black beau, Truman, for the racy charm of a neurotic white girl she sublimates the guilt of her people into a saintliness that fine as it is, is ultimately, politically useless. She can stop a tank in its tracks by lying down in its path, but she cannot persuade humble black country folk to vote.

Paulette Randall's production, beautifully designed by Kenia Ulyyane as an imaginative score that goes a long way to encompassing the symbolic richness of a novel in which the heroine briefly acquires a halo and a tree, watered by the tears of slaves, is dragged groaning and screaming to the ground.

The central, insurmountable problem is the adaptation itself which begins with an ungainly

interspersal of straight narrative and dramatised scenes, and finally gives up any attempt to keep abreast with the plot as Meridian returns to the home town in which her abandoned son has, inexplicably, been murdered by a young black girl, and lies down to die in front of an impressively life-like tank.

The evening is saved by a studding of vivid confrontations, in one of the most memorable of which the young Meridian, her militant friend Ann-Marion and a young volunteer brave humiliation at the hands of ketchup spraying waiters in an all-white cafe with a humour and dignity that gives a shuddering cruelty to the subsequent torture and disappearance of the young girl.

Jo Martin's Ann-Marion, rebellion bristling with her brave new afro-frixx, has a cool belligerence that contrasts well with the waffling gentleness of Claire Perkins' Meridian, a child forced to premature adulthood by the hard facts of life and then aged beyond her years by the responsibilities that come with it. This is good casting, solidly supported by the doubling of Cindy Affick and the pixielike Faith Edwards, with a somewhat exaggerated portrait of Jane Louise Armitstead as Lynne, white fall-out to the sexual ramblings of Roger Griffiths' comparatively under-drawn Truman.

Claire Armitstead

ARTS GUIDE

THEATRE

London

Anything Goes (Princ Edward). Cole Porter's silly ocean-going 1930s musical has four or five minor and less than minor faults. Failing to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Centre in New York and is undemanding fare (724 9851, or 836 2425).

Jeffrey Bernard is Duvall (Apostrophe). Excellent performance by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, say-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (487 2683).

A Little Night Music (Piccadilly). Fine revival by Ian Judge, imported from Chichester, of Sondheim's 1973 schlegelbers version of a Bergman film. A beautiful score, composed mostly in walks time is touchingly performed by Liza Goddard, Dorothy Tutin (her best work in years), Peter McInerney and Susan Hampshire (887 1115).

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Malindi. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Summan and Sara Kestelman are electrifying in support (887 1115).

New York

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives that criss-cross in an elegant, but somewhat random setting (248 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Fenton as the demon barber of Fleet Street (228 6200).

Land of a Thousand (Royal). A spruening up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber (228 6200).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Gypsy*. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack

the multi-talents that inspired the heyday of the musical. Remains (Barrymore Theatre). Not a bad idea. Comedy is a self-conscious farce, with numerous slandering doors and lots of mugging but hollow humour that misses as often as it hits (228 6200).

Cats (Winter Garden). Skill a sell-out. Trevor Nunn's production of T.S. Eliot's children's poem set to music is visually striking and choreographically felicitous (228 6200).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (228 6200).

Phantom of the Opera (Majestic). Stuffed with Maria Björnson's glided sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (228 6200).

February 9-15

I'm Not Rappaport (Grier St). Shelley Bernstein's time-slipping comic, now plays Nat. Herb Gardner's memorable Central Park character who pines his way through the 1920s Tony Award winner (248 4000).

The Good Times are Killing Me (Boyd Politics). This City Lit production of Lydia Barry's first play captures an American childhood with poignant zealness (871 8000).

Kabuki. Kabuki-za. Performances at 11am and 4.30pm. Of the three pieces in the matinee, the most famous is *Punta Benkei* (*Benkei in the Road*), which is set on a kabuki version of a 19th stage. The evening programme features two short dance pieces and a full-length drama, *Suzuki Kichiu* (*Three Men Called Kichiu*), an amusing and action-packed genre piece about three bandits who all have the same name. One of them is a young pick-pocket who disguises himself as a woman - a vicious parody on the veritable *Yagyu*. Earphone guide in English (541 3131).

Tokyo

Bunraku. National Theatre. Performances at 11.30am, 3pm, 6pm (265 7411). Each of the three programmes features a well-known love suicide drama from the 18th century. The first is by Chikamasa Monzemon, sometimes called the Shakespeare of Japan; the second is the story of the love between the daughter of an old shop owner and one of the young clerks; in the third, the gloomy story is relieved by some virtuoso puppetry including a shamisen lesson and a dance for two men. Earphone guide in English.

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryer in a busy hairdressing establishment (888 9000).

Chicago. Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryer in a busy hairdressing establishment (888 9000).

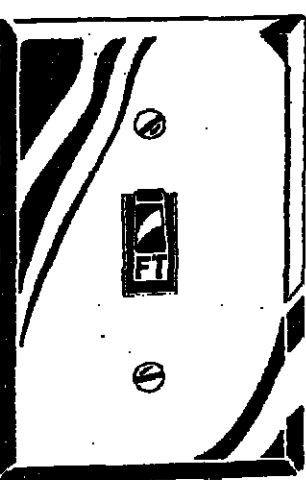
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Wednesday February 14 1990

The Party tries again

THE MOST radical part of the "platform" of the Soviet Communist Party's central committee - the document which will be put to the 28th Party Congress in the summer in order to set the Party on a new track - is that on the economy.

All else is a matter of following the processes already in train in Soviet politics and society. This is not to dismiss the significance of the proposed abolition of article six, which enshrines the Party's leading role, or of greater autonomy for the republics, or of democratisation within the party itself, or, indeed, to move towards the creation of a democratically elected president. But all these can no longer be described as initiatives.

Taking the lid off Soviet society, as Mr Gorbachev has sought to, has meant that suppressed longings for national and individual freedoms have taken political, even violent, forms. To do the Party justice, its platform is not seeking to turn clocks back. It is trying to roll with the punches, hoping to be able to get up off the floor afterwards. If, like Tyson, it cannot, there is going to be no external body interfering to try and get its crown back.

Remained immune

The economy is different. It has so far remained immune to all that Mr Gorbachev's reformers have tried. The various pieces of legislation look impressive. They have given enterprises the duty to be self-financing and allowed co-operative (private) businesses to be established; they have urged farmers to lease their own plots of land; they have desperately exhorted individuals to begin initiatives in work. But none of these has shown much effect.

The enterprises stagnate, the co-operatives are unpopular and parasitic, the peasants do not want the land. This is hardly surprising: there are no real prices, no markets in capital or labour and the command economy has simply changed shape, not disappeared or even shrunk.

It is, therefore, important that the Communist Party platform says that it "believes that the existence of individual property, including ownership of the means of production,

does not contradict the modern stage in the country's economic development." It is equally important that it wants to pay increased interest rates on deposits in banks (currently at 2 per cent), develop the insurance business, sell houses and create joint stock companies. It is even eloquent, and right, in its recognition that equal competition between different forms of property "is the economic basis of civil freedoms, of the freedom to choose the form and method in which to conduct business, and the guarantee of consumers' rights and interests."

Command economies

But will it get off the paper and into the streets? Much of the platform's rhetoric was knocked on the head last year, when Mr Nikolai Ryzhkov, the Prime Minister, decreed a return to command economics to address the chaos in the economy. The party hardliners are waiting to ambush it at the next Congress. Mr Yegor Gaidar, their representative in the politburo, told the Central Committee plenum last week that he would resolutely oppose "opening the slightest crack to permit the introduction of private ownership," and called for a referendum on the issue. Most politicians who call for a referendum believe they will win it, and, on this issue, he probably would have the edge on Mr Gorbachev. On the basis of recent, if limited, experience, the mass of people associate the free market with higher prices and harder work.

Not much is welling up from below in the Soviet Union which gives market liberals any cheer. The Communist Party and the Government have so far backed away from every challenge to the effects of any timid liberalisation they have tried. The best hope for a move towards the market may lie in the policies pursued by independent-minded republics like those in the Baltics. The time for struggle by negotiation and document and speech has long been over in the Soviet Union. If the Party cannot initiate reform any longer, it must give way to a force which can - which is why it must also be hoped that it means what it says about a multi-party democracy.

Drexel dismembered

FEW TEARS will be shed over the financial woes of Drexel Burnham Lambert, the Wall Street investment bank which helped spawn an epidemic of contested takeovers in the 1980s by creating the junk bond market. The sheer speed of the progression from hubris to nemesis - the firm made profits of close on \$1bn as recently as 1986 - has gratified many of the competitors treated with such scant respect. Prominent industrialists who have been threatened by Drexel's predatory clientele will breathe a little easier on the news that the firm's holding company has defaulted on \$100m of loans. And central bankers will probably be content to see an example made of an investment bank whose troubles appear to pose no systemic threat to the US financial structure.

It is a classic tale of over-reaching ambition and financial excess. The irony is that it might have ended very differently if the business cycle of the 1980s had not proved so durable. For in the late 1970s and early 1980s former Drexel partner Mr Michael Milken, the junk bond innovator, could reasonably claim to have financed many sound, if unspectacular, companies that might otherwise have been denied access to the bond market. If the junk bond market had been tested by an economic downturn at an earlier stage, it would not have played host to so many ill-judged issues where a successful outcome depended on early refinancing or asset sales.

Corporate raiding

That is not to say that the growth of the junk bond market since the mid-1980s yielded no wider benefits. The pros and cons of corporate raiding will be debated indefinitely and many of the raiders who owe their fortunes to Mr Milken sport unimpressive track records; but it is hard to believe that the threat to hitherto invulnerable giants like Goodyear Tire and Rubber or BAT Industries, which would have been inconceivable without the existence of the junk market, was wholly without merit in terms of the impact on incumbent management.

That said, it was a thor-

Janet Bush and Anatole Kaletsky report on the effects of the Drexel crisis

In theory, nobody in the financial world was actually surprised by this week's crisis at Drexel Burnham Lambert. Speculation that Drexel would not be able to survive in its present form has long been common currency on Wall Street.

Yet the announcement that Drexel is considering bankruptcy proceedings will have a psychological impact far beyond the monetary losses that might be suffered by the firm's shareholders and creditors.

For, even through all its recent travails, Drexel has continued to dominate the market for high-yield, high-risk junk bonds which it created almost single-handedly in the early 1980s. The firm's collapse therefore sounds a symbolic death knell for the whole era of frenetic junk-bond financed deal-making which transformed the face of US industry in the last decade.

In fact, this psychological and symbolic aspect of Drexel's demise is probably more important than any immediate financial implications.

The junk bond market has lurched from crisis to crisis since last autumn, and some investors were willing to dismiss the Drexel-related sell-off of the past two days, which has taken most prices down by 5-6 per cent, as just another episode in the market's long search for a floor.

Many investors agreed yesterday that junk bond prices had reached bargain levels by almost any standards and that a substantial "bottom-fishing" rally might lie just a few days ahead.

The market's collapse began last September when junk bond investors took their first big hit on news of a credit crunch at Campean, the Canadian real estate conglomerate which built a US retailing empire on a mountain of junk bonds and then could not service its debt.

There has already been a marked slow down in the number of highly-leveraged takeovers backed by high-risk, high-yield junk bonds - deals which were the hallmark of the late 1980s.

There have only been two new junk bond issues in the public market so far this year, according to Securities Data Co, compared with 18 issues in the first two months of 1989. Another 20 new issues are scheduled for this month - 15 underwritten by Drexel - but their postponement seems increasingly likely.

At its peak, the value of junk bonds outstanding was \$300bn. Estimates now suggest that the market is worth only around \$150bn, meaning that holders of speculative grade debt between them have absorbed or are still sitting on losses of \$50bn.

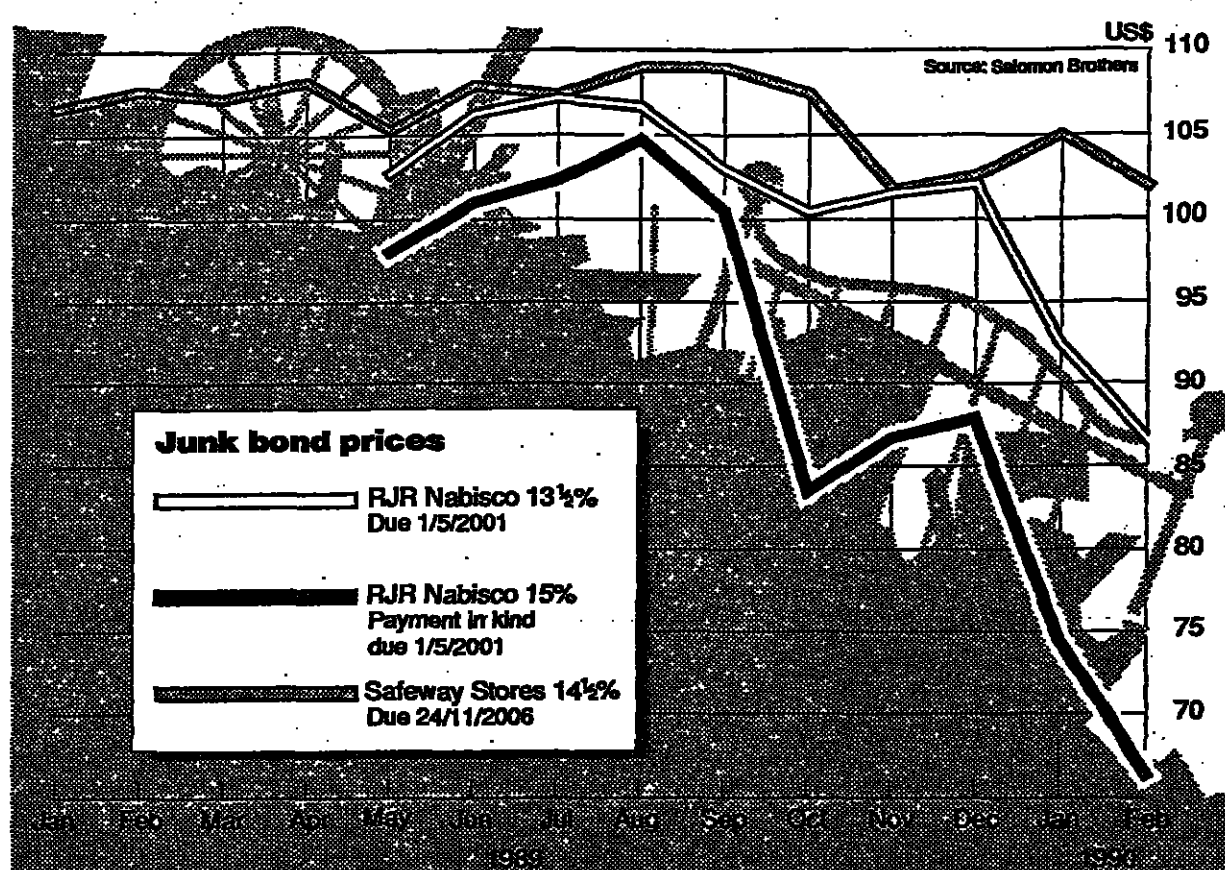
The question now facing Wall Street is whether the junk bond market is in the throes of a crisis forced by a particular conjunction of circumstances or whether the market has ultimately proved to be fragile, illiquid and overly dependent on support from a few individuals and securities firms who built it up from scratch.

The junk bond market was the brainchild of Mr Michael Milken, the former head of bond trading at Drexel's Beverly Hills office, who was indicted two years ago on 88 counts of insider trading and securities fraud. Junk bonds offered equity-like risks and rewards to investors seeking attractive yields and became a source of capital to small, emerging companies which, Drexel argued, could not easily find credits to other lenders.

They soon became, however, the prime source of funds for the most powerful takeover artists in corporate America. Many of these raiders were in turn friends of Mr Milken's and big investors in the junk bonds issued by other members of the Milken circle.

This merry-go-round of junk bond issuers and investors, also included a number of savings and loans (S&Ls)

When the junk heap topples



and insurance companies, mostly based near Drexel's junk bond headquarters in Beverly Hills. Using this network, Mr Milken and Drexel were able to foster an impression of liquidity in the market. But after Mr Milken was indicted and forced to leave Drexel this liquidity turned out to be a mirage.

There is now a camp of opinion - largely populated by those who have large junk bond holdings - which believes that the risks of holding high-yield securities are nowhere near as large as current prices suggest and that there has been a crushing coincidence of events.

The market has been hit by two factors: some big defaults by companies burdened with high interest payments on their debt; and the government's savings and loan bill which ordered thrifts to get rid of their junk holdings by 1994.

There were a few highly publicised defaults and the forced sales by thrifts. But I do not believe that the probability of further defaults went up as much as prices suggest," said Mr Frederick Joseph, Drexel's chief executive in an interview two weeks ago. "I believe that high-yield bonds will be the major source of fixed rate capital to industry throughout the 1990s."

Unfortunately, even before the latest crisis at his own firm, Mr Joseph's confidence seemed exaggerated to the point of perversity. Although there are doubtless some splendid bargains to be picked up in the junk bond market's indiscriminate sell-off, history is most unlikely to justify Mr Joseph's faith in the fundamental usefulness of high-yield bonds.

In fact, the idea that junk bond investors had somehow fallen victim to an unfortunate series of temporary and unrelated accidents is a perfect

example of the topsy-turvy logic common in Wall Street's bull market of the late 1980s.

The junk market has not been a victim of accidents. It has itself been an accident waiting to happen. The real surprise has not been the speed with which the market unravelled, but rather the length of time it survived.

From the start, Drexel's junk bond approach had several inherent flaws: ● Junk bonds appeared to offer equity-type returns, backed with the guarantee of securities, which generally delivered cash payments. Issuers were exposed to enormous financial risks unless these securities could be redeemed or refinanced before they needed to be serviced in cash.

● Such securities and capital structures made it possible for takeover operators to pay extremely inflated prices for the companies they were buying. This stoked up the bull market on Wall Street and contributed to the general inflation of US asset values. But once these values stopped growing, companies which had relied on refinancing and asset sales were rapidly forced into default.

● All of these problems were in a way a symptom of the fundamental innovation which Mr Milken introduced into the US capital markets. Effectively, the junk bond market dispensed with the intensive credit analysis of the kind practised by banks who lend to high-risk borrowers. Instead of analysing credit, many junk bond investors thought they could protect their interests by off-loading their bonds, if necessary, in the secondary market - an idea which turned out to be an expensive illusion in the last few months.

● Finally, the junk bond market seemed to ignore the economic cycle. Bond prospectuses usually projected constant steady, or even accelerating, revenue and profits growth out into the indefinite future, implicitly assuming that there would never be economic slowdowns or interest rate squeezes. In the words of Grant's Interest Rate Observer - the industry newsletter which has been the junk world's intellectual nemesis - they

from speculating in equities. By buying high-yielding junk bonds, these companies in turn were able to offer apparently more attractive opportunities to retail investors and rapidly gain market share at the expense of more prudently managed competitors. The junk bond market therefore made an important contribution to the US thrift crisis. It now threatens similar problems for some insurance companies and pension funds, with liabilities that may ultimately have to be made good by US government agencies.

● The use of junk bonds allowed leveraged buy-out (LBO) firms and corporate raiders to impose untenable

were "capitalised for prosperity."

Until the middle of last year, it was this last point that most worried Wall Street. The favourable default statistics that high-yield dealers always quoted, were justifiably viewed with scepticism, since they were based on a continuous period of economic prosperity and generally declining interest rates.

Given that only a handful of high-yield bond issues existed before the recessions of the early 1980s, nobody could really claim to have much idea of how junk bonds might perform in harder economic times.

In fact, even Mr Joseph often conceded that a recession would set the ultimate test for the stability of the junk bond market, as well as for the financial resilience of his own firm.

But what has been most surprising, as well as disturbing, about the recent junk bond crises is that they have occurred with no prompting from the economy at all. The US economy is still growing, albeit slowly, and interest rates are lower than they were a year ago. It scarcely bears thinking what state the junk market might now be in, if a recession was expected to hit the US economy within the next year or so.

Nevertheless, some of the die-hard optimists on Wall Street manage to find comfort even in this dire analysis. They suggest that the junk market may actually be providential, because it is finishing out many of the speculative excesses in the US financial system before a recession hits.

A year ago, with the \$25bn leveraged buyout of RJR Nabisco just completed, the leverage mania on Wall Street seemed to have broken all bounds of size, risk and price. A few months later, the junk market frontiers seemed to be overcome with the announcement of a potentially even bigger bid for BAT Industries by Sir James Goldsmith, one of the first corporate raiders to receive finance from Michael Milken.

There seemed to be no limit to how far the mania for leverage could go. Today, it is almost certain that RJR Nabisco was the high water mark. With Drexel and the junk bond market in disarray, the era of leveraged takeovers and corporate raids is probably over.

In the long run, that may be good news for the US economy and even for the stock market, where companies are once again being valued on their business prospects and profits rather than their takeover potential.

But it is probably too optimistic to suppose that the worst of the junk bond bankruptcies and defaults is already behind. Perhaps the best that can be said for the future is that a US bankruptcy does not carry the same stigma, or have the same catastrophic implications, as it does in most other countries.

In the US, it is quite possible for companies to operate and even to expand their businesses while keeping their creditors at bay through Chapter 11 bankruptcy protection. This is what about a dozen big junk bond issuers are already doing and it looks as if they will soon be joined by Drexel itself. In the next year or two the ranks of large companies operating under Chapter 11 are sure to grow.

For bond-holders, of course, a Chapter 11 filing is usually a disaster. But the economic damage from the collapse of the junk bond market will certainly be limited by the protection which bankrupts enjoy in the US. This may be the final irony of the whole junk bond saga. It was America's lackadaisical attitude to credit which spawned the junk bond market. Now the same broad-mindedness towards debtors will be the economy's main protection against the consequences of the junk bond market's collapse.

Following his father

Mr Dominic Lawson is taking over as Editor of The Spectator, a post once held by his father, Nigel. The appointment is not entirely a surprise, least of all to Lawson. He has been deputy editor since he left the Financial Times (where his father also once worked) in 1987 and Charles Moore, the outgoing editor, always said that he hoped that Lawson would succeed him.

Still, there could have been vicissitudes along the way. When Lawson arrived, The Spectator was owned by the Australian group, Fairfax. Conrad Black, best known for his ownership of the Daily and Sunday Telegraphs, took it over in 1988. Black also dabbled in the monthly, Encounter. Now it looks as if he is making The Spectator his intellectual flagship.

Under Moore's editorship, it was a rather conservative, even churchy magazine with a reputation for good writing, even though some of the writers seemed interchangeable with those of Telegraph group. Will it be different under Lawson? The editor-designate gives a diplomatic answer. "We have a good record of continuity in style. The paper will continue to publish anything that is well written. There is no need for us to have a view on everything."

Lawson adds that the paper argued strongly that Mrs Thatcher should stay when his father resigned as Chancellor, has taken the Thatcher line on Britain and the European Monetary System and has supported the poll tax. He wonders whether readers could have known which leaders were written by Moore and which by him.

There might be a difference on religion. Lawson is an agnostic. "We might have leaders rather than sermons in the editorial space at Christmas and Easter," he says. In general, his views are less pater-

OBSERVER

nalist than Moore's. In fact, the whole paper should be very much sharper. Lawson is an excellent writer, and has done some fine profiles of politicians and businessmen: Michael Heseltine and Lord Hanson, for example. The paper made a loss of around £200,000 last year, but I do not believe that the point of perversity. Although there are doubtless some splendid bargains to be picked up in the junk bond market's indiscriminate sell-off, history is most unlikely to justify Mr Joseph's faith in the fundamental usefulness of high-yield bonds.

Nile sale

A touch of the Sotheby's auction room came to the famous old Cataracts hotel in the Nile town of Aswan this week. The occasion was a meeting of Queens, Princesses, Sheikh and Presidents to inaugurate an appeal for funds for the new Aswan Library.

Bidding was started by Prince Turki Bin Abdul Aziz of Saudi Arabia with an offer of \$3m. The sum was quickly made to seem paltry by a contribution of \$20m from Sheikh Zayed Bin Sultan al-Nahaym, the ruler of the United Arab Emirates.

Then the telephone bidding started. President Saddam Hussein of Iraq called from Baghdad to put in \$31m - much to the applause of the crowd, including President Mitterrand of France, Queen Sophia of Spain and Princess Caroline of Monaco.

President Mubarak of Egypt presided, and showed once again his country's skill in extracting money from the international community. Mitterrand promised French technical assistance.

The Egyptians hope that the new library, which is to be built on the Alexandria waterfront at a cost of about \$200m, will help in the regeneration of the Mediterranean town, which has been in decline for many years. The old Library of Alexandria was



"I can't feel a thing - it's stuck in my cheque book."

a premier centre of scholarship in the ancient world before its destruction during the Roman period 2000 years ago.

Women's week

Women are having a good week in Antipodean politics. On Monday Australia appointed its first woman state premier; yesterday New Zealand went further with the announcement, during the Queen's visit, that the next Governor General will be Dame Catherine Tizard, one of the country's best known and most popular politicians and the first woman to hold the post.

Dr Carmen Lawrence, takes over as the premier of Western Australia. She is 41, has a doctorate in behavioural science and was elected to the state parliament in 1986, becoming state education minister two years later. She says she intends to bring to the job attributes common to women: "A willingness to listen, a commitment to hard work, a generosity in spirit and lots of

old-fashioned commonsense."

The attributes apply to Tizard, known throughout both islands of her country as "Dame Cath." She is 58 and has been mayor of Auckland for nearly seven years, having entered politics after teaching zoology at Auckland University.

Not only did she help to secure the recent Commonwealth Games for Auckland; she persuaded government and business to guarantee Auckland against any losses. Her reputation for plain-speaking does not go quite as far as that of her former husband, Bob Tizard, New Zealand's Defence Minister at the time of Emperor Hirohito's death last year.

It was he who said: "Hirohito should have been shot or publicly chopped up after the Second World War. For New Zealand to express any sympathy grates against my back teeth."

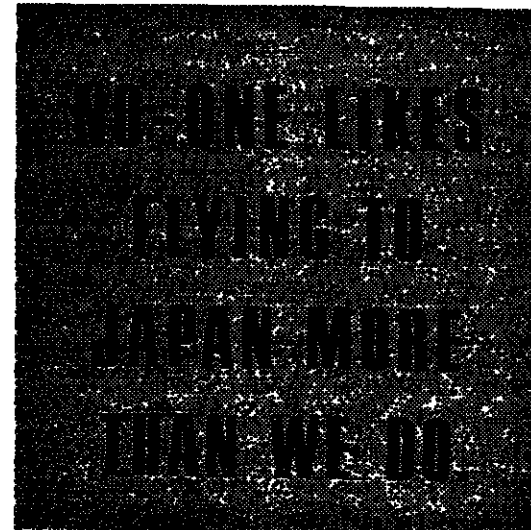
Polish debt

Tadeusz Mazowiecki, the Polish Prime Minister who is having talks in London with Margaret Thatcher about Poland's economic problems, was surprised to find yesterday that Polish debt was a matter of concern to the City as long as six centuries ago.

Before having lunch as the guest of the Lord Mayor in the Mansion House, he was shown a manuscript letter in Latin dated August 4, 1326, in which the Mayor and Commonality of London requested Henry, Lord of Poland, Stralsund and Rostock to compel a certain John le Whit, a German who had taken refuge in his domain, to reimburse debts owed to London citizens.

Early post

The British Post Office is full of surprises. A friend carefully posted her Valentine cards after the last collection on Monday evening in the hope that they would arrive today. They were delivered yesterday.



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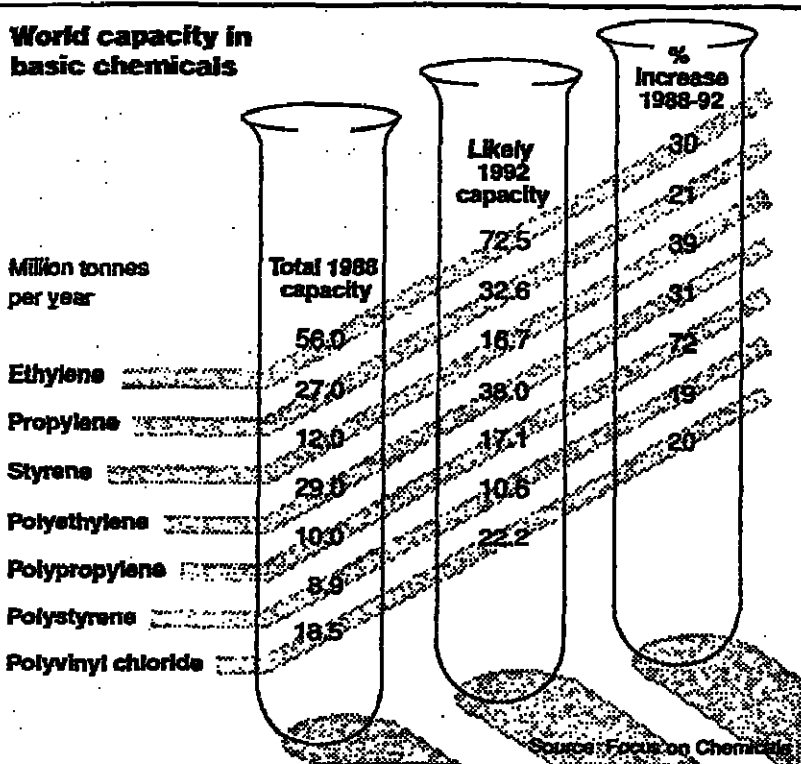
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Only JAL have 33 flights a week from Europe to Japan.

JAL
Japan Airlines

Peter Marsh reports on the problems facing the specialty chemicals industry



A compound of difficulties

At an unexpected pace, largely because of healthy economies in the developed world - is heading for a downturn.

That may disturb many companies which, buoyed up by a profitable past few years, announced large investment plans in commodities. These could herald overcapacity in many big-selling materials and a decline in profits.

Mr Stuart Wamsley, a UK analyst who is publisher of *Focus on Chemicals*, a newsletter, says the world faces a 30 per cent increase over the next two years in production capacity for ethylene. This is one of the most important chemical building-blocks widely used in plastics. Mr Wamsley envisages similar increases in other materials, including high-volume plastics such as polyethylene and polystyrene.

A study by Kline & Company, a New Jersey-based chemicals consultancy, highlights the difficulties with many specialty operations. The report shows that in the US only a few areas of specialty chemicals, for all their perceived promise, look like achieving high growth rates in the early 1990s.

Out of about 50 classes of specialty products, only five - diagnostic and

electronic chemicals, industrial enzymes, elastomers and photovoltaic materials - are likely to register annual growth above 6 per cent between 1988 and 1993, says the study. "There has been a lot of disillusionment (with specialties)," says Mr Steve Daigle, a business manager at Kline.

For all this, many of the large companies in the industry are at pains not to show signs of worry. Mr Hermann Strüger, chairman of Bayer, points out that the chemicals business has grown exceptionally in the past few years. "It is difficult to see the industry continuing to expand at this rate. We (the chemicals sector) have been spoiled."

Monsanto, a big US chemicals company, spent \$1.5bn during the 1980s on R&D and other investments in specialty-chemical operations linked with biotechnology, mainly in agricultural applications. At the same time, the group eased out of many commodities areas such as bulk plastics. "There are huge possibilities from biotechnology over the longer term," says Mr Earle Harrison, Monsanto's president. "Over the shorter term, we are saying that if there is a modest (economic) growth worldwide of 2 per cent, then we (Mon-

santo) will do OK. And we will do a lot better than many other companies that are more linked to commodity operations."

The first sure signs of a slowdown in demand in the commodity side of chemicals have come in the past year. There has been a marked reduction in prices in both the US and Europe, cutting into manufacturers' margins.

Low-density polyethylene, which was about \$1,000 a tonne a year ago, is now 30 per cent cheaper in many markets. The price in Europe of ethylene was about \$900 a tonne at the beginning of 1989 and is now less than half that.

With forecasters predicting further price reductions, there is a new focus in the industry on redefining product strategies in both the commodity and specialty ends of the sector and also on cutting back on costs.

ICI, for example, has in recent months announced the sale of some of its peripheral interests such as electronic chemicals. It has also ordered operating divisions to reduce spending in anticipation of tougher times ahead. Royal Dutch/Shell, the Anglo-Dutch oil and chemicals company, is considering selling its European operations in seeds - which are regarded as a potentially lucrative specialty area for the late 1990s but involve high development costs.

DSM, the large Dutch chemicals group, has announced moves to diversify its interests in polyvinyl chloride (PVC), a bulk plastic widely perceived as having low-growth prospects in the 1990s. But companies can have widely differing views of the future. Norsk Hydro, Norway's biggest chemicals company, is expanding PVC production - largely because it is a big supplier of vinyl chloride monomer, a chemical used as PVC feedstock.

Companies in the industry which have hit particular problems are the out-and-out commodity producers. Sterling Chemical, a US bulk-chemicals maker, saw net income last year fall by 50 per cent, from \$21m in 1988 to \$10m. Sterling says that some "exceptional events" such as a large reduction in chemicals exports to China, which for many years has been a big buyer of US chemicals, made 1989 worse than expected. "We are reasonably confident about 1990," says Mr Doug Matlen, a Sterling vice president.

Mr Tom Bessley, a chemicals expert at CH2M, a Houston-based consultancy, says he is optimistic that the industry will not slide into a repeat of the recession of the early 1980s. "A lot has changed since then," he says. "Companies are less willing now to expand capacities at all costs (if demand is beginning to fall) and are better attuned to reacting to the market."

Further ahead, many see good prospects for the West's chemicals industry arising out of the political and economic changes in eastern Europe. Many basic chemicals materials, linked to consumer industries, are in short supply in the region. But the changes are unlikely to mean quick profits. "No one is going to make any money from eastern Europe for a decade," says Mr Wamsley, the UK chemicals analyst. "In the shorter term, the problems will remain."

German economic integration

Let monetary union bond East and West

By Hans-Peter Fröhlich

Many foreign observers have been amazed at Bonn's decision to offer talks to East Germany on setting up a currency union. So have many Germans. In the European context monetary union has always been seen by German officials as the final stage in a lengthy integration process. With respect to economic unification between East and West Germany this order of priorities has been reversed. Monetary union is regarded as the vehicle for economic integration.

But the analogy between European and intra-German integration is misleading. All of a sudden Germany finds itself in a historic situation. The objective is to merge two parts of a formerly divided nation. On the European level, the issue is close economic co-operation between independent nation states. Even more important, Germany is faced with an acute crisis. The old command-type structures in East Germany have been swept away without being replaced by new institutions and mechanisms. East Germans are leaving their country by the thousands each day. Morale is sagging and production is shrinking.

Under these circumstances, drastic action is required. Residents of East Germany are waiting for a signal that change for the better is on their way. Substitution of the D-Mark for the East German Mark is likely to serve that purpose.

There are also economic arguments in favour of rapid monetary unification. Sound money is a prerequisite for growth. At present, East Germany is unable to provide a stable currency. The central bank has no experience of conducting open market operations or foreign exchange intervention. Starting from scratch to establish an infrastructure for monetary policy would imply a risky and costly detour since monetary union with West Germany is scheduled to come at the end of the process anyway.

Sharing the D-Mark will boost badly needed capital imports to East Germany. Monetary union will remove a big obstacle by dispelling the fears

of West German and foreign companies about profit repatriation or currency devaluation. A common currency will speed up the process of economic restructuring. It will force the East German Government to address other reform issues, ranging from freedom of trade to price liberalisation.

Monetary union is no panacea after all. The benefits will materialise only if it is part of a comprehensive reform package. Half-hearted measures may well be counter-productive as the Soviet experience suggests.

What are the consequences for West Germany? Here one has to make a distinction between two types of effects. The first results from the breakdown of the East German economy after 40 years of communism. West Germany is committed in this situation, to providing far-reaching assistance including monetary co-operation. This will undoubtedly impose a substantial burden on the country's economy and its citizens. But these costs have to be borne no matter which specific form of assistance is chosen.

The second addresses the implications of a unified German currency as opposed to other forms of monetary co-operation (for example, EMS-like exchange rate stabilisation).

Public discussion often seems to confound the two categories. Thus in many cases the alleged drawbacks of a shared currency turn out to be associated with any form of monetary stabilisation in East Germany. A good case in point is the inflation issue. While currency union is often thought to be inflationary, it may actually be the best safeguard against inflation among the various plans under consideration. The reason is that the Bundesbank in Frankfurt, with its proven low inflation record, will be in sole control of the money supply in both parts of Germany.

The initial substitution of D-Marks for East Germany's stock of currency in circulation will not be inflationary either. The operation is by no means equivalent to simply printing money and giving it away. Instead the increase in the D-Mark money supply will be matched by additional produc-

tion capacity. While little of the existing East German capital stock may live up to western standards, it will continue to produce for local demand. Residents of Dresden will not buy their bread in the West. After accounting for the expenses of daily life they may have little income left for excess consumption. Moreover, they may choose to save rather than spend their precious D-Marks, as did their compatriots in the West after 1948.

In only one case could the West German economy be exposed to a dramatic increase in aggregate demand which would translate into higher prices: if all East German liquid assets, such as savings deposits, were converted into D-Marks at once without any restrictions for withdrawal. But this problem can be overcome, for example, by temporarily freezing part of the deposits. It should be noted that such a step would be inevitable under any scheme of currency convertibility in East Germany.

Furthermore, widely held expectations of D-Mark depreciation seem largely unfounded. The external value of the D-Mark is likely to go up as German interest rates rise because of an enormous need for capital, both private and public. At the same time, foreign investors will be attracted by opportunities in the East.

The resulting capital inflow from abroad will be reflected in the decline of the German current account surplus or even a temporary deficit. In this regard, developments in Germany may bear a close similarity to the situation in the US during the early 1980s.

The picture painted here of a shared currency for East and West Germany may seem overly bright. It is not difficult for economists to come up with dozens of reasons why it will not work. But then the same was true back in 1948. The majority of people at the time were afraid of Ludwig Erhard's bold leap into the dark. Only a handful of people shared his visionary optimism. History proved them right.

The author is Senior Economist at the Institut der Deutschen Wirtschaft, Cologne.

LETTERS

Dangerous argument for productivity-related pay

From Professor Richard Layard

Sir, John Banham, the CBE's Director General (Letters, February 5) says productivity-related pay is an important reason for the good productivity growth of the 1980s. Unfortunately, the evidence does not support him. Between 1979-1986 productivity growth in manufacturing varied largely between industries - doubling in man-made fibres while it was constant in brewing. If pay had been based on productivity, wages in man-made fibres would have doubled relative to those in brewing. In fact, the wage increase was identical in both industries (9 per cent). Moreover, if one compares the 54 main branches of manufacturing over that period there is no correlation between the rate

of productivity growth and the rate of wage increase. (The correlation coefficient is a negligible 5 per cent.) So what has been happening? Two things. First, the huge differences in productivity growth between industries have been mainly due to technological differences and nothing whatever to do with differential work effort. For this reason they have not been reflected in wage setting, nor should they have been. Second, employers have of course rewarded workers for improved working practices, as they should. But improvements here have been restricted across industries in a way that was unrelated to overall productivity growth. So does this mean that all is well? Unfortunately not, for

inflationary pressure has been excessive. And talk of productivity-related pay has increased this pressure. Consider, for example, the argument (repeatedly heard) that it is all right for pay to double in an industry where productivity doubles because this will cause no increase in unit labour costs. The argument is unbelievably dangerous. For, as the evidence I have quoted shows, competition for labour will then ensure that wages rise at the same rate in the low productivity growth industries. This in these latter industries unit labour costs will inevitably rise. Hence average unit labour costs in the economy will rise. And so will average prices. If, instead, we want average prices to be stable, some prices

must fall while others rise. In fact roughly half of all prices must fall. So it is not good enough for high productivity growth companies to contain their unit labour costs. They must reduce them. It is tragic that this simple piece of arithmetic is not more widely understood. Until it is, one must be quite gloomy about our chances of combating inflation without unacceptable levels of unemployment. There could be only one argument against the simple arithmetic. That is that we do not want a competitive labour market. But that cannot be what John Banham means. Richard Layard, Professor of Economics, London School of Economics and Political Science, Houghton Street, WC2

A realistic strategy for Hungarian Airlines

From Mr Paul J. Hogan

Sir, Paul Abraham's report on the poor showing of the new terminal at Budapest airport ("Hungarian Airlines' high-tech ambitions stuck in the mud," February 5) does not fairly reflect the strategy and abilities of this important sector which is being prepared for privatisation. Malev Hungarian Airlines does not have delusions about providing a hub and staging post. Malev's entirely realistic strategy centres on serving Hungary's intra-European needs. Last month the airline ordered three new 737-300s to complement its existing 737s. These aircraft, all supplied on operating lease from GPA, will

commit the airline to lease payments in excess of \$1.5m each month, payable in dollars. As Malev has neither sovereign immunity nor state-backed credit guarantees, I doubt that the airline's GPA would commit \$15m of assets on a strict commercial basis to an east European airline if it did not think it a good bet. The suggestion that traffic at Budapest airport is exceptionally low is entirely unscientific. Official ICAO figures show that Budapest airport handled 2.1m passengers in 1988. At Cologne/Bonn, serving the capital of Europe's economic superpower, the figure was only a little more, 2.3m. The experience of your correspondent with the services at

the airport has more to do with an Anglo-Saxon/Magyar clash than one between capitalism and communism. I have certainly had far worse experiences with our BAA free market. Lastly, for Mr Abraham's benefit I called a colleague at Malev to ask him why the condom brand at the airport was called "I ♥ Robinson." He said these were South Korean, not Hungarian condoms - another sign of the times - and that the name was an improvement on the previous even more bewildering "Robinson Crusoe."

Paul J. Hogan, Aviation Economist, Aeromark International, 26 Eccleston Square, SW1

Pigmeat futures opportunities

From Mr Tom Crane

Sir, I fully agree with David Richardson's article ("Uphill struggle on the pig price cycle," February 6) on the wide price fluctuations and the lack of profit to the pig producer. This is made more severe by the added impediment of Monetary Compensatory Amounts which currently give an added advantage to the Danes and Dutch importing pigmeat to this country of about 7.8 pence per kilogram, and an export tax on pigmeat leaving this country of the same amount. I wonder why Mr Richardson and other pig producers are not using the pigmeat futures market to a greater extent. Today's prices obtainable on the futures, based on cash settlement of the Average All Pigs Price for the month of trade are: April-115 pence, June-115 pence, August-113 pence, October-116 pence, November-116 pence. These are selling prices that can be locked in now which I believe can give some stability to this difficult industry.

I would like to see more of my former colleagues and our friends in the processing industry using this market which I believe would greatly benefit the whole pig industry. Tom Crane, NFO Representative, London Meat Futures Market Committee, Public Exchange Chambers, 24-28 St Mary Axe, EC3

Marx's responsibility for the faults of communism

From Mr John Willman

Sir, The editor of *Marxism Today*, Martin Jacques, argues (Letters, February 6) that it is as unfair to hold Marx responsible for the communist world as it would be to hold Christ responsible for the Inquisition. This glib assertion demands deserves closer examination. First, there is nothing in the doctrine of Christianity which produces the excesses of the Inquisition: it is clearly an aberration. As Mr Jacques himself admits, Marx's own writings do allow the individual to be subordinated to the collective in the interests of history - the intellectual roots of the gulag.

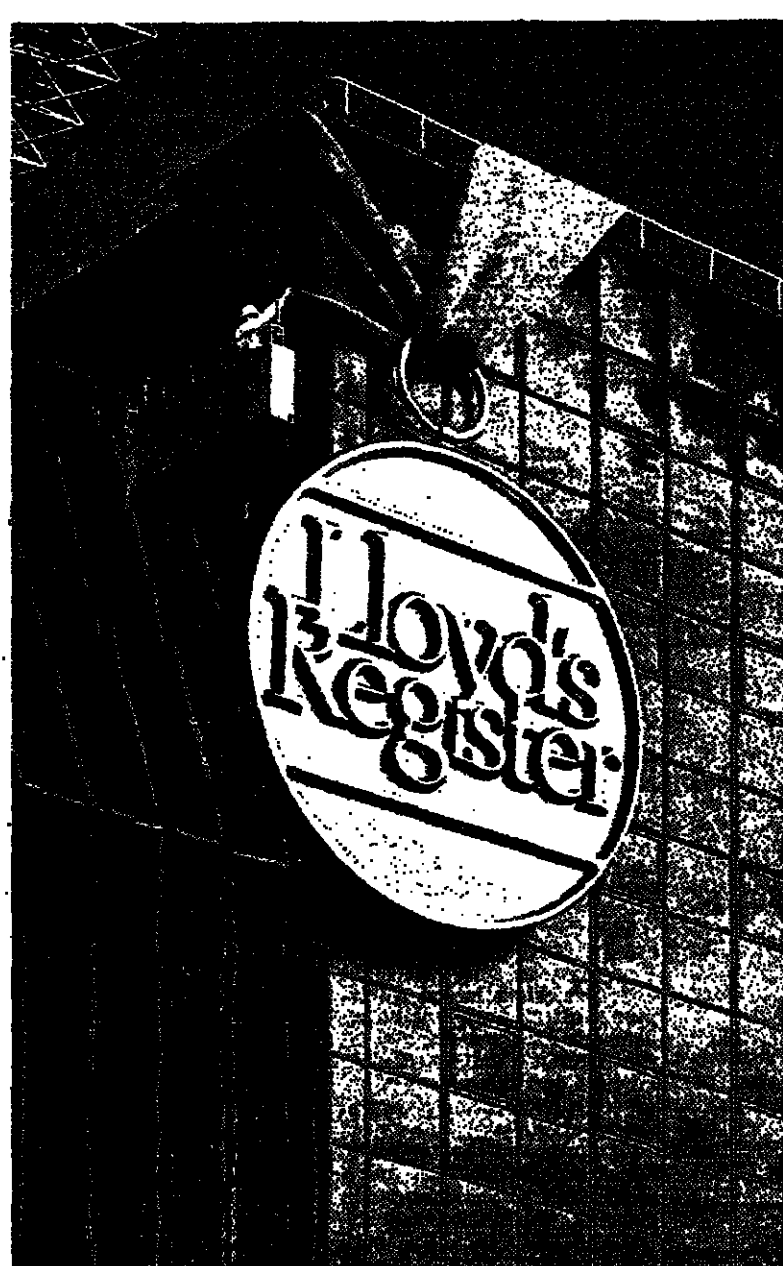
(Incidentally the phrase "voluntarism based on the laws of history" to describe the appalling results of Stalinism deserves some sort of award.) Second, Christianity does appear to have produced some beneficial results in human history, not least in the arts and advancement of learning (I say this as a non-believer). The same cannot be said of Marxism, which has produced tyranny and impoverishment wherever it has gained purchase, stifling the intellect and creativity.

To claim western social democracy as a product of Marxism, as Mr Jacques does,

ignores the fact that it became western social democracy precisely because it left the Marxist tradition. Finally, Marxism Today may attract non-Marxist writers who enjoy the frisson of writing for such an arcane title. But its analysis of current events - post-Fordism and the rest - betrays the same economic determinism and periodisation of history that is at the heart of the Marxist theory. And it is that determinism which is responsible for the political consequences of communism.

John Willman, 33 Reservoir Road, SE4

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Thatcher defiant about easing sanctions on S Africa

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, the British Prime Minister, yesterday issued a defiant defence of her decision to ease sanctions against South Africa but combined it with a formal invitation to Mr Nelson Mandela, the freed African National Congress (ANC) leader, to visit Britain.

During some of the rowdiest scenes in Parliament in recent years, she said sanctions against the Pretoria regime had achieved nothing and she offered fulsome praise of the reforms announced by President F. W. de Klerk.

Her comments came amid signs of tension between Mrs

Thatcher and the Foreign Office on the stance she has taken in recent months on a range of foreign policy issues as well as on her reaction to events in South Africa.

There was also evidence of concern among Tory MPs that the Prime Minister's determination to ease sanctions, on German unification, and on the need for a cautious approach to disarmament had left her out of step with Britain's allies.

Clearly angered at taunts from the Labour Party that she was on South Africa's side, Mrs Thatcher had isolated her in the international community. Mrs

Thatcher at one stage accused Mr Neil Kinnock of taking "instructions from the ANC."

A few moments later she was forced to withdraw the remark - the only occasion that MPs could remember during her 10 years as Prime Minister that she has been obliged to apologise for a statement made in Parliament.

Mrs Thatcher continued to insist, however, that the armed struggle and comprehensive sanctions advocated by the ANC - and said to be supported by Labour - were hindering rather than helping the process of reform in South Africa.

Her stance prompted Mr Kinnock to call for a full-scale parliamentary debate on South Africa today in which Labour hopes to exploit the Prime Minister's lone stance on the issue.

Yesterday she announced that Mr Charles Haughey, the Irish Prime Minister and President of the European Council, had agreed that EC foreign ministers discuss next week whether there should be any joint move to lift sanctions.

There is little expectation in Whitehall, however, that Britain will secure an agreement from its partners. Mr Mandela has called for sanc-

tions to be maintained and earlier this week President George Bush said that it would be precipitate for the US to take any action now.

Mrs Thatcher apparently sees no contradiction in her condemnation of Mr Mandela's continued support for armed struggle and the formal invitation to him for talks in London, issued yesterday.

At one stage during yesterday's parliamentary exchanges she suggested that the ANC leader's comments on violence had been "ritual" rather than substantive. Foreign policy gamble, Page 10

Soweto salutes Mandela's triumphal return

By Patti Waldmeir and Michael Holman in Soweto

THE LARGEST political gathering ever held in South Africa yesterday saluted Mr Nelson Mandela, the African nationalist leader, on his triumphal return to his home city of Soweto after 27 years in prison.

A roar of joy went up from the crowd of more than 100,000 people when Mr Mandela entered the huge soccer stadium packed with supporters who craned their necks for a glimpse of the man who has inspired millions in the struggle against apartheid.

Most of the crowd had never seen the upright figure who slowly circled the stadium in procession with other elderly ANC leaders who had shared his prison. Many of those who raised their fists in the traditional liberation salute had not been born when Mr Mandela went to jail.

In a measured and thoughtful speech, which received a subdued response from the crowd, Mr Mandela addressed a range of constituencies, from radical township youths to those responsible for political violence in Natal, as well as again offering reassurance to white South Africans.

The 71-year-old leader often adopted an almost headmasterly tone to address the predominantly youthful audience, stressing again and again the need for disciplined protest. He urged the students of Soweto - whose education has been severely disrupted by frequent class boycotts since the mid-1980s - to return to school. "Go back to your schools, factories, mines and communities," he said.

References to grassroots issues such as housing, inflation and unemployment raised loud cheers. "Our people need proper housing, not ghettos like Soweto," he said, to a roar of applause. Mr Mandela also addressed a South African business community deeply disturbed by his renewed commitment to a policy of nationalisation. "The ANC is just as committed to economic growth



Nelson Mandela is welcomed by supporters at a football stadium near Soweto yesterday.

and productivity as the present employment claim to be," he said.

Mr Mandela urged his supporters to reach out to white South Africans, saying: "We must convince them by our conduct and arguments that a South Africa without apartheid would be a better home for all."

Delivering the Government's first formal response to Mr Mandela's recent pronouncements, Mr Gerrit Viljoen, the minister charged with negotiating a new constitution with blacks, welcomed Mr Mandela's references to the concerns of whites although he criticised the ANC leader for his continued support for armed struggle.

Mr Mandela also attempted to ease tensions in Natal, where more than 50 people have died in recent days, by appealing to local government leaders "to take decisive steps... to end the scourge on our proud history."

Natal violence; Cricket tour cut short. Page 4; Bush see political mileage. Page 5

Hong Kong police use tear gas to halt riot

By Michael Murray in Hong Kong

HONG KONG police fired tear gas to break up a three-hour riot at a detention camp for Vietnamese boat people last night as rival gangs fought a battle with home-made weapons. Seven people were injured.

Police reinforcements including members of the crack tactical unit sent in after the fighting began at about 8pm, took until 10.30 pm to bring the situation under control.

Twelve rounds of tear gas were fired during the disturbance at the Whitehead camp, which holds about 20,000 of Hong Kong's 58,000 boat people near Shatin in the New Territories.

Several hundred Vietnamese from rival factions originating from Haiphong and Quang Ninh province were involved. They have a history of camp rivalry.

Tension is running high in the closed camps and gang violence is common.

Morale sank lower in December when riot police and prison guards removed the first 51 boat people to be forcibly repatriated back to Vietnam. The UK Government has since been negotiating, so far unsuccessfully, with Hanoi for regular forcible repatriations of boat people screened and rejected as refugees, many of whom are packed into Whitehead, one of the largest purpose-built camps.

Strength of US car market boosts January retail sales

By Anthony Harris in Washington

US RETAIL SALES rose 1.6 per cent in January, an unexpectedly strong performance, after falling by a revised 0.2 per cent in December, the Department of Commerce announced.

This was the strongest one-month performance since October 1988. Financial market economists had projected a rise of about 1.1 per cent.

Most of the increase - and virtually all the under-estimation in the markets - reflected the strong performance of the car market, where sales recovered by 5.4 per cent from the depressed December level after the industry launched a new campaign of incentives.

There was also a strong rise in seasonally adjusted sales of

building materials, reflecting the mild weather conditions in the month.

Rising prices, on the other hand, were the main reason for strong petrol and service station sales, up 2.5 per cent over December and just under 7 per cent over the past three months.

These pressures on income may help to explain a weak performance in discretionary items, with clothing sales down 0.7 per cent, and spending on eating and drinking up only by 0.2 per cent monthly average over the last three months, though well up from the depressed December figure.

Consumer spending is the principal engine for growth in

the US economy, accounting for about two-thirds of Gross National Product that measures total economic activity. But consumer incomes are coming under pressure.

Last Friday, the Labor Department reported the January Producer Price Index rose a steep 1.8 per cent as cold weather in December sent food and energy prices soaring at the wholesale level.

Economists have cautioned that higher food and energy price rises may squeeze consumer buying power, forcing retailers who want to boost sales to continue price discounting even if that cuts corporate profits.

Moscow plans joint venture 'Tecnopark'

By John Wyles in Rome

MOSCOW'S first "Tecnopark" development of offices, residential accommodation, a hotel and laboratories for the commercial development of Soviet technology is to be built and operated by a joint venture involving three Italian companies.

The full development, estimated to cost about £650m (\$223m), is expected to cover 250,000 sq metres and is aimed at foreign companies anxious to open up in Moscow.

The Soviet Government will own 50 per cent of the joint venture and its capital commitment will be provided from land already set aside for the property development.

The main Italian shareholder will be Grassetto Costruzioni, part of the group of companies of the Sicilian constructor, Mr Salvatore Ligresti.

Small minority stakes will be taken by Imes, the research company owned by Enel, the Italian state electricity producer, and Irtech, the IrI's group's venture capital company. The project will be financed by western banks.

Mr Duccio Valori, Irtech's managing director, said yesterday that the non-property objective of the joint venture was to provide a meeting place between western companies and Soviet technology.

The plan is to provide the physical and scientific framework for developing prototypes based on Soviet technology which would be commercially exploitable in the west. Precisely what is not yet clear, but a number of inventions are under consideration.

Rents of the residential and office facilities will be paid in hard currency. The "tecnopark" will also be equipped with a conference centre and lecture halls, and the aim is to provide telecommunications of an international standard.

The Soviet-Italian project aims to put flesh on an initiative launched by IrI last autumn when Soviet scientists presented inventions and proposals for commercial developments to western companies at a seminar in Genoa.

The issues Drexel leaves behind

By John Wyles in Rome

It is too early to judge where Drexel Burnham's liquidity crisis ranks in the history of US financial disasters, but it would be wrong to underestimate its significance. True, Drexel is important in only one market niche. The liquidation of its US government securities positions or its suspension of market making in Nasdaq stocks is not going to damage the liquidity of these markets. Similarly, the sums of money at immediate risk do not compare with what was at stake in the run on Continental Illinois or even some of the big Texas banks.

Nevertheless, the equity markets' initial muted reaction to Drexel's difficulties is surprising. It may be that the problems have been discounted. But that would be assuming a remarkable precision on the markets' behalf. For a start, it is most unusual for a major Wall Street firm to have to be rescued; and it is far from clear how far the ripples of the Drexel affair extend.

It has to be assumed that the authorities would not permit Drexel's problems to lead to any hiccup in Wall Street's payments and settlements systems. However, Drexel's problems confirm that the market for new US junk bond issues is dead. This will make it far harder for highly leveraged companies to refinance themselves and means that the leveraged bids which helped fuel the market's rise in 1988/89 are a thing of the past. If companies start replacing their junk with equity it will be no bad thing. But distress equity offerings will not help the market's confidence either.

Germany

It starts to look as if the West German debt market's real bogeyman is not currency union so much as anxiety about what comes after this year's two elections. If so, it would be wise not to put too much faith in yesterday's combination of a pause in the slump in German bond prices, albeit at yields of 8.5 per cent, and an uptick in UK gilts.

If the international bond markets like the signs that Mr Kohl and Mr Mitterrand are getting the process of monetary union under control, they may have missed the point: namely, international implications of 1991 of a free-spending, possibly SPD-run Germany with interest rates maybe 200 basis points higher than they are now and the D-Mark under threat.

John Mowlem

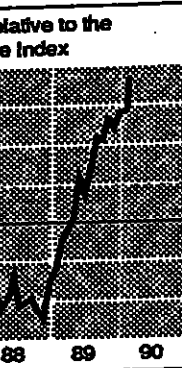
What with the long wait for profits at the City airport and the contractors' problems at Eurotunnel, it must be doubtful whether the expected infrastructure boom of the 1990s will inspire quite so much direct private sector investment. The gains to government from infrastructure spending, in terms of economic efficiency and enhanced tax revenues, may be hard to calculate. But such problems are nothing compared with the risks to companies of projects with open-ended costs and more than normally uncertain revenues.

In Mowlem's case, the City airport has turned from an exciting corporate venture into a millstone round its neck. The group's shares have declined by 20 per cent relative to its sector since December 1987, shortly after the airport opened. So yesterday's £33m write-offs, which allow for some £7m of future operating

losses, seem aimed at drawing investors' attention to the rest of the business. A favourable public inquiry on the airport's runway extension could then be seen as pure bonus.

Reuters

Share price relative to the FT-A All-Share Index



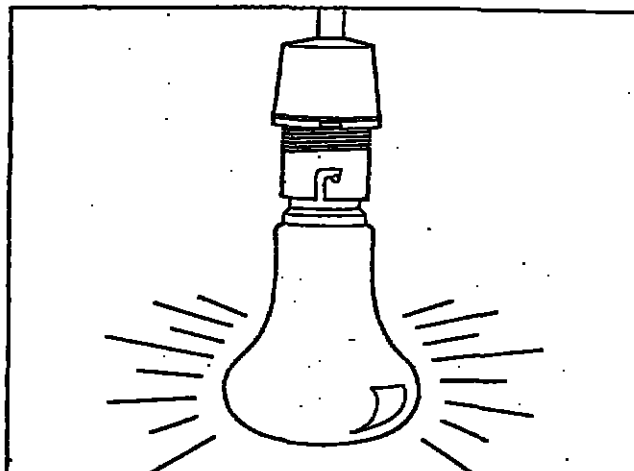
Politically ultra-sensitive though it is, currency union could be a red herring. If the Ostmark were converted at say 3 to the D-Mark, German money supply could grow 10 per cent this year, the highest rate for a decade, but not beyond the Bundesbank's powers of containment, and possibly a short-term phenomenon. The real worry would be the likelihood of much higher levels of German public spending, maybe an extra DM125bn annually, not to mention the possibility of the Bundesbank losing some authority.

Hence the importance of the German elections. If it looks as though the first chancellor of a united Germany could be the SPD's Mr Lafontaine, the markets will have something new to worry about unless they can somehow decouple themselves from Germany's destiny.

ECC

Yesterday's profits warning from English China Clays is a reminder of the risks posed by the forthcoming results season. The shares had underperformed the market by a third in the past 15 months; but the prospect of reduced earnings this year knocked off seven per cent more.

It is hard not to share the market's irritation with a company whose newspaper ads yesterday morning proclaimed "we've never been in better shape". It is no surprise that housebuilding should be struggling. Bryant, ECC's 29.9 per cent associate, produced halved interim profits yesterday. But it appears the company's expectations for the clay business - still half of profits - have gone in two months from three per cent volume growth to zero. More generally, ECC still gives the impression of complacency, blessed with cash flow from old-style market dominance and short of ideas on what to do with it. Rather like BAT, in fact: but from a predatory viewpoint the shares are still not cheap, on a prospective multiple of 11 at 385p.



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Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud
Algeria	15	10	10	Madrid	15	10	10
Amman	15	10	10	Moscow	15	10	10
Amsterdam	15	10	10	Munich	15	10	10
Antwerp	15	10	10	Nairobi	15	10	10
Athens	15	10	10	Paris	15	10	10
Bahia	15	10	10	Rome	15	10	10
Bangkok	15	10	10	Sao Paulo	15	10	10
Batavia	15	10	10	Seoul	15	10	10
Bombay	15	10	10	Shanghai	15	10	10
Buenos Aires	15	10	10	Singapore	15	10	10
Calcutta	15	10	10	Sofia	15	10	10
Cairo	15	10	10	Stockholm	15	10	10
Cardiff	15	10	10	Sydney	15	10	10
Chennai	15	10	10	Taipei	15	10	10
Cebu	15	10	10	Tokyo	15	10	10
Dakar	15	10	10	Ulaanbaatar	15	10	10
Damascus	15	10	10	Yokohama	15	10	10
Dhaka	15	10	10	Zurich	15	10	10

Drexel considers filing

Continued from Page 1

London is the manager of a secret equity stake in Drexel. A Drexel official, who asked not to be named, confirmed that the Brussels-based Groupe Lambert, which nominally owns 46 per cent of Drexel, had previously sold a part of that holding to the Kuwaitis.

The Belgian stock market fell sharply as Groupe Lambert's share price plunged. The

company said it intended to engage in an orderly liquidation of securities positions held by its primary government bond dealer. The US Federal Reserve said yesterday it was still designated a primary dealer. The Treasury bond market was quoted higher at midsession yesterday amid reports that the Fed was in the market buying Treasury bonds from Drexel.

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INSIDE

Foundations of bond market undermined

The crumbling of the Berlin Wall has undermined the foundations of another, Gilts, the West German bond market. Since the collapse of the Wall, prices have been in almost continuous retreat; the yields on 10-year West German government bonds have risen from about 7.2 per cent to over 8.5 per cent. The implications of this extraordinary downgrading of the D-Mark bond market are likely to be felt throughout western Europe, report Stephen Fidler and Simon Holberton. **Page 25**

Preparing for a chance landing

Mowlem, the UK construction group, is taking no chances in its bid to develop the full profitability of London City Airport, of which it holds 90 per cent. The group yesterday made an exceptional provision of £33m (£55.7m) in its 1989 accounts to offset delays in its plans for the airport. The move follows a government decision to order a public inquiry into an extension for the airport runway. **Page 28**

Clash of Gallic wills

France's bank card consortium, fresh from a fierce row with its domestic competition authorities last year, is heading for a new argument with American Express, the US financial services group. The Groupement des Cartes Bancaires has refused to authorise American Express' outline agreement with Société Générale, the fourth-largest French retail bank, to allow each partner's cardholders reciprocal access to the other group's cash machines. **Page 23**

The sky's the limit

The Oslo bourse shows no signs of abandoning its bid to run. One of the world's best performers in 1989, it has continued to hit new highs this year, lifted by higher oil prices, the domestic tax situation and a less restrictive investment climate. By January 11 the all-share index had climbed by 77 per cent to a record 573.68 and this month it pushed through the 600 barrier. **Page 42**

The better way to start your day

Mr Hayden Bradshaw of Nestlé knows a good cup of coffee when he's given one. As chief brewer for the company, which has 50 per cent of the UK's instant coffee market, he supervises a team of four in sampling all the product coming into the country for Nestlé. Consumers now prefer top-quality arabica varieties to the coarser robustas, reports David Blackwell. **Page 30**

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Chief price changes yesterday		
FRANKFURT (DM)		
Siemens	700	+ 25
Telecom	650	+ 10
Deutsche Bank	235	+ 12.5
Karstadt	625	+ 15
Forstmann	250	+ 10
Siemens	700	+ 25
Varta	400	+ 5
NEW YORK (\$)		
Siemens	43 1/2	+ 1/4
Telecom	100 1/4	+ 1/4
Deutsche Bank	25 1/4	+ 1/4
Karstadt	10 1/2	+ 1/4
Forstmann	15 1/2	+ 1/4
Siemens	70 1/4	+ 1/4
Varta	40 1/4	+ 1/4
LONDON (pence)		
Siemens	372 1/2	+ 5 1/2
Telecom	325	+ 10
Deutsche Bank	225	+ 12 1/2
Karstadt	625	+ 15
Forstmann	250	+ 10
Siemens	700	+ 25
Varta	400	+ 5

Fourth-quarter loss at Chrysler

By Roderick Oram in New York

CHRYSLER, the third largest Detroit car maker, has reported a \$664m fourth-quarter loss, its first quarterly deficit since 1982. For the full year, profits were much lower than analysts had forecast.

The company, which is struggling with poor markets and high restructuring costs, has an urgent need for cash to invest in its core automotive business. This was underscored yesterday when it announced the sale of Gulfstream, a maker of executive jets, for \$325m. The purchaser is Forstmann Little, a New York buy-out firm, working with Mr

Allen Paulson, Gulfstream's chairman.

Commenting on the results, Mr Lee Iacocca, Chrysler's normally ebullient chairman who pulled the car company back from the brink of bankruptcy at the beginning of the decade said: "I'm not going to speculate" whether Chrysler will be profitable in the current quarter.

He said January had been a difficult month because of high rebates to try to stimulate demand for cars and temporary plant closings to bring inventories down to more normal levels. He said he expected Chrysler to

be profitable for the current 12 months, thanks in part to restructuring steps taken last year. Chrysler reported a fourth quarter after-tax loss of \$664m, or \$2.90 a share, after a \$577m, or \$2.48 a share, restructuring charge. A year earlier it earned net profits of \$433m, or \$1.85 a share. The charge included the cost of closing a St Louis assembly plant, dropping certain car models, writing off some long-term assets and cutting its white-collar workforce.

Continuing operations ran up a loss of \$667m in the fourth quarter after the charge. This com-

pared with profits of \$415m a year earlier. For the full year, profits from operations were \$315m, against \$1bn.

Full-year net profits were \$368m, or \$1.55 a share, including a third-quarter after-tax gain of \$309m, or \$1.33, from Chrysler's sale of some of its stake in Mitsubishi Motors of Japan.

Sales fell sharply in the fourth quarter from \$6.29bn to \$7.83bn. They edged ahead for the full year to \$34.92bn (\$34.15bn). During the 12 months, factory shipments of cars and trucks, fell 7.2 per cent from 2.57m to 2.38m. Gulfstream sale, **Page 22**



Allen Paulson of Gulfstream

English China warns on profits

By Clare Pearson in London

LORD Chilver, chairman of English China Clay, one of the world's largest suppliers of minerals to the paper industry, yesterday warned that worsening international economic conditions as well as higher UK interest rates were severely affecting the company's overall performance.

Shares in ECC tumbled 28p to 386p yesterday in dismay at Lord Chilver's statement, one of the gloomiest assessments of the current trading outlook to have been issued by a leading company in recent months.

ECC's fortunes are predominantly linked with those of the paper industry through its position as a supplier of china clay and, to a lesser extent, calcium carbonate, used for paper coating. It is also involved in quarrying and construction.

"While we expected that group profits for the six months to March 31 would be below the good result for the equivalent period [in] 1989, market factors... are making the current six months a much more difficult period than originally anticipated," he said.

Lord Chilver was pessimistic, too, about the outlook for the full year. "The results for the 12 months to September 30, 1990 will be adversely affected by market conditions, especially continuing high interest rates," he said. Record earnings per share of 44.91p for the last full-year would be a "challenging target."

London analysts, in reaction to the statement, promptly reduced profits forecasts for the full year from about £160m (£170m) to as little as £135m. This compares with £151m in the financial year to September 1989.

Lord Chilver told shareholders at an annual meeting yesterday that the expected modest increase in demand for industrial minerals, for which ECC had prepared itself, had failed to materialise during the last three months of calendar 1989.

During the quarter, ECC's sales ran at about the same level as the comparable period, producing "satisfactory" profitability given the market background.

A general weakening in demand in UK-based construction operations - exacerbated by delays in a big road-building programme - affected both concrete products and quarrying.

Lord Chilver's statement came on the day the company had placed a newspaper advertisement bearing the slogan: "We've never been in better shape."

Lex, **Page 20**

NatWest sells Blue Arrow stake at £53m loss

By Richard Waters in London

NATWEST Investment Bank yesterday announced it had found a buyer for its 9.16 per cent stake in Blue Arrow, the employment group. The price will result in a net loss of £53.3m (£90.6m) on the stake it has held since the company's disastrous rights issue two and a half years ago.

The bank, together with six of its former executives and five other City figures, faces criminal charges over its involvement in hiding the failure of the £87m issue from the market.

The sale of the 9.16 per cent stake, for \$66.57m, is due to be completed today. This is roughly 86p a share, compared with the 166p rights issue price at which the bank acquired its stake - hence the £53.3m loss.

The true cost of the Blue Arrow affair is considerably higher than this. County NatWest, the NWIB subsidiary involved in the deal, paid \$30m to UBS Phillips & Drew at the end of 1987 under an indemnity

arrangement by which P&D took on a block of Blue Arrow shares. On top of this £53.3m are the costs of holding the Blue Arrow shares for such a long period and the damage done to the bank's business by the affair.

This dismal picture is softened partly by two things: the bank lodged its Blue Arrow holding by buying FTSE 100 Index put options, which were showing a profit of £18m at the end of 1987. It also made £11.5m out of advising Blue Arrow on its rights

issue. NatWest has already provided against most of the £53.3m loss. However, the sale price is about 10p lower than the market price at the end of the bank's last half-year, when it reported a £6m profit on the Blue Arrow holding. This suggests that it will now need to report a further £6.6m loss.

Neither County nor Blue Arrow would disclose the identity of the purchaser. It is understood to be friendly to Blue Arrow, since the company has

agreed to apply for registration of the shares in the US (something only it is able to do).

County will meet the cost of registration, along with 1/4 per cent stamp duty on the proceeds of the sale.

Mr Mitchell Fromstein, Blue Arrow chairman, said the company had been made aware of the sale, although there was no question of its approval being sought.

UBS also faces criminal charges over Blue Arrow.

Record 31% profits rise

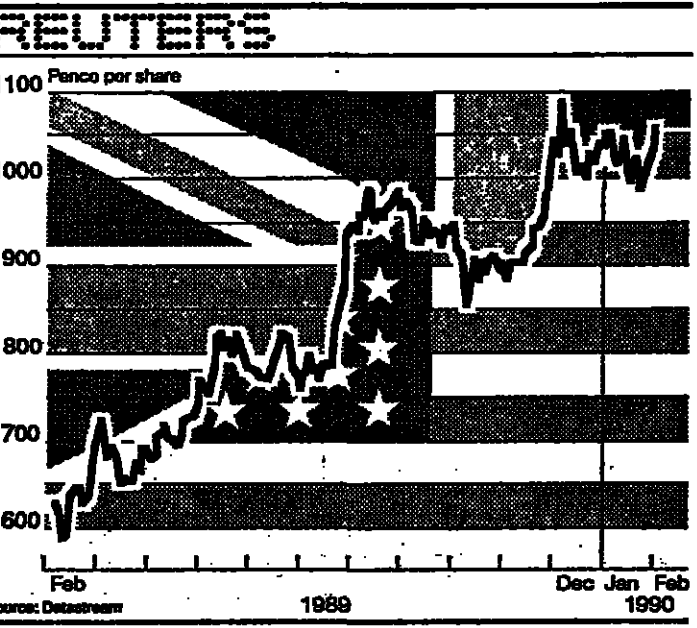
REUTERS yesterday reported a record 31.4 per cent increase in pre-tax profits in the year to December 31, writes Andrew Bolger.

Revenue increased by 18.3 per cent to £1.187bn (£2.015bn) and earnings per share rose by \$6.1 pence to 43.8p.

Mr Glen Rendrew, managing director and chief executive, said the increase reflected record operating margins and a sharp rise in interest income, backed by continued revenue growth in core products.

Foreign exchange business continued to prosper and equities markets were generally less nervous than in 1988, Mr Rendrew said.

Full report, **Page 26**; Lex, **Page 20**



Reuters seen as good news on Wall Street

Andrew Bolger on US interest in the company's shares

Owning Reuters, the world's largest financial information and news company, seems poised to cross the Atlantic.

There is no takeover threat to the London-based organisation. A founder's share guarantees that "Reuters shall at no time pass into the hands of any interest, group or faction," and no individual or group can own more than 15 per cent of the equity.

It is just that Reuters, which prides itself on the instantaneous transmission of economic data around the world, seems to have found a reader audience for news of its own financial performance on Wall Street than in the City of London, which is only a short stroll from the group's Fleet Street headquarters.

Shares in Reuters closed at 1040p yesterday, after it reported a 51.4 per cent increase in pre-tax profits for the year to December 31, 1989. The share price compares with 506p a year ago, an increase of 44 per cent. It has been buoyed in the last year by the continuing demand from US investors for Reuters shares in the form of American Depositary Receipts. The company says that 45.9 per cent of its equity is now in ADRs and it has identified US interests in London-quoted shares representing 1.8 per cent of its capital.

Analysts estimate that recently 1 per cent of Reuters equity has been moving into ADRs every month, so it may only be a matter of weeks before one of the most successful British companies of the 1980s has the bulk of its shares on Wall Street.

Reuters is taking a very relaxed view of the trend. A spokesman for the company said: "We regard ourselves as an international company - not British, not US. By the nature of our business we must be so. More than 60 per cent of our staff is overseas."

He conceded that cultural factors may have been at work: "Any price/earnings ratio over 20 is a bit high for the British. The Americans are more interested in growth. British fund managers tend to be more pessimistic - they are more interested in what can go wrong than what can go right."

Mr Neil Barton, an analyst

with Merrill Lynch in London, is more critical of the City, contrasting the short-term outlook of the London fund managers with their US counterparts, who are more prepared to take a five-year view. He said: "If they don't take note British institutions will see control crossing the Atlantic."

However, the fundamental reason for the growing US enthusiasm for Reuters seems to be that, unlike the British Investor, Wall Street has a sector into which it can place Reuters - and the comparison has done the British company no harm at all.

Since its flotation in 1984, Reuters has seen its pre-tax profits grow from \$74m (£119m), on turnover of \$131m, to yesterday's reported pre-tax profits of £283m, on turnover of £1.187m.

Reuters shares have traditionally been highly rated on the London market. However, the company has always been seen as one of a kind and there have been periodic doubts about its capacity to maintain growth as the electronic market place covers the globe and in the face of stock market crashes and uncertainty.

The picture was also confused by Reuters' complicated structure of unlisted "A" and tradeable "B" shares, which was resolved only last year by allowing an orderly conversion of "A" shares into a single class of new ordinary shares. The threat that "A" shareholders would suddenly dump large numbers of shares on to the market had long overshadowed the share price.

trading service at Telexate, which became fully owned by Dow Jones on January 3.

At McGraw Hill, net profits declined by 74.2 per cent last year. In December the publishing and information group announced 1,000 redundancies, shut down its General Books division and made widespread cuts in its Data Services economic forecasting division.

No doubt the London analysts who considered Reuters shares overpriced last year will be even more sceptical of its ability to continue to increase pre-tax profits and earnings at more than 20 per cent a year. They are likely to point to the possible maturity of the market and fears that cheaper technology will challenge Reuters' dominant position.

However, any company that has already linked both Albania and Outer Mongolia to its global trading network must feel bullish about prospects as economic liberalisation sweeps eastern Europe and the Soviet Union. Indeed, it has equipped an 80-screen dealing room in Moscow in the last year.

Reuters is if anything more confident about the outlook in the Far East and Pacific Rim. Morgan Stanley has recently started trading foreign currencies in Tokyo and newly-industrialised countries such as Korea offer the juiciest prospects of all.

Given such a commitment to overseas investors, Reuters can scarcely object to recent trends in its equity ownership, although a company spokesman noted that there had been "signs of renewed UK institutional interest in the last few weeks."

It would be ironic if the company, a British success story which has come to embody the globalisation of world equities, was to enter the 1990s by bidding farewell to control by London-registered investors.

But it would not be a matter for concern - at least as far as Reuters is concerned. The company said: "We would just like a broad-based shareholding which reflects our customer base. We are interested in obtaining a share listing in Tokyo and would also like a broader share base in Europe."

Integrated Resources files for Chapter 11

By Roderick Oram in New York

INTEGRATED Resources, the floundering financial services group whose rapid growth had been funded by a risky capital structure created by Drexel Burnham Lambert, the securities house, filed for protection of the US bankruptcy courts yesterday.

Its long-expected request for Chapter 11 status was triggered by the refusal of some of its creditors to participate in a debt restructuring. Its liabilities are some \$1.6bn, well in excess of its assets which it values at around \$700m.

Integrated owes Drexel \$41.1m, mainly for some commercial paper Drexel was unable to sell to investors last June, a failure that precipitated the markets' loss of faith in Integrated.

Other larger integrated creditors listed in court yesterday included Manufacturers Hanover Trust (\$55.8m), Chemical Banking (\$51.6m) and Hongkong Shanghai Banking (\$45m).

"We are disappointed by the fact that a few recalcitrant creditors could derail Integrated's debt renegotiation and necessitate the bankruptcy filing," Mr Weinroth said.

In particular, First Fidelity

Bank of New Jersey has recently won a court judgment against it. Under court protection Integrated hopes to pursue a reorganisation plan, it put to creditors three weeks ago.

"I don't want to say liquidation," Mr Weinroth said, but he admitted that only a few operations would be left once Integrated had finished selling off the bulk of its businesses.

Integrated's original business was promoting property tax shelters, but changes in tax laws in the mid-1980s forced it to diversify.

Integrated Resources built up a network of independent financial planners and consultants to sell a variety of products from life insurance to money management services.

At its height the network numbered 4,500 people, ranking it sixth in the US after big brokerage houses such as Merrill Lynch.

It grew rapidly with debt financing raised by Drexel. But many of the products it sold were going to generate only long-term profits for the company, it frequently booked them as current receivables.

This announcement appears as a matter of record only

Pembridge Investments Ltd

has acquired

DRG plc

The undersigned initiated the transaction

Dawnay, Day & Co., Ltd

February 1990

INTERNATIONAL COMPANIES AND FINANCE

Buyer shuns junk bonds in \$825m Gulfstream deal

By Roderick Oram in New York

CHRYSLER has sold Gulfstream Aerospace, the US maker of executive jets, for \$825m to Forstmann Little, a New York buy-out specialist, and Mr Allen Paulson, Gulfstream's chief executive.

No junk bond financing is involved in the deal, which is the first large US buy-out since last autumn. Takeover activity has been severely curtailed since then by turmoil in the junk bond market caused by Drexel Burnham Lambert's financial difficulties and other factors.

Mr Ted Forstmann, a general partner of the buy-out firm and a harsh critic of junk bonds, said half the money for the Gulfstream acquisition would come from subordinated debt and equity put up by his firm and Mr Paulson. The rest would be bank financing to be arranged by Manufacturers Hanover Trust.

Forstmann Little has a subordinated debt fund of about \$2bn underwritten by some 18

institutions, most of them among the largest US corporate pension funds.

Unburdened by high interest payments on junk bonds, Gulfstream would be able to invest in further development of its Gulfstream IV aircraft and other projects, Mr Paulson said. It is, for example, working with Sukhoi of the Soviet Union on designs for a supersonic business jet.

Chrysler said it would use the proceeds from the sale for general corporate purposes. The third largest Detroit car maker is investing heavily in new car models and suffering from weakening sales.

In December Chrysler had put up for sale its Chrysler Technologies subsidiary, comprising Gulfstream and two other businesses, because of the financial need to concentrate on its car activities.

It said yesterday it was still seeking buyers for the other businesses, ElectroSpace Systems, an electronics maker,

and Airborne Systems, a specialist aerospace subcontractor. Chrysler had paid \$637m for Gulfstream in 1985, and \$370m for ElectroSpace in 1987. Airborne was a Chrysler start-up.

Mr Paulson, now aged 67, bought the fledgling Gulfstream company from Grumman, the US aerospace group, in 1978. It has grown rapidly since then to become a leading maker of executive jets. Based in Savannah, Georgia, the company employs 5,500 workers.

The company's pre-tax profit was about \$120m last year on revenues said to be just above \$1bn compared with \$490m four years earlier.

Production of Gulfstream IV aircraft is running at about 30 a year and the company has a six-month backlog of orders.

Present output is in line with the average for the past 10 years although it climbed to the mid-30s per year with the first deliveries of the Gulfstream IV in 1987.

Chrysler results, Page 38

Japanese agency eyes stake in US Omnicom

By Alice Rawsthorn in Tokyo

ASATSU, one of the largest Japanese advertising agencies, is seeking a significant minority shareholding in Omnicom, the US marketing group that owns BBDO, the international advertising agency.

Several Japanese advertising agencies have announced plans to gear up their international expansion. A move by Asatsu would represent the first time that a Japanese agency had acquired a substantial stake in a western counterpart.

Asatsu, the only publicly quoted Japanese advertising agency, has had a trading agreement with BBDO since 1984. The two agencies then negotiated a cross-shareholding arrangement, whereby BBDO took a 10 per cent stake in the Japanese company and Asatsu had a small holding in the US agency.

Two years ago BBDO merged with two other US agencies - Doyle Dane and Bernbach, and Needham and Harper - to form Omnicom, now the world's fifth largest marketing services group.

Asatsu emerged with 1.5 per cent of Omnicom.

It has held on to its stake but Omnicom has continued the process begun by BBDO of selling its shares in Asatsu.

Omnicom is believed to have sold the last of its Asatsu shares last autumn.

Mr Masao Inagaki, Asatsu president, said it wanted to increase its holding in Omnicom to strengthen the relationship with BBDO. He would not specify how large a stake Asatsu intended to take, but he stressed that it did not intend to acquire a controlling interest, nor did it envisage exchanging managerial control.

The advertising industry, he said, was a business based on "people and social structures." It would not be appropriate for a Japanese company to take over a US agency.

Asatsu and Omnicom are understood to have talked about the issue six months ago, and the Japanese side hopes for an outcome by early summer. Asatsu intends to finance any resulting deal from its own resources.

Asatsu is the fifth largest agency in Japan - the world's largest advertising market after the US - with billings of ¥112.4bn (\$778m) last year. Less than 1 per cent came from outside Japan.

In New York yesterday, Mr Fred Meyer, chief financial officer of Omnicom, played down the likelihood of an early deal. Our Financial Staff adds:

"While we have had some expression of interest on the part of Asatsu to acquire more shares in Omnicom, there are presently no discussions," he said. He described the operating relationship between the two as "friendly and productive."

Adsteam unveils shift in strategy

By Chris Sherwell in Sydney

MR JOHN SPALVINS, who heads Australia's Adelaide Steamship conglomerate, announced an important shift in corporate strategy yesterday when he unveiled higher interim profits earlier than expected.

The share price jumped in response to the moves, which were clearly aimed at countering pessimism about Adsteam's finances following critical analyses from Australian Banks and UK insurance companies, and has made individual plays for Industrial Equity and Bell Resources.

In his statement yesterday, Mr Spalvins said: "We intend to reduce partially our investment portfolio in the next few months and concentrate on developing the businesses within our associates." Any new acquisitions "will be to enhance business activities already in place."

He confirmed that Adsteam had sold all its UK insurance investments before the end of December, realising a profit on its Commercial Union holding but making unspecified losses on Royal Insurance.

Regarding Bell Resources, part of the troubled Bond empire, Mr Spalvins confirmed that Adsteam had made a second A\$30m (US\$23m) provision on top of the A\$30m last year for losses on its 20 per cent holding, and further provisions would be made if necessary.

But he insisted that losses from Bell Resources would not be material because of substantial unrealised profits on Adsteam's shareholdings in Australia's big three private banks and because of the group's overall size, with net tangible assets of A\$1.56bn.

investment activities as its underlying earnings potential. In the past two years the group has moved heavily into Australian banks and UK insurance companies, and has made individual plays for Industrial Equity and Bell Resources.

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John Spalvins: Adsteam will continue to trade profitably.

Regarding Adsteam's borrowings, Mr Spalvins said the maximum debt attributable to Adsteam itself was A\$1.04bn, which made its gearing conservative. He said it was misleading to attribute the liability of independent associates to Adsteam.

As an example of the new strategy, Mr Spalvins cited the recent A\$70m acquisition of the Lindemans wine business by Tooth's Penfolds wine subsidiary, to create Australia's largest wine maker.

Similarly, he called the acquisition of Industrial Equity, with food and retailing interests (including Woolworths) to complement exist-

ing businesses, "by far the most significant step taken by Adsteam in recent years."

Adsteam reported after-tax profits for the six months to June of A\$181.5m, up 21.2 per cent from the corresponding period in the last financial year. Earnings per share dipped 15 per cent to 56.8 cents because of a one-for-four rights issue and a one-for-five bonus issue.

Although sales were down 64 per cent to A\$83m after one operating company was sold and another ceased to be a subsidiary, other revenues more than doubled to A\$460m.

"We see no reason why Adsteam and all its major associates will not continue to trade profitably and produce further good profits in the full year," Mr Spalvins said.

Directors declared an interim fully franked dividend of 36 cents, but on the increased capital the overall payout is almost 1% times that of last year.

The final dividend is expected to be "at least equal" to the interim dividend.

On the stock market, Adsteam shares jumped 22 cents to A\$5.22, having surged 28 cents on Monday. The shares touched a low of A\$4.60 last week, plummeting from A\$6.50 in the fortnight. Shares in Adsteam's listed associates also rallied strongly.

Goodyear earnings drop 41%

By John Griffiths

GOODYEAR The Rubber yesterday announced a 41 per cent drop in net profits last year. It said it expected competitive conditions in its tyre and general products businesses to impede profits throughout at least the first half of 1990.

The company, based in Akron, Ohio, is losing its position as the world's biggest tyre maker as a result of the acquisition by Groupe Michelin of Uniroyal Goodrich. It said it was continuing efforts to reduce manufacturing and operating expenses and improve the efficiency of its production and distribution.

It is doing so against the background of falling sales of vehicles in the US, and production cutbacks by domestic US vehicle makers.

Tyre-sector growth is stagnating at the same time as the six largest tyre makers, which control more than 80 per cent of the world market, are stepping up capacity.

Goodyear, therefore, appears to be facing a prolonged recovery struggle.

It remains weakened by the rebuffing of a hostile takeover attempt by Sir James Goldsmith three years ago, which left the company with nearly \$3bn in long-term debts.

Goodyear reported a fall in net income, after a number of special items, to \$206.8m, or \$3.55 per share, from \$350.1m, or \$5.11 per share, on turnover up marginally at \$10.87bn from \$10.81bn.

Fourth-quarter net earnings were even more sharply lower, at \$14.7m, or 25 cents a share,

compared with \$56.4m, or 98 cents a share in the 1988 quarter. Fourth-quarter turnover fell slightly to \$2.74bn from \$2.83bn.

The extraordinary items include \$10.9m in the fourth quarter for consolidation of truck tyre capacity and realignment of the company's Canadian operations, partly offset by a gain of \$3.7m in tax benefits from foreign-loss carryovers.

In the 1988 fourth quarter the company had after-tax charges of \$86.8m from pension settlement and asset reversion, and an employee separation programme.

The full-year figure also includes a charge of \$106.5m, mainly reflecting a loss on the sale of Goodyear's South African subsidiary.

ITT lifts income on lower sales

ITT, the US conglomerate with interests ranging from electrical components to financial services, lifted net income in the fourth quarter and the full year, AP-DJ reports.

The fourth-quarter earnings were stronger than expected and the company's share rose 1 1/4 to \$53 1/2 in early trading in New York.

The group took fourth-quarter net income to \$257m from \$180m while sales fell slightly to \$5.1bn from \$5.3bn. Per share earnings were \$1.87, compared with \$1.26, and \$1.79, against \$1.26 diluted.

In the year to December 31 the group lifted net income to \$922m from \$617m on sales ahead to \$20.1bn, against \$19.4bn. Per share earnings rose to \$5.52 from \$5.70 and on a diluted basis to \$4.30, against

\$5.68. ITT said the sales comparisons for the quarter and the year were adversely affected by the divestiture of Communications Services in the third quarter of 1989, flat property and casualty premiums, and the strength of the US dollar.

The company's businesses had higher 1989 operating earnings, with the exceptions of Electronic Components, ITT Hartford, and ITT Financial.

The Electronic Components business was affected by lower margins and volumes in semiconductor, power systems and worldwide distribution operations.

The company said operating results at ITT Hartford were substantially below 1988, primarily because of the property and casualty industry-wide

downturn and record catastrophe losses of \$133m during the year which were \$93m higher than in 1988.

Catastrophe losses included \$51m (Hurricane Hugo), and \$10m (California earthquake).

The company said results at ITT Financial were "essentially flat for 1989." They were reduced by \$22m due to the reinforcement of the group's charge-off reserves in its consumer portfolio during the third and fourth quarters.

The 1988 results included a fourth-quarter charge of \$24m in connection with the settlement of a civil suit. Equity in earnings of Alcatel, the company's joint venture telecommunications concern, which is 37 per cent owned by ITT, rose about 30 per cent during 1989.

Warning on start-up cost at Bougainville mine

By Chris Sherwell

BOUGAINVILLE Copper, operator of a copper and gold mine in New Guinea, which has been closed since May by secessionist violence, yesterday admitted that the costs of recommencing operations would be high, while a failure to resume would seriously reduce the value of its assets, writes Chris Sherwell.

Releasing its results for 1989, the company's 64 per cent owned by CRA, the Australian resources group - reported an after-tax loss of 2.3m kina (US\$43m) compared with a profit of 106.6m kina in 1988, on revenue of 232m kina, down from 459m kina.

The directors omitted a 1989 dividend, saying it was "inappropriate," and said the company had won a government decision of 1989 income tax until operations recommenced and repayments were made of special shareholder loans from the Government and CRA.

Although they reaffirmed their intention to resume operations once law and order was restored on Bougainville Island, they said it was impossible to determine when this might be or the extent of damage to assets which would have occurred while operations were suspended.

Outgoings until work recommenced would be 10m kina to 20m kina a year, they said, while the costs of re-establishing and training a work force, restoring facilities and stores and recommissioning plant and equipment were "likely to be considerable."

A decision to recommence next January 1 would incur costs of 75m kina to 100m kina, they said, excluding costs relating to possible damage through vandalism, pilferage or military action.

Although it was currently appropriate to value the company's assets on a going-concern basis, the directors said a "major reduction" in value would be necessary if the mine was unable to resume operations successfully.

Pilots' dispute cuts TNT first-half profits by 41%

By Chris Sherwell

AUSTRALIA'S pilots' dispute slashed first-half profits at TNT, but the international land and air transport group says earnings growth will resume in the second half.

Interim results released yesterday showed that the group's equity-accounted profits after tax for the six months to December plunged 41 per cent to A\$72m (US\$54m). Revenues rose 17 per cent to A\$2.33bn.

A breakdown of the figures revealed that TNT's wholly-owned operations managed a 17 per cent increase in operating profit to A\$94.7m. But on an equity-accounted basis this was cut to A\$72m.

The disparity was blamed principally on the performance of Air Transport Industries, which is 50 per cent owned with Mr Rupert Murdoch's News group and runs the domestic airline Ansett.

The group reported A\$11.2m profit as an abnormal gain, reflecting foreign currency fluctuations, and incurred

A\$2m in extraordinary losses through closing certain operations. Earnings per share dipped sharply to 12.8 cents from 20.2 cents, but directors declared an unchanged second-quarter dividend of 3.75 cents, wholly unfranked.

TNT said European operations made a smaller contribution to profit as the costs of setting up its overnight air express service outweighed strong performances from UK and Italian operations.

North America operations also suffered a setback. Returns from the US fell, while TNT Canada made a loss. In South America, TNT Brazil's contribution was affected by currency translations.

TNT admitted that the pilots' dispute, which began in August, had had a "severe impact" on Ansett's profitability. But it added that the business was now operating with a full complement of flight crew, to "equivalent" pre-dispute schedules.

Pre-tax rises 12% at Singapore supermarket group

By Chris Sherwell

GOLD STORAGE, the Singapore supermarket and property group which is to be sold to a consortium of shareholders yesterday reported a 12.2 per cent rise in pre-tax profits to S\$19.3m (US\$10.4) for the first half of December, writes our Financial Staff.

Sales were 17.8 per cent higher at S\$219.2m. Net profits, which rose to S\$10.6m from S\$9.28m, excluded an extraordinary gain of S\$8.2m. The gain partly reflected proceeds from property sales by Centrepont Properties, the company's 53 per cent-owned subsidiary. Control of Centrepont is to

pass to Fraser & Neave under an asset-swap arrangement between the local soft drinks group and Goodman Fielder Wattie, the Australian food combine. Stripped to its supermarket side, Gold Storage will come under the direct control of Goodman.

Gold Storage is currently 63

per cent owned by Food Investments, a joint venture between F&N and Goodman.

Ahead of the proposed deal, which is expected to be completed by June, Gold Storage is maintaining its interim dividend of 2.85 cents per share paid from net earnings of 8.49 cents against 7.42 cents.

Expenditure curbs to ease fall in Noranda earnings

By Robert Gibbons in Montreal

NORANDA, Canada's largest resources group, is cutting capital and exploration expenditure this year to help cushion the impact of lower profitability.

Mr Alfred Powis, chairman, said although earnings from the big minerals division should be higher in 1990, Noranda must bear the heavy interest costs of last year's takeover of 50 per cent of Falconbridge, and lower contributions from the forest products subsidiaries in Canada and from the US aluminium affiliate.

This meant 1990 earnings overall would be down from 1989's C\$443m (US\$368.3) or C\$2.19 a share. Estimates of C\$1.80 to C\$1.90 a share were near the mark, he added.

It is predicted the spending cutbacks will have most effect

on the minerals division. One of the forest product affiliates, MacMillan Bloedel, will alone spend C\$450m in 1990, one third for environmental upgrading, and will end the year with debts of nearly C\$1bn.

Noranda may make further cutbacks in Falconbridge's nickel production if metal prices do not rebound. Last month Falconbridge said it would close one mine to reduce nickel output by 10 per cent, to 135,000 lbs this year.

But Noranda wants to expand gold production through 50 per cent-owned Hemlo Gold Mines, a new Northern Ontario producer. Noranda and Hemlo will share equally all spending on new properties acquired in North America from January 1 1990.

Dollar rise hits CanPac

By Robert Gibbons

CANADIAN Pacific saw fourth-quarter profits decline by 8 per cent to C\$190m (US\$160m) or 60 cents a share because of a continued lag in earnings from its transportation and forest products subsidiaries.

Both these sectors were hit by the 4 per cent rise in the value of the Canadian dollar during 1989.

For the full year, CanPac earned C\$745m or C\$2.35 a share, down 9 per cent from C\$820m or C\$2.65 in 1988. Income from continuing operations dipped 3 per cent to C\$655m or C\$2.09 a share.

During the year CanPac nearly completed a broad programme of rationalisation.

Mr William Stinson, president, said a rebound in profits

was unlikely in 1990 because of continuing poor markets for newsprint, the high Canadian dollar, uncertain grain shipment volumes and the difficulties experienced by its trucking operations.

Last year's results were buoyed by telecommunications, general manufacturing and property development. The property subsidiary, Marathon Realty, is being spun off this year.

Mr Stinson said CanPac might sell off its trucking subsidiaries this year, but that the company would increase its 47 per cent holding in Laidlaw, the international waste management group.

The company will report revenue figures for the fourth quarter and year in the next few weeks.

Commonwealth of Australia

has offered to purchase any and all of its outstanding

\$135,259,000

9% Bonds Due August 1, 1996
at a price of \$1,020.14 per \$1,000 principal amount
Plus accrued interest to the date of payment

The offer expires at 5:00 P.M. New York time
February 21, 1990, unless extended.

Questions relating to this offer should be directed to:

Dealer Manager:

Salomon Brothers International Limited

Att: Alan E. Howard
(London)
01-721 3225
(Reverse charge)

Att: Robert E. Kiernan
(New York)
(212) 747 7529
(Reverse charge)

Att: Elmer Z. Nakao
(Tokyo)
03-589 9408
(Reverse charge)

This announcement is neither an offer to purchase nor a solicitation of an offer to sell these securities. The offer is made only by a letter to the bondholders.

February 14, 1990

This announcement is neither an offer to purchase nor a solicitation of an offer to sell these securities. The offer is made only by a letter to the bondholders. In those jurisdictions where securities laws require the offer to be made or this announcement to be published by a licensed broker or dealer, the offer is being made and this announcement is being published on behalf of the Commonwealth of Australia by Morgan Stanley International (a member of The Securities Association) or one or more registered brokers or dealers licensed under the laws of such jurisdictions.

Commonwealth of Australia

has offered to purchase through Morgan Stanley & Co. Incorporated
any and all of its outstanding

\$135,455,000

7 1/2% Bonds Due September 15, 1997
at a price of \$934.55 per \$1,000 principal amount
plus accrued interest from September 15, 1989 to date of settlement.

The offer expires at 5:00 P.M., New York City time on
February 21, 1990, unless extended.

Questions relating to this offer should be directed to:

Dealer Manager:

MORGAN STANLEY & CO.
Incorporated

Attention:
John Robinson
Morgan Stanley (London)
(01) 872-2880 (collect)
or
Michael F. Trezza
Morgan Stanley (New York)
(212) 296-5333 (collect)

February 14, 1990

INTERNATIONAL COMPANIES AND FINANCE

Pall Mall bid would lead to break-up of Laing, says Chilver

By Paul Cheseright, Property Correspondent, in London

LAING Properties will be broken up if it is taken over by Pall Mall Properties, Mr Brian Chilver, the chairman of Laing, said yesterday.

"Effectively, the business as it is now won't be there any more," he said. Mr Chilver was responding to the formal offer document, posted to Laing shareholders by Pall Mall Properties, explaining the details of the 660p share cash bid, valuing the company at \$441m (\$747.5m).

Pall Mall Properties is a partnership of P&O, the shipping, construction and property group, and Chelsfield, a private property company 50 per cent owned by Mr Elliott Bernard.

Laing Properties' main defence document will be published in two weeks and an up-to-date valuation of the Laing property portfolio in mid-March.

The main lines of that defence were set out yesterday by Mr Chilver who said that Pall Mall, seeing Laing as good value for money, is simply exploiting the depressed property sector. Laing shareholders should not give the profit to somebody else, he said.

His argument that Laing would be broken up springs from the observation that Pall Mall is financing the greater

part of its planned purchase by a £300m facility from Lloyds Bank. This sum, added to Laing's existing debt of £500m, would be a high level of gearing to be set against a £1bn property portfolio. Hence, Mr Chilver concluded, the company would have to be broken up.

Mr Chilver's comments mark the start of a verbal battle for control of Laing.

They must be set against the Pall Mall argument that acceptance of its bid would provide Laing shareholders with the opportunity on realisation to increase their income five-fold and that the offer "provides a significant uplift in capital value - an increase of some 33 per cent over the price on January 13."

That was when the latest bout of Laing bid speculation began on the market.

Analysts, noting that members of the Laing family and their trusts control about 40 per cent of the equity, think that Pall Mall will probably have to increase its offer if it is to succeed.

Pall Mall controls 23 per cent of the Laing equity.

Laing shares yesterday were 664p, down 2p on the day, but 14p above the offer price.

Liffe plans extension of after-hours trading

By Deborah Hargreaves

THE LONDON International Financial Futures Exchange (Liffe) announced yesterday that it will extend the scope of its after-hours electronic trading system with the launch of more contracts on screen later this week and in March.

Liffe became the industry's first leading futures exchange to move into electronic trading when it launched its Automated Pit Trading system at the end of November. Since then the system has been trading the exchange's Bund and Eurodollar futures contracts in an evening session from 4.30pm to 6pm.

APT got off to a modest start and has been averaging around 2,000 contracts a session, most of which have been concentrated in Bunds. The system posted a record on Monday when it traded 3,713 Bund futures and 1,282 Eurodollars.

Life is now scheduled to list its major contracts on APT beginning with the long gilt futures, which will start trading on Thursday. This will be followed by short sterling futures on March 8 and Eurodollar and US Treasury bond futures on March 29.

At the same time Prudential will take a 60 per cent stake in and be responsible for Prudential Vita, the life insurance side. As part of the deal Abellie, a subsidiary of France's Victoire group, will put a further £100m (£165m) into the non-life arm of the joint venture.

Mr Michael Lawrence, group finance director of Prudential, said yesterday that his company welcomed Abellie as a partner. He did not foresee any reason for friction between Victoire and Prudential in managing what is now effectively two separate joint ventures in Italy.

Cartes Bancaires rejects Amexco agreement

By George Graham in Paris

FRANCE'S bank card consortium, fresh from a fierce row with its domestic competition authorities last year, is heading for a new argument with American Express, the US financial services group.

Amexco had reached an outline agreement with Société Générale, the fourth largest French retail bank, to allow each partner's card holders reciprocal access to the other group's cash machines.

But the Groupement des Cartes Bancaires, which brings together all French banks in a single bank card consortium,

has refused to authorise the agreement.

Crédit Lyonnais, one of Société Générale's main rivals, tried without success to have a similar agreement with Amexco agreed some years ago. Banque Nationale de Paris, meanwhile, has a reciprocal services deal with Diners Club, but this does not include access to cash machines, so does not require the Groupement's approval.

The Cartes Bancaires said Amexco, with its own card, could not be expected to promote the French CB cards,

which are linked either to the Visa or the Mastercard networks, depending on the issuing bank. It added that the deal was not even-handed, since Amexco has far fewer cash machines than Société Générale.

Mr Jürgen Ammüller, president of American Express Europe, said he was surprised by the decision, which seemed to go against a ruling by the French competition council in 1988, complaining of the Cartes Bancaires' anti-competitive practices.

"This attempted exclusion

by Cartes Bancaires is clearly opposed to the spirit of 1982," Mr Ammüller said. He added that Amexco's agreement with Société Générale was not exclusive, and that he was already negotiating with four other banks on similar lines.

The row may be something of a storm in a teacup. As one rival banker pointed out, very few Amexco customers do not also have either Visa or Mastercard, so they can already withdraw money from Société Générale's cash machines, or those of any other French bank.

France is almost unique in the world in having a single bank card system. Some bankers grumble that it is also unique in having a card system that loses money. The card may be labelled Carte Bleue (Visa) or Carte Verte (Mastercard), but its holder can withdraw cash from any of the 12,200 machines in France.

This principle of "interbankcard" provides a bonus for customers, and is heavily backed by the Government and by most of the banking profession, but brings difficulties over how to share costs.

Prudential splits Italian insurance venture

By Patrick Cockburn

PRUDENTIAL Corporation, the UK insurance group, is to split its Italian insurance joint venture, 50 per cent of which was sold by the Benetton family to L'Abellie Group of France this week, giving it majority control of the life side of the business.

Under the new arrangement Abellie will take a 60 per cent stake in and be responsible for Prudential Vita, the life insurance side. As part of the deal Abellie, a subsidiary of France's Victoire group, will put a further £100m (£165m) into the non-life arm of the joint venture.

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Mr Michael Lawrence, group finance director of Prudential, said yesterday that his company welcomed Abellie as a partner. He did not foresee any reason for friction between Victoire and Prudential in managing what is now effectively two separate joint ventures in Italy.

Mr Lawrence said that Prudential had been aware since last December that Benetton, with extensive holdings in the Italian clothing industry, had been planning to retrench, reducing its commitment to financial services. Subsequent talks with Abellie led to the decision to split the joint venture into two parts.

In common with other European insurers Prudential has been eager to take advantage of the rapidly expanding market for life insurance in Italy, with growth in premiums expected by analysts to be 25 to 30 per cent a year for the

foreseeable future. Mr Lawrence confirmed that the non-life business of the joint venture, established in 1987, had proved less successful than the life side. Non-life business in Italy as a whole has been growing by 10 per cent a year.

Over the last year British insurance companies have moved tentatively into Italy, with Royal Insurance buying 90 per cent of Lloyd Italiano for \$99m (\$167.9m). Guardian Royal Exchange paid \$44m for three Italian life companies it bought jointly with Banco di San Paolo di Torino.

Kone income climbs by 52%

KONE, the lifts and cranes group, said that income before tax and allocations rose last year by 52 per cent to FM526m (\$133.5m), writes Enrique Tessler in Helsinki.

Earnings per share increased from FM4.3 to FM6.8. Group turnover increased by 16.2 per cent to FM7,090m, of which the elevator division generated FM4,700m and cranes FM1,220m.

Skopbank, one of Finland's leading banks, saw net operating profits tumble 37 per cent to FM74m in 1989. The group return on equity dropped from 14.9 per cent to 6.6 per cent.

Glen Dimplex buys 51% of Siemens subsidiary

By Clay Harris, Consumer Industries Editor, in Cologne

GLEN DIMPLEX, the privately owned Irish company which is the world's largest electric heating appliances manufacturer, is to buy 51 per cent of KKW, Siemens' electric heating appliance subsidiary and the market leader in West Germany.

The purchase, along with a similar smaller acquisition in France, also announced yesterday in Cologne, gives Glen Dimplex its first manufacturing presence in continental Europe.

The price for neither deal was disclosed but together they will increase the Irish company's annual turnover of \$150m (\$24.4m) from electric heating by more than 50 per cent. Glen Dimplex already accounts for more than half of electric heater sales in the UK and Ireland.

Mr Martin Naughton, Glen Dimplex's chairman, said the distribution aspect of the Siemens deal was as important as

its manufacturing side.

The Irish company will supply all electric heating products sold under the Siemens name in the European community and sell UK-made heaters under its own Glen and Dimplex brands through Thermo Technik TTB, Siemens' Stuttgart-based heating distributor, which was included in yesterday's deal.

Judging from previous joint ventures involving Siemens, the deal is likely to be a preliminary step towards eventual full ownership of KKW by Glen Dimplex.

Glen Dimplex is also buying 51 per cent of Leao, a Strasbourg-based supplier of portable and installed electric heating products.

So far, Mr Naughton said, Glen Dimplex has achieved healthy export sales to Spain and the Benelux countries, but very little penetration of France and West Germany.

Audi expects continued rise in sales and profits

AUDI, the up-market arm of the West German Volkswagen group, has raised 1989 sales to more than DM12bn (\$7.2bn) from DM11.5bn while also increasing its profit/sales ratio, Reuters reports.

Mr Kurt Lank, the deputy managing director and chairman, said he expected sales and profits to continue rising, with Audi's 1990 profit/sales ratio increasing to 6.5 per cent after nearly 5 per cent last year and 3.5 per cent in 1988.

Mr Lank said Audi's excellent result in 1989 was achieved in spite of a 15,000 drop in the company's domestic car deliveries from 1988's figure of more than 187,000.

He said a strong performance in Audi's export markets failed to compensate for the fall in domestic deliveries. Audi's total 1989 deliveries fell slightly to 420,000 cars from 423,000 the year before.

In some of its export markets - Spain, Japan and Italy - exports surged by more than 20 per cent. But Mr Lank admitted that, with 87 per cent of its sales going to Europe, Audi had to expand into other markets.

Audi had still not decided where to set up a new engine factory employing 1,200. A decision is expected to be made this year. Audi wants the plant to be operational by 1992.

BBL rises in first quarter despite narrow margins

BANQUE Bruxelles Lambert (BBL) had stronger results in the first quarter of 1989-90 than the same period of the previous year, Reuters reports.

Mr Jacques Thierry, BBL chairman, said yesterday: "The first three months were better than last year and better than budget, although this could not be taken as an indication of results for the full year to September 1990."

Narrowing interest rate margins continued to erode the profitability of the bank's lending operations, although this was offset by increased Belgian franc activity, Mr Thierry said. The rise of unit trusts in Belgium had meant more deposits, which contributed to the squeeze on margins, but also an increase in commission income.

There was also a growing tendency for clients to do without intermediaries and raise funds directly on the capital markets.

Mr Thierry said BBL would continue to develop its non-interest related activities in response to tough competition and the continuing harsh interest rate climate.

BBL's profits from mergers and acquisitions, portfolio management, foreign exchange, consultancy and other fee business rose sharply last year.

Sparebanken Midt-Norge, the Norwegian savings bank, more than doubled pre-tax profits to Nkr336m (\$52.1m) but losses on loans and guarantees surged to Nkr303m, of which Nkr220m was attributed to commercial loans.

Alusuisse reconsiders sale

ALUSUISSE-Lonza has reconsidered its decision to sell Consolidated Aluminum (Conalco), part of Alusuisse of America, the Swiss group's US division, writes John Wicks in Zurich.

Dr Hans Jucker, the chief executive of Alusuisse-Lonza, disclosed last September that negotiations were being held with a view to selling Conalco, a light-metals processor with

1989 turnover of \$400m and a payroll of 1,500.

Alusuisse said it would retain Conalco because conditions on the North American aluminium market had improved.

Conalco had achieved very good results for last year. There had been decisive progress in the company's profitability and product mix, Alusuisse said.

1989. A year of substantial growth for IBM UK

"1989 was the 37th successive year of growth for the IBM UK group of companies.

A 21 per cent growth in home sales

boosted total revenue to over £4 billion.

"This revenue growth was achieved through the dedication of our employees, the support of our business partners and the continuing confidence of our customers.

"And this success must be viewed against a background of rising UK inflation, a decline in sterling and intensifying competition in

the IT industry, all of which combined to reduce our overall profits.

"Nevertheless, the achievement is

considerable. As we continue our policy of providing total solutions to our customers, I am confident that our strategy for the 1990s is the correct one."

AB CLEAVER, CHIEF EXECUTIVE,
IBM UNITED KINGDOM LIMITED

IBM UK employs more than 18,500 people at 60 locations in the UK including two

manufacturing plants and a development laboratory. The Company recruited 640 new staff in 1989.

The IBM UK Annual Review 1989 will be available in April. For a copy please write to the Communications Librarian at IBM UK, PO Box 41, North Harbour, Portsmouth, Hampshire PO6 3AU. "I think, therefore IBM."

IBM

£ Million	1989	1988
Home Turnover	2110	1750
Export Turnover	2082	2144
Total Turnover	4192	3894
Profit before tax	459	512
Profit after tax	295	327

Section 11, Companies Act 1989

The provisional results for the year ended December 31, 1989 as shown in this statement are not full accounts. Full accounts have not yet been delivered to the Registrar of Companies, nor have the company's auditors made their report on them under the Companies Act.

INTERNATIONAL CAPITAL MARKETS

Treasuries retrieve some losses despite Drexel news

By Karen Zagor in New York and Stephen Fidler in London

US TREASURY bonds recovered some of their previous day's losses yesterday even though Drexel Burnham Lambert, the big Wall Street investment firm, said it might file for bankruptcy only a day after

GOVERNMENT BONDS

the firm denied that this might happen.

Drexel also said it was liquidating its government securities portfolio and had defaulted on at least \$100m worth of loans.

In late trading the Treasury's bellwether 30-year bond was up 1/8 point at 10 1/8, yielding 8.39 per cent, after tumbling 1 1/2 points on Tuesday. At the short end of the yield curve the two-year issue was up 1/8 point to 7 1/8, yielding 7.12 per cent.

The Federal Reserve did not intervene in the open market yesterday and Fed funds, the rate at which banks lend to each other, changed hands at 8 1/4 per cent.

The debt market's reaction to the possible Drexel bankruptcy seemed cautious after Monday's losses. Bond prices did not deteriorate, but there was little evidence of safe-haven buying of government securities on the Drexel news.

However, the junk bond market slid throughout the morning in anticipation of a sell-off by mutual funds.

The Treasury market's recovery came after early morning losses in the wake of stronger than expected retail sales figures. Retail sales grew 1.6 per cent in January, thanks mainly to a surge in automobile sales. This was the highest jump since October 1988.

However, excluding automo-

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS							
	10.500	4/23	94-08	+7/32	12.25	12.40	11.74
	10.500	5/20	95-15	+1/4	11.28	11.30	10.85
	8.000	10/20	96-00	+20/32	10.34	10.38	9.93
US TREASURY							
	7.875	11/90	98-24	+1/32	8.39	8.57	8.08
	8.125	8/90	98-28	+1/32	8.41	8.57	8.17
JAPAN	No 119	4/90	98-16	+1/32	8.88	8.83	8.49
	No 2	5/90	97-04	+0/32	8.88	8.89	8.46
GERMANY							
	7.125	12/90	97-00	+3/32	8.51	7.52	7.45
FRANCE	BYAN	8/90	98-24	+1/32	10.35	10.38	10.15
	OAT	5/90	98-00	+1/32	9.58	9.51	8.47
CANADA							
	8.250	12/90	94-10	+2/32	10.21	10.04	9.79
NETHERLANDS	7.500	11/90	98-50	+0/32	8.98	8.49	8.12
AUSTRALIA	12.000	7/90	94-00	+0/32	12.98	12.74	12.93

London closing, *denotes New York closing

100 = 100% 1/2 = 50% 1/4 = 25% 3/4 = 75% 1 1/2 = 150% 1 1/4 = 125%

London closing, "denotes New York closing. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal.

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Bunds crumble with the Berlin Wall

Stephen Fidler and Simon Holberton on the retreat of the West German bond market

The crumbling of the Berlin Wall last November has undermined another edifice: the West German bond market. Long protected by the anti-inflationary zeal of the Bundesbank, the West German bond market has been a safe haven for German sav-

ing. Now the momentous events which have shaken the continent are challenging the certainties of West German financial policy, and the Bundesbank is being swept along.

Since the collapse of the Berlin Wall, West German government bond prices have been in almost continuous retreat. It is a retreat which has intensified over the last two weeks, as the depth of East German economic distress has become more apparent and as the timetable for monetary and economic union between the two Germanys has accelerated.

Since East Germany announced it was opening its borders on November 9, the yields on 10-year West German government bonds have risen from about 7.2 per cent to over 8.5 per cent yesterday. That reflects an extraordinary downward grading of the D-Mark bond market. The implications could be significant throughout western Europe.

Long-term bond yields can be analysed as representing three elements: a "real" interest rate reflecting the real supply and demand for long-term capital, a nominal element which compensates investors for the loss in capital value caused by inflation, and an uncertainty premium, reflecting a reward to investors for taking the risk of committing funds.

The expected monetary unification has changed all three elements: increased uncertainty, expanded the risk of inflation and shifted the likely demand and supply of credit in such a way that a rise is indeed justified.

The uncertainty premium is the least worrying in the long-term. The market has shown unprecedented volatility in recent months which has caused German bonds a riskier investment. That volatility, many in West Germany feel, has been exaggerated by the existence of the London futures market. There is, at least until this summer, no

futures contract in German bonds in Germany, so the day-to-day fluctuations of the German market often appear unduly to follow the shifts of speculative funds on the London International Financial Futures Exchange (Liffe). In a reprise of the arguments heard in the US at the time of the stock market crash in 1987, many in West Germany believe the London futures market tail is wagging the cash market dog. However, in time, this volatility can be expected to die down and the uncertainty premium to decrease.

The inflation question is more of a problem. Higher inflation in West Germany is seen as a probable consequence of the monetary union now being discussed by Bonn and Berlin. According to Goldmann Sachs International, the Wall Street investment bank, if East German inflation is 20 per cent and West German inflation 2.5 per cent then the weighted average inflation rate for greater Germany would be 6.6 per cent.

The prospect of higher inflation has been behind the Bundesbank's desire to urge caution on monetary union. It is possible, however, that monetary union is now seen as the mechanism for controlling East German inflation.

As many economists concede, they have no way of knowing what the true rate of inflation in East Germany is. The East German economy is highly regulated with price controls, there is rationing and subsidies on a large scale and trade and investment is controlled.

Monetary statistics suggest to Mr Gerry Hotham, International economist at Shearson Lehman Hutton, there is not a Polish-style monetary overhang in East Germany which could threaten inflation for a merged Germany. With about 100,000 East German marks in cash and savings in East Germany a conversion at a ratio of 5:1 would inflate West Germany's money supply by 3 per cent.

"The problem looks manageable," he says. Even at an exchange rate of 3:1, other economists work out the expansion in German money supply at 4 per cent. And there is some extra productive capacity in East Germany. That exchange rate is criti-

cal. If the East Germans argue for a rate anywhere near parity, then the prospect is that armed with hard currency in place of their Ostmark, the East German consumer will go and spend it on consumer goods in West Germany, threatening inflation in an economy already near to full capacity. None the less, in spite of the East German government's desire to win a popular deal for its newly-entrained people ahead of next month's elections, it must realise that too high an exchange rate would be even more devastating for East German industry.

mean higher short-term interest rates, which will bolster the D-mark on the currency market and is likely to have an impact on long-term rates.

Of most concern to West German financial markets, therefore, may be the likely demand for funds to rebuild East Germany in the years ahead, and to house and feed East Germans who have emigrated west. Initially they will have to come through an increasing in the West German budget deficit - and the supply of more government bonds.

UK COMPANY NEWS

Caution still reported in some of the biggest financial centres

Core growth behind Reuters' rise to £283m

By Andrew Bolger

REUTERS HOLDINGS, the financial information and news group, yesterday revealed record operating margins when it reported a 31 per cent increase to £283m in pre-tax profits for the year to December 31.

Mr Glen Renfrew, managing director and chief executive, said: "The steep increase in pre-tax profit reflected record operating margins and a sharp rise in interest income, backed by continued good revenue growth in core products."

Revenue increased by 18 per cent to £1.195m and earnings rose by 35 per cent to 41.6p. The total dividend is lifted by 44 per cent to 13p.

Earnings per share had the additional benefit of a reduced tax rate and a small decline in the average number of shares outstanding.

The world's financial markets, on which Reuters depends for most of its revenue, had not all regained the high level of confidence seen before the October 1987 stock market crash.

However, Mr Renfrew said: "The company's core information and transaction products performed very well. Foreign exchange business continued to prosper and equities markets were generally less ner-

vous than in 1988.

"Rapid growth of foreign exchange and securities business in a number of burgeoning or resurgent European and Asian markets helped to compensate for the caution still ruling in some of the biggest financial centres."

Core product revenue also grew strongly in North America.

Problems persisted in the market for large digital trading room systems and, although Reuters continued to win a major share of the business available, revenue from this source was lower than in 1988, especially in North America.

New orders for core products showed a modest improvement compared with 1988. Orders were particularly strong for the first phase of the new Dealing 2000 system, which updates terminals on the Renter Money Dealing Service.

The new terminals will pave the way for the second phase of Dealing 2000, which will add automatic execution to the negotiated dealing facilities of the present system.

Other new products to be launched in the first half of the year include Money 2000, a successor to the Renter



Glen Renfrew: core information and transaction products performed very well

Monitor in international foreign exchange and money markets, the company's most important source of revenue.

Mr Renfrew said: "We started 1990 with a big order backlog and a high rate of installations. New orders continue to hold up and we believe the major new products to be introduced in the

next few months have excellent prospects. We hope to go on earning good margins and to improve the cash position further."

He added: "Although we do not expect to repeat last year's performance in percentage terms, the current outlook is for very good growth."

Operating profit rose 28 per cent to £265.4m, and the operating margin was 22.4 per cent compared with 20.7 per cent. Interest income more than doubled to £19.4m, taking the pre-tax profit margin from 21.5 per cent to 23.8 per cent. The tax rate was 36 per cent, against 37.7 per cent

See Lex

Goodman calls for £5m to expand video activities

GOODMAN GROUP plans to expand its share of the fragmented video market with the acquisition of a further 21 retail shops for a maximum £5m.

To finance that and to reduce indebtedness, there is to be a £5m net underwritten rights issue through 24.95m shares at 22p each, on a three-for-four basis.

Now the clothing and footwear businesses have been sold, Goodman proposes to change its name to Video Stores Group. The video division was purchased last August and the latest acquisition will bring the number of outlets to 68.

Results for the year ended January 31 1990 will show the first positive results

from the video side, but still reflect the substantial losses in clothing and footwear.

It is intended to return to the dividend list as soon as possible, but no payment is expected for 1990-91.

The companies being acquired are Wundray, with 12 outlets around Milton Keynes, and Top Tape, which operates from nine shops in East Anglia. Initial aggregate consideration is £1.6m, of which £1.2m is cash and the balance in shares. Further payment depends on profits.

For Wundray the initial payment is £560,000 to £700,000 cash, with a further maximum of £200,000; maximum for Top Tape is £1.5m, the initial £900,000 being

met by £500,000 cash, £800,000 assumption of certain liabilities, and the balance by shares.

Goodman has recently concluded negotiations with West Coast Video Enterprises, of the US, to become its UK head franchisee.

Several board changes are also announced. Mr A Gore and Mr F Gore have left following the disposal, and Mr C Cooke has resigned. Mr Christopher Simpson becomes chief executive and Mr Brian Hamer finance director.

Mr John Tilbrook joins the board in a non-executive capacity; he is finance director of Beeson Gregory, underwriters to the rights issue.

Cost of Mid-Sussex water could top inflation by 16%

By Andrew Hill

MID-SUSSEX Water Company will be allowed to increase its water charges by up to 16 per cent above the rate of inflation during the next three years.

Mid-Sussex is the last of Britain's 23 statutory water companies to receive a price cap - or K factor - from the Government.

The other companies were told their proposed K factors last week after several months of difficult negotiations: they will be allowed an average increase in charges of 6.5 per cent above the rate of inflation in the next five years.

The statutory water companies supply water to 25 per cent of the population of

England and Wales, alongside the 19 former water authorities, which also deal with dirty water.

The authorities were privatised before Christmas and received their K factors last summer.

Mid-Sussex is controlled by SAUR Water Services, a subsidiary of the French construction group Bouygues.

Under yesterday's proposals it would be able to increase its charges by up to 16 per cent above the rise in the retail price index in 1990-91, 1991-92 and 1992-93.

In the following seven years up to the end of the decade, the water company's price increases would be in line with RPI.

Early merger between Midland and Hongkong banks unlikely

By David Barchard in London and John Marray in Hong Kong

MIDLAND BANK and Hongkong and Shanghai Banking Corporation yesterday moved to dampen expectations of an early announcement of a merger between the two banking groups.

Both banks are due to announce their year-end results in the next month and there had been press speculation that announcement of the merger might coincide with the results.

"Midland and Hongkong Bank continue to develop their relationship and to discuss the form and nature of a closer business association between the two groups. These are preliminary discussions and a further statement will follow, if appropriate," the two banks said in a terse joint statement.

Both banks refused to comment further about the statement but sources close to the Hongkong Bank added yesterday that it was unlikely that

any further announcement on a closer business relationship would be made along with the release of either set of results.

Midland Bank releases its results next week, on February 22, while Hongkong Bank announces its 1989 figures on March 13.

Banking analysts in London yesterday said they were not surprised that the two banks were moving to calm speculation about their future at this stage.

"The word merger has already been used by the two banks in public, so we have a fairly clear perspective on what lies in store," said one. Another said that though the merger would be beneficial for Midland shareholders by creating a stronger bank, it would not bring them benefits in the form of a bid premium on the shares.

If it happens, the merger will bring into being a combined bank ranking among the ten

largest in the world with a commanding business position across the globe, but there are still formidable political, legal and commercial obstacles to be overcome.

The Hongkong Bank's share price has enjoyed a strong run in recent months amid speculation that it may soon move towards fuller disclosure by revealing the extent of its secret inner reserves allowed under the colony's banking laws.

Any such move will be seen as preparing the ground for the eventual merger with Midland. However the Hongkong Bank's share price has lost ground this week after last Friday's announcement by the bank of \$175m worth of loan loss provisions by its US subsidiary, Marine Midland.

Hongkong Bank shares closed 15 cents lower yesterday at HK\$7.45. In London Midland's shares rose by 3p to close at 368p.

Mainnet £762,000 in the red

Mainnet Holdings, the USM-quoted manufacturer of metering equipment and controls which is currently the subject of a £523,000 takeover offer, revealed pre-tax losses of £762,000 in the six months to November 30 1989.

This compares with a pre-tax profit of £171,000 last time.

The group blamed its trading problems on a lack of contracts from the local authority market and disappointing sales of card terminals.

ISS, the Danish cleaning group, which is making the bid for Mainnet, yesterday posted its formal offer document. ISS is offering 10p per share and already holds 11.3 per cent of the equity.

Hazlewood purchase

Hazlewood Foods is to pay £1.15m cash (£4.1m) to acquire the outstanding 30 per cent of F&P-OR.

In the year to March 31 1989 it reported sales of £25.5m and pre-tax profits of £700,000.

Berlitz achieves 30% growth

Mr Robert Maxwell, chairman of Maxwell Communication Corporation, has announced that profits at Berlitz International were up more than 30 per cent in 1989 before the amortisation of goodwill.

Berlitz is the language tuition company acquired as part of Macmillan, the US publisher. Sales were a record £216.5m (£128.6m), but operating income declined from \$94.1m to \$23.5m because of the inclusion this time of a full year of amortisation of goodwill, compared with only two months in 1988.

The goodwill arose from the acquisition of Macmillan in 1988.

BOARD MEETINGS

The following companies have notified dates of board meetings in the next three months. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subsidiaries shown below are based mainly on last year's information.

TODAY			
Interline-Sellay (20)	Kellogg	Norton	Feb. 28
Shirley (20)	Shirley	Shirley	Mar. 2
Harvest Europe	Harvest	Harvest	Feb. 21
Shirley Goldsmith	Shirley	Shirley	Feb. 22
FUTURE DATES			
Interline-Sellay	Mar. 8	Mar. 8	Mar. 8
Harvest Europe	Mar. 2	Mar. 2	Mar. 2
Shirley Goldsmith	Mar. 5	Mar. 5	Mar. 5
Cashmere Property	Mar. 6	Mar. 6	Mar. 6
Planning International	Mar. 7	Mar. 7	Mar. 7
Forward	Mar. 21	Mar. 21	Mar. 21
Johnson Press	Mar. 22	Mar. 22	Mar. 22
Overseas Almond	Mar. 30	Mar. 30	Mar. 30
Perry	Mar. 9	Mar. 9	Mar. 9

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bryant	1.4	May 4	1.4	-	4.8
Shirley	6.5	-	4.5	-	6.5
Planning F&P	2	Apr 18	1.6	4.3	3.6
Reuters	9.4	-	6.2	13	9

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. 10p capital increased by rights and/or acquisition issues. SUSM stock. SUSM stock. 9999 stock. 9999 stock.

MEZZANINE

OUR SINGLE OBJECTIVE

IN OUR FIRST YEAR OF BUSINESS
WE HAVE INVESTED OVER £60,000,000

ADDISON WORLDWIDE LIMITED £5,000,000 MANAGEMENT BUYOUT MEZZANINE CAPITAL ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	AIR CALL HOLDINGS PLC £41,400,000 MANAGEMENT BUYOUT MEZZANINE CAPITAL ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	FINCHBURCH INSURANCE GROUP £31,000,000 MANAGEMENT BUYOUT MEZZANINE CAPITAL ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	KENWOOD GROUP £24,000,000 MANAGEMENT BUYOUT MEZZANINE CAPITAL CO-ADVISOR/WRITER ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED
MARITIME TRANSPORT SERVICES £155,000,000 MANAGEMENT BUYOUT AND PROJECT FINANCING £20,000,000 MEZZANINE CAPITAL CO-ADVISOR/WRITER ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	MCD (UK) LIMITED £50,000,000 GENERAL INSTITUTIONAL PURCHASE £15,000,000 MEZZANINE CAPITAL ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	NOTTINGHAM GROUP £36,800,000 MANAGEMENT BUYOUT £5,000,000 MEZZANINE CAPITAL INVESTOR ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	£17,000,000 LEVERAGED ACQUISITION BY SERVICETEC LIMITED £5,000,000 MEZZANINE CAPITAL ARMSTRONG & CO ADVISOR/WRITER ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED
SWEDISH MATCH GROUP £375,000,000 MANAGED ACQUISITION £42,600,000 MEZZANINE CAPITAL CO-ADVISOR & CO-ADVISOR/WRITER ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED	VIDEO ARTS LIMITED £45,000,000 MANAGEMENT BUYOUT £12,350,000 MEZZANINE CAPITAL INVESTOR ARMSTRONG & CO INTERMEDIATE CAPITAL GROUP LIMITED		

UK COMPANY NEWS

Hostile conditions in the property market claim another victim Bryant declines 53% to £14.7m as housebuilding demand subsides

By John Thornhill

BRYANT GROUP has become yet another casualty of the straitened property market as it yesterday reported that pre-tax profits fell nearly 53 per cent in the six months to November 30 1989.

The Midlands-based housebuilding and construction group recorded pre-tax profits of £14.7m (£31.1m). This was achieved on turnover 15 per cent down at £145m (£170.9m).

The sector's problems have been well flagged and Bryant's shares slipped only 1p to 106p yesterday.

Mr Chris Bryant, chairman, said he thought that the property market had now bottomed out and that since the beginning of this year the group had achieved reasonable sales.

During the half year the housebuilding division experienced a big fall in demand and turnover fell to £78.8m (£117.3m).

The homes, mainly in central and southern England, cover the £50,000 to £300,000 range and Bryant claimed that selling prices had fallen by about 15 to 20 per cent since their peak in the summer of 1988.

But the company said potential buyers remained interested in its homes and would make more purchases once interest rates were reduced.

The property arm had a successful first half with sales in excess of £12m.

It operates several office development schemes and has also set up joint ventures to develop business parks. The division's turnover advanced to £16m (£14.5m).

Construction activities had a "satisfactory" six months with an improved performance.

Sales grew to £50.2m (£38.5m) and the division currently had £30m's worth of forward orders.

No divisional profits breakdown was given, but Bryant said that non-housing activities now accounted for about a third of operating profits, compared with around 20 per cent last time.

The interest charge was substantially higher at £4.2m (£1.7m).

Earnings fell sharply to 4.7p (9.9p) after tax of £5.1m (£10.9m), but the interim dividend is held at 1.4p.

COMMENT
The sharp fall in Bryant's



Chris Bryant since the beginning of the year the group had achieved reasonable sales

profits came as little surprise given the state of its markets, and prospects, too, will be almost entirely dependent on the outlook for the property sector. At the moment that seems far from clear. Bryant claims the market has bottomed out and home sales are picking up but confidence is thin and the sector still appears to be perilously precarious. Until firmer evidence becomes apparent one way or the other, Bryant's shares are not likely to go anywhere in the short term.

A prospective multiple of just over 10 on annual pre-tax profits estimates of about £30m, therefore, seems a fair evaluation. But for those who buy housebuilding stocks on a counter-cyclical basis and

play for the long term, Bryant looks attractive. English China Clay's near 30 per cent holding - the legacy of a failed takeover attempt in 1987 - may possibly be up for grabs given the company's present difficulties, throwing in another attraction for the shares.

Property Co buys rest of Collingtree

Property Company of London has acquired the remaining 50 per cent of the B ordinary shares of Collingtree Leisure it does not already own for £2.1m cash. The Property Company already owns the entire issued A capital.

£28m sale by Priest Marians to meet loan repayment

By Paul Cheeseright, Property Correspondent

PRIEST MARIANS Holdings, the property group troubled by cashflow problems since it paid £111m for Local London Group early in 1988, has sold a building in Kensington, London, to a group of private investors for £28m.

The sale enabled Priest Marians to meet - slightly late - a scheduled £20m repayment to Samuel Montagu and Sumitomo Bank, a tranche of the £72m loan facility taken on to buy Local London. The next tranche is due in August.

Priest Marians, which is 25 per cent owned by JMB Realty of Chicago, yesterday saw its share price slip 2p to close at 153p. The shares have been depressed since the beginning of last week, the market believing that JMB is more likely to make a takeover bid for Rosehaugh than it is for Priest Marians.

Brent Walker pair leave Trilion board

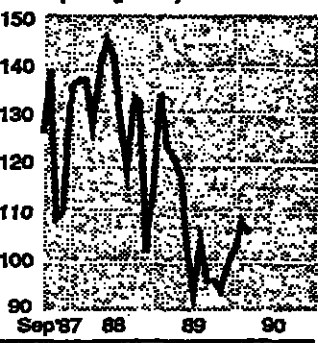
Mr George Walker, chairman of Brent Walker, the leisure and property group, has resigned from the board of Trilion, the USM-quoted television production company.

This follows a placing of Brent Walker's 17.47m shares with institutional investors two weeks ago.

Mr John Quesada, who joined the board with Mr Walker in May 1988, has also resigned.

Bryant Group

Share price (pence)



Record increases stake in Easterbrook

By Vanessa Houlder

RECORD HOLDINGS, a power tool maker which is embroiled in a three-way struggle for Easterbrook Allied, a private cutting tools business, yesterday announced that it had bought 3.1 per cent of Easterbrook's shares from the Rowntree Pension Trust.

Record has also received irrevocable undertakings from

directors of Easterbrook and certain other shareholders representing about 28.7 per cent of the ordinary shares.

Record which launched its £13.2m white knight bid last week is rivalled by a £11.5m contested offer from James Wilkes, a listed engineering, printing and packaging company.

Wilkes has claimed receipt of irrevocable undertakings to accept its offer in respect of more than 60 per cent of the shares. However holders of 9 per cent of the shares are contesting the validity of the undertakings in a High Court hearing.

This was yesterday adjourned for two weeks.

INDUSTRY AND THE ENVIRONMENT

The Financial Times proposes to publish a Survey on the above on

16th March 1990

For a full editorial synopsis and advertisement details, please contact:

Alison Barnard

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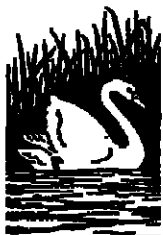
EGERTON TRUST PLC ANNUAL RESULTS

"In 1989 the group achieved a level of maturity in each of its property development, construction and minerals operations to set a shape and direction for future growth."

We will continue to pursue organic growth whilst seeking to acquire companies with complementary activities capable of making a substantial contribution to earnings."

YEAR ENDING 31 DECEMBER	1989	1988
Turnover	145,787	109,717
Profit before taxation	19,819	7,973
Taxation	(5,815)	(2,761)
Profit attributable to shareholders	11,358	4,494
Earnings per share	29.42p	11.12p
Ordinary dividends per share	10.80p	6.50p

Copies of the Report and Accounts are available from the Secretary:
Egerton Trust PLC, 9 Chesterfield Street, London W1X 7HF
Telephone: 01-491 3827



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It is expected that The Mitsui Bank, Limited will, with effect from 1st April, 1990, merge with The Taiyo Kobe Bank, Limited (and thereafter become known internationally as The Mitsui Taiyo Kobe Bank, Limited).

The Council of The International Stock Exchange has agreed to admit to the Official List all the shares of common stock of ¥50 par value each ("Shares") in The Mitsui Bank, Limited. Application has also been made to the Council of The International Stock Exchange for the Shares to be issued in connection with the intended merger with The Taiyo Kobe Bank, Limited to be admitted to the Official List and it is expected that listing of such Shares will be granted on Friday 29th June, 1990. At 31st January, 1990 1,877,267,856 Shares were in issue and 46,624,364 Shares were reserved for issue. Dealings in the issued Shares will commence at 9.00 a.m. today, 14th February, 1990, and dealings in the Shares to be issued in connection with the merger are expected to commence on Monday, 2nd July, 1990. The Shares are already listed on the Tokyo Stock Exchange, the Osaka, Kyoto and Sapporo Securities Exchanges and the Frankfurt, Paris, Zurich, Geneva and Basle Stock Exchanges.

Listing Particulars relating to The Mitsui Bank, Limited are available in the statistical services of Exel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays excepted) up to and including 16th February, 1990 from the Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 28th February, 1990 from:

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14th February, 1990

UK COMPANY NEWS

Public inquiry into runway extension and other proposals due to start in July
Mowlem makes £33m provision for City airport

By Paul Abrahams

MOWLEM, the UK construction group, has made an exceptional provision of £33m in its 1989 accounts, to offset delays in developing the full profitability of London City Airport.

The company owns 90 per cent of the airport. The other 10 per cent is held privately by Mr David Goldstone, chairman of Regalian.

Sir Philip Beck, Mowlem chairman, said yesterday that the board had decided to make the provision after considering the full implications of the Secretary of State for the Environment's decision in October to order a public inquiry into an extension for the airport runway.

Before it made the provision, the company had also waited for the conclusions of a financial appraisal on the long-term viability of the airport undertaken by J Schröder Wagg. The appraisal was based on a study by the Polytechnic of



Sir Philip Beck: confident about the outcome of the inquiry but not about the timing

Central London. London City Airport has consistently incurred losses since it was opened in October 1987.

The inquiry is due to start in July this year and is not expected to reach a conclusion before early 1991.

It will examine proposals put forward by London City

Airport to extend the runway by 160 metres and change the angle at which aircraft can land from seven and a half degrees to five and a half degrees.

These proposals would allow the airport to handle jets such as the British Aerospace 146, which have more range, passenger capacity

and are faster than the De Havilland Dash 7 turboprop aircraft which at present fly from London City. Mowlem said the earliest it could operate the new aircraft would be in 1992.

The company argued that the proposals would increase the profitability of the airport, which is dependent upon landing fees for much of its income. At present it handles 58 air movements (take offs and landings) during the week, with permission to operate 120.

The company said the ability to use BAe 146 aircraft would make the airport much more attractive to airlines. It has already had inquiries from Crossair to fly from the airport to Zurich, Geneva and Lugano at least three times a day.

"We are confident of the right decision at the inquiry," Sir Philip said. "What we are not confident about is the timing of that

decision."

In the long term, Sir Philip said he was confident of the future of the airport, particularly with present investments in improved infrastructure for docklands.

By December 1991, the airport will be accessible by the Docklands Light Railway in about 25 minutes from Bank underground station.

He does not believe that Stansted Airport, which will be linked to Liverpool Street Station by March 1991, will be a competitor because it will initially be concentrating on charter traffic.

Sir Philip said that if the company lost the inquiry, it would consider the future of the airport in the light of its existing profitability.

He added that the provisions made would not affect the company's final dividend for 1989 when the results are announced in April.

See Lex

New trust from the Aberdeen stable

By Claire Pearson

ABERDEEN FUND Managers have launched the latest in a series of trusts devoted to investment in Continental Europe - the £40m Abtrust New European Investment Trust.

It is being sponsored by James Capel which has arranged underwriting for 30m shares. The remaining 10m will be offered to private investors by way of an offer for subscription at 100p each. Shareholders will receive warrants on a one-for-five basis and there is a minimum investment of £250.

Aberdeen Fund Managers said the trust will draw on the experience of the Abtrust European Fund, a unit trust it manages.

It claims that it will differ from large European investment trusts, with broad-based portfolios, and smaller trusts invested in one country, in that it will have an initial emphasis on the smaller stock markets.

Spain and Austria are expected to be the two biggest components of the initial portfolio, accounting for 15 per cent apiece. It will be relatively underweight in West Germany, investing an initial 12 per cent of funds in this market.

The trust takes the view that, in spite of data demonstrating that the Spanish economy is slowing, economic growth remains impressive and the market is now at a level where selected equities offer good value.

In Austria, it believes that exports to Eastern Bloc countries will continue to grow strongly, helped particularly by the further liberalisation of the Hungarian economy.

Edinburgh-based Martin Currie Investment Management has launched a £25m investment trust, the New European Investment Trust, aimed at private investors.

Together with warrants on a one-for-five basis, 25 per cent of the issue is being offered for subscription to the public.

The trust expects that initially, the majority of the portfolio will be invested in West Germany, France, Italy, Switzerland, the Netherlands and Spain.

Henry Schröder Wagg is taking advantage of new Stock Exchange regulations, introduced last week, which for the first time allow investment trusts and companies which are greater than £15m to be launched by way of a placing rather than an offer, provided they are aimed specifically at professional investors.

Schröder is launching the Schröder Japanese Warrant Fund, a £70m (£42m) closed-end investment company, which will invest in an actively managed portfolio of Japanese equity warrants.

Egerton Trust more than doubled at £19m

By Vanessa Houlder

EGERTON TRUST, the property, minerals, contracting and construction group, yesterday announced pre-tax profits for 1989 more than doubled from £7.97m to £19.02m. Turnover increased from £109.72m to £145.71m.

Mr Frank Sanderson, chairman and chief executive, said that the group had produced an excellent result in difficult and uncertain conditions. "1989 was not easy and I don't think that 1990 will be easy either. We have to be fairly quick on our feet."

The main profit increase came from commercial property, although housebuilding produced satisfactory results in spite of a poor performance from retirement homes.

High interest rates and economic uncertainty sharply depressed residential and commercial property sales in the last quarter, with the result that year-end gearing was higher than expected at 105 per cent. However net interest charges were kept down to £243,000 (£2.12m) as 83 per cent of borrowings were in dollar loans, matching dollar assets at interest rates of less than 9 per cent.

Following a review of the construction business, the maintenance and small works division of Trencham has been closed, leading to an extraordinary write-off of £2.8m.

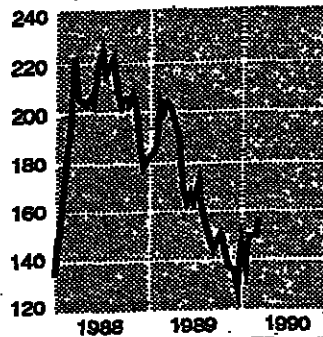
The US operations reported a loss as a result of a slump in the minerals, ready-mixed concrete and housebuilding businesses.

The company expects a major uplift in profits in UK housing in 1990, particularly as the company avoided buying new land at the higher prices demanded in 1988. High interest rates are less influential than generally assumed, said Mr Sanderson.

After withdrawing from healthcare in the autumn, Egerton is concentrating on property development, housing, minerals and construction. Mr Sanderson said the group had no plans for further disposals and acquisitions.

Egerton Trust

Share price (pence)



Negotiations were continuing with the Association of British Insurers to find a formula whereby preference shareholders would agree to a buy-back of shares.

Earnings per share increased from 11.12p to 23.45p. A final dividend of 6.5p is declared, making a total of 10p - an increase of 54 per cent.

COMMENT

Egerton has changed its shape so many times since Frank Sanderson - a former chairman of Bovis - took control four years ago that it is no wonder that the market has become rather confused.

Indeed, the changing mix of healthcare, aggregates, property, construction and contracting can partly be blamed for the 29 per cent fall in the share price over the past 18 months. But now it has exited from healthcare and tidied up the construction interests, Egerton has emerged as a more coherent group with a mix of cash generative and cash hungry businesses. As a result, the share price may start to shrug off the difficulties of the markets in which Egerton operates. Following a plucky statement and a better-than-expected dividend, the shares rose 8p to 157p yesterday.

Assuming pre-tax profits of £28m, that puts the company on an undemanding p/e ratio of 4 and a generous historic yield of 7 per cent.

Magnet issues writ against Bourne End Properties

By Maggie Urry

Magnet, the loss-making and heavily indebted kitchen and bathroom retailer, whose shareholders will later this week vote on a refinancing package, has issued a writ against Bourne End Properties in an attempt to force it to complete a £33m property deal.

Last October, Bourne End

agreed to buy 25 properties from Magnet as part of a sale and leaseback package which Magnet arranged to raise cash.

However, Bourne End took advantage of a clause in the contract not to complete the deal as it plans to sell some of the properties on to other buyers.



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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

General Automation in the black

Sanderson Electronics, the USM-quoted computer systems supplier, yesterday disclosed the second-quarter results of General Automation, the US company in which it has conditionally agreed to acquire a 51 per cent stake.

Net income of the California-based company in the period totalled \$23,000 (\$13,650) compared with a loss of \$689,000 in 1988.

In spite of an adverse business climate in the industry GA's operating profits before interest charges improved to \$147,000, against a loss of \$683,000 last time.

The latest figures were the fourth successive quarter's profit announced by the company, said Sanderson.

Lloyds Chemist buy

Lloyds Chemist has acquired a trading pharmacy business and certain assets from FV Wood and Son (York) for about £240,000, satisfied by the issue of 272,728 new ordinary

Further disposals raise £9.75m for Charterhall

CHARTERHALL, the listed UK subsidiary of Westmax, the Australian investment group run by Mr Russell Goward, which last week went into liquidation, has sold both its North American oil and gas interests and its 27.5 per cent stake in Bridport-Gundry, the UK rope and netting company, writes Claire Pearson.

The company has raised an aggregate £9.75m through the sale, which takes account of a loss of about £3.1m on the disposal of the Bridport-Gundry shares compared with their balance sheet value as at June 30 1989.

Charterhall Oil North America and Charterhall Canada Holdings are being sold for a total consideration of \$10.2m cash to Ariva Petroleum, the UK independent oil exploration company.

Last week, when Westmax called in the liquidators, Charterhall said it would continue to be supported by the Bank of New South Wales, its main Australian banker.

The disposals follow the sale of part of the 29.9 per cent

stake held in A Goldberg, the Glasgow-based retailer, announced earlier this week.

Both investments were included in the non-core holdings which Charterhall said it was putting up for sale last year. Charterhall's shares were suspended last December when Westmax entered emergency talks with its bankers.

Charterhall Oil's assets comprise producing oil and gas interests in the US, refining and marketing operations in the US, and a 63 per cent shareholding in Red Cliff Energy, a Canadian oil and gas production company.

Charterhall Canada's principal asset is a C\$1.7m loan note from Red Cliff.

Ariva plans to sell off the downstream activities of Charterhall Oil and agreement in principle with a potential purchaser has been signed.

It plans to execute a loan agreement with the prospective purchaser of £2.2m, where \$1.1m will be applied to repayment of outstanding indebtedness.

Handley-Walker £0.85m acquisition

Handley-Walker, a USM-quoted management consultancy, has acquired Batakas for £850,000. Consideration is satisfied by \$450,000 cash and the balance in shares.

Batakas, which specialises in quality management consultancy, quality training and systems implementation, announced pre-tax profits of £120,000 for the nine months to December 31 and at that date had net assets of \$450,000.

NEWS IN BRIEF

CI GROUP has extended its forestry interests by acquiring Wombwell Foundry (1982) for £1.1m, satisfied by £743,000 cash and the issue of \$444,000 unsecured guaranteed loan notes. For the year to January 31 1989, Wombwell made pre-tax profits of £291,000 on turnover of £5.2m.

CLOSE BROTHERS has subscribed £800,000 for convertible loan stock in Jackson-Stops & Staff and Peter Stone and Mr Peter Winkworth have joined Jackson's board. The stock issue is convertible into a significant minority holding.

COOK (WILLIAM): Rights issue taken up in respect of 4.03m shares (88.6 per cent). DEVENISH (JA) has purchased the Bell Hotel, Aylesbury, and The George, Trichinham, for nearly £2m.

EUROPEAN ASSETS Trust saw net asset value increase from £1.67 to £1.87 in the 12 months to December 31. Net income for 1989 was £1.40m (£1.27m) against £1.34m. Earnings per share were £1.01 (£1.04) and a final dividend of £1.01 (£1.08) is proposed making a total of £1.01 (£1.12).

FLEMING AMERICAN Investment Trust had a net asset value of 205p per share at December 31 compared with 143.5p a year earlier. Net revenue was £11.2m (£883,000) for earnings of 1.65p (1.24p) per share. A final dividend of 1p makes 1.5p (1.2p) for the year. GRAYLING, part of Lopex, has acquired 80 per cent of Corolle, a French PE agency, for £188,000 cash.

R & H HAYES subsidiary R & H Hall (GB) has acquired Downer Wood Grain and Shipping for a consideration of £2.1m of which £1.95m is being paid in loan notes and the remainder in cash.

INDEPENDENT INVESTMENT Company: Net asset value was 73.6p at December 31 against 68.4p a year earlier. For the six month period net revenue declined to £55,000 (£705,000) for earnings per share of 0.1p (0.75p).

JOHNSON GROUP Cleaners has extended its US network with the acquisition of Mr

Todd Your Cleaner, a Cleveland-based chain of dry cleaners. Johnson is paying \$4.55m cash and a possible further payment up to \$450,000, depending on future profits. LIMITED INC reported net sales up 14 per cent from \$4.07m to \$4.65m for the 53 weeks to February 3 1990.

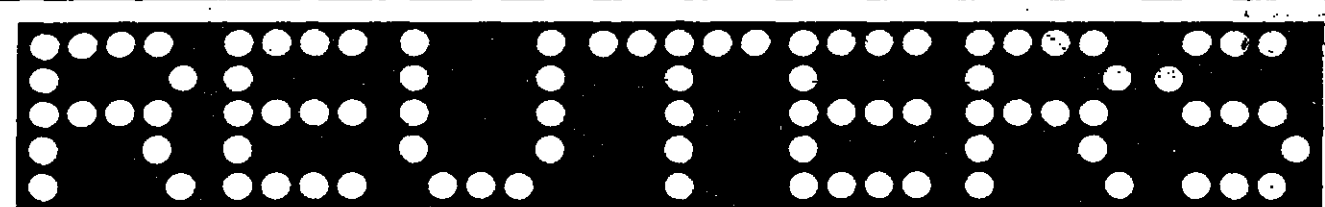
OCEAN TRANSPORT and Trading has bought, through its distribution division, the distribution rights to the warehousing and distribution business of Livingston Alpaka (UK) in Watford Village, Northamptonshire, for £9.15m. QUADRANT GROUP has forecast that pre-tax profits for the year to February 28 will be not less than \$5m (\$4.4m), falling short of current market growth expectations. In response to the sales downturn, the company is substantially reducing the cost base to improve operating profitability for the coming financial year.

RAI/OVERSEAS, the radio sector investor 38.5 per cent-owned by Associated Newspapers, had a net asset value of 102p per share at January 31. Revenue for the period May 26 to January 31 was £116,000. Post-tax revenue was \$4,000 for earnings per share of 0.05p. Company also intends to raise about \$4.16m by way of a rights issue of 4.3m new ordinary shares.

SLEARY KIDS, the cartoon company traded on the Third Market, has appointed Telco International, a subsidiary of TVS Entertainment, to distribute Potsworth & Co, a television series, in Continental Europe.

UNILEVER has acquired Costablanca Group, an olive and other table oils concern based in Valencia, making it one of the leading olive oil manufacturers in Spain. Costablanca has a turnover of about Pta12.5m (£70m) and employs 130 people.

WHEWY has paid \$3m cash for EFC, a manufacturer of filters for heating, ventilation and air conditioning based in Santa Rosa, California. Pre-tax profit was \$24,000 on turnover of \$6.8m for the year ended September 30 1989.



PRELIMINARY RESULTS

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Glen Renfrew, Managing Director and Chief Executive.

PRELIMINARY RESULTS TO 31 DECEMBER 1989 (unaudited)

	Year to 31 December 1989		Year to 31 December 1988		Difference
	£m	US\$m	£m	US\$m	%
Revenue	1,186.9	1,910.9	1,003.3	1,615.2	+18.3
Pre-Tax Profit	283.1	455.7	215.4	346.7	+31.4
Taxation	101.9	164.1	81.2	130.7	+25.5
Profit after tax	181.2	291.6	134.2	216.0	+35.0
Dividend	54.0	87.0	37.3	60.0	+45.1
Earnings per Share (ADS)	43.6p (\$2.11)		32.1p (\$1.55)		+36.1

Note: The above unaudited financial information has been prepared in accordance with UK GAAP and does not comprise full accounts within the meaning of the Companies Act 1985. Audited consolidated financial statements of Reuters for the year ended 31 December 1989 will be delivered to the Registrar of Companies following the AGM on 26 April 1990. For convenience the US dollar equivalents for both years have been converted at a buying rate at 31 December 1989 of US\$1.61 to £1.

HIGHLIGHTS

- Earnings per share growth strong.
- Information and transaction products performed well.
- Longer-term growth rate of discretionary costs reduced.
- New communications networks bringing benefits.
- Good progress in media markets.

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UK COMPANY NEWS

Whyte & Mackay bidder says its product exploits existing market
Burn Stewart scotches criticism

By James Buxton, Scottish Correspondent

BURN STEWART, the Glasgow-based whisky company which has emerged as a contender to buy Whyte & Mackay, the distiller, from Brant Walker, the leisure and property group, yesterday rejected suggestions that it was an inappropriate company to make a bid for one of the major forces in the Scotch whisky industry.

Burn Stewart is competing with a management team from Whyte & Mackay led by Mr Michael Lunn, its managing director. Initially the two contenders were in a joint venture, but this collapsed, provoking acrimonious charges by both companies.

Mr Lunn is angry that Charterhouse, the merchant bank owned by Royal Bank of Scotland, is backing Burn Stewart's bid, since Royal has been

Whyte & Mackay's banker for 20 years.

He is also annoyed that Murray Johnstone, the Glasgow fund manager, stopped advising the buy-out team pleading conflict of interest, temporarily disrupting the scheme. Both Murray Johnstone and Charterhouse have had stakes in Burn Stewart since 1983 when they assisted a management buy-out of the company by Mr Bill Thornton, a former finance director of Hiram Walker, the drinks company.

Mr Thornton, managing director of Burn Stewart, said yesterday: "There's a perception of the company that we're a barnacle on the industry's bottom. That's not true."

He said that when he acquired it Burn Stewart had been solely a whisky trading company but it had used

strong profits to invest in large stocks of whisky and was now a substantial seller of bulk blended and bulk malt whisky, as well as bottled products, although it does not distill its own whisky. It had annual sales of about £20m and made pre-tax profits in the year to June 30 1989 of £4.9m.

Mr Thornton denied allegations that Burn Stewart was flouting the policy of the Scotch whisky industry towards Japan with its supplies of a so-called "new spirit", which are weaker than whisky and have recently been promoted in Japan to avoid the full duty levied on proper whisky. They have been whisky look-alikes because of their appearance and labelling.

Last year Mrs Margaret Thatcher, the Prime Minister, urged by the Scotch Whisky

Association complained to the Japanese government that "new spirits" were competing unfairly with Scotch whisky.

Mr Thornton said that Burn Stewart's product Different Class, sold by Toyo Juzo, its Japanese distributor, was not a whisky and was not labelled to look like a whisky. It was a blend of malt whisky with neutral alcohol distilled in England and was bottled in Scotland.

"We're just exploiting a market segment that exists," he said. "We're not ashamed of it. We have had no indication directly from the SWA that they would prefer that we stop supplying this product."

"They made comments that we addressed in the final design of the label. It is a small and not important part of our business."

SEAT to acquire UK distributorship from Lonrho

By Kevin Done, Motor Industry Correspondent

SEAT, the Spanish subsidiary of West Germany's Volkswagen group, is taking over its UK distributorship SEAT Concessionaires (UK) from Lonrho, the international trading group.

SEAT cars were launched in the UK in late 1985. Car and light van sales last year totalled 11,255, but fell well below the company's original target of 15,000. SEAT captured 0.45 per cent of the UK new car market, virtually unchanged from 1988.

As a subsidiary of Lonrho, SEAT Concessionaires (UK) has made losses each year since its formation, although the deficit was substantially reduced in 1988-89 and the company is hoping to break even in 1990. Lonrho's contract with SEAT ran out at the end of 1989.

Both Lonrho and SEAT refused to disclose financial details of the deal.

SEAT said that it was planning to make an immediate equity injection of £1m into the company, which is to be renamed SEAT (UK).

It has ambitious plans for expanding its presence in the UK, and is to double its marketing expenditure to £11m this year.

It is aiming to increase its UK dealer network from 180 to 220 during the next 14 months in preparation for the launch next year of the SEAT Toledo which will be added to its present Marbella, Ibiza and Malaga small and medium car ranges.

The Toledo will move SEAT further up market and for the first time will take it into the UK fleet car market in direct competition with models such as the Ford



Paul Spicer: Lonrho retaining its other interests

Sierra and the Vauxhall Cavalier.

Mr Juan Jose Diaz Ruiz, SEAT executive vice president for sales and marketing, said that SEAT was aiming to increase its UK vehicle sales to about 15,000 this year and to more than 50,000 in 1995.

The acquisition of the UK importer/distributorship is the latest step in SEAT's European expansion and follows similar moves in West Germany in 1985 and in France in 1988. It also acquired a 35 per cent stake in its Italian distributor in 1988.

The SEAT UK dealer network will continue to be operated entirely separately from the VW/Audi franchise, VAG (United Kingdom), which is also owned by Lonrho and is one of its biggest subsidiaries.

Mr Paul Spicer, a Lonrho director, said "there is no intention of us giving up anything we have at the moment apart from SEAT."

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Strong growth at Huntingdon

FIRST QUARTER results from Huntingdon International Holdings again displayed the group's strong profits growth. In the period to December 30 1989 pre-tax profit rose 27 per cent, from £2.8m to £3.67m.

The life sciences segment of the business, based in the UK, recorded steady growth while maintaining historic margin levels. Capital investment was expected to exceed that of the previous year.

In the US, engineering and environmental services experienced strong sales growth, with healthy contributions from recently acquired subsidiaries. With a high proportion of engineering services related to outside projects, weather conditions in the January/March quarter remained a critical factor.

Revenues, 65 per cent of which came from US-based businesses, increased from £17.42m to £23.76m. Earnings in the opening quarter rose to 0.031p (0.025p).

Asset rise for Fleming Fledgeling

Net asset value per share of the Fleming Fledgeling Investment Trust amounted to 264.5p at end-December 1989 against 235.1p a year earlier.

Gross revenue for the year improved from £965,884 to £1,588m but management expenses rose to £226,011 (£236,694) and interest charges to £446,317 (£390,533).

After taking account of a £77,313 rise in tax to £21,946 available, revenue emerged at £887,569 (£486,329). Earnings worked through 0.8p ahead at 4.67p and a final dividend of 2p makes a 4.3p (3.6p) total.

BHH plans management buy-out

By Paul Cheeseright, Property Correspondent

THE MARKET value of BHH, the property group, has jumped over 20 per cent since Monday when it was announced that Mr David Fitzgerald, chairman, was marshalling financial resources for a management buy-out.

The shares, which had been trading near their 1989-90 low, stood at 120p yesterday, valuing the company at £46.7m.

BHH is strongly represented in the West Midlands. It has a portfolio made up largely of industrial properties, some for investment and some for development and trading.

In the last two years industrial property has been providing higher returns than either office or retail property. The company managed to sell off its residential properties when the market was high in 1988.

But the move towards a management buy-out does not seem to be near completion. An announcement from Barclays de Zoete Wedd on behalf of the company and its independent directors said no more than that it had been told by Paribas, acting for Mr Fitzgerald and Mr Robin Bagnall, the finance director, that Paribas "has approached potential sources of finance for a management buy-out proposal."

Mr Fitzgerald, on the assumption that his options are taken up, has a stake of 8.47 per cent in the fully diluted share capital. He is the second largest single shareholder, after MIM Britannia which controls 8.89 per cent.

Like other property companies, BHH has recently traded at a sharp discount to its net

asset value. BHH's last published net asset value, for the year to December 1988, was 120p per share. But Paribas, the company's broker, recently estimated its current net asset value at 205p, with a break-up value of 158p.

Takeover bids in the property sector have been pitched below the net asset value, leaving the bidder room for manoeuvre. But the more development properties there are in the portfolio, the more difficult the company is to value in a market where returns are sliding.

The possible management buy-out is the third significant corporate move in the property sector in the last week, following Rosebush's rights issue and the P&O-Chelsfield bid for Laing Properties.

Inflation and sterling hit IBM's operation in UK

By Alan Cane

THE UK subsidiary of International Business Machines outperformed the parent as a whole in 1989, but still produced profits significantly down on the previous year.

Sales were up 8 per cent at £4.19bn but pre-tax profits dropped 11.5 per cent to £453m. The overall profit margin fell from 13 per cent to 11 per cent. The company last month reported sales up 5 per cent to £62.7bn in 1989 with pre-tax profits down 35 per cent to £3,760m.

In the UK, home sales improved 21 per cent to £2.1bn while revenues from the exports of goods and services declined by 3 per cent to £2.1bn.

Mr Tony Cleaver, chief executive of IBM (UK), said the company's Havant, Hampshire, and Greenock, Scotland, plants shipped substantially more

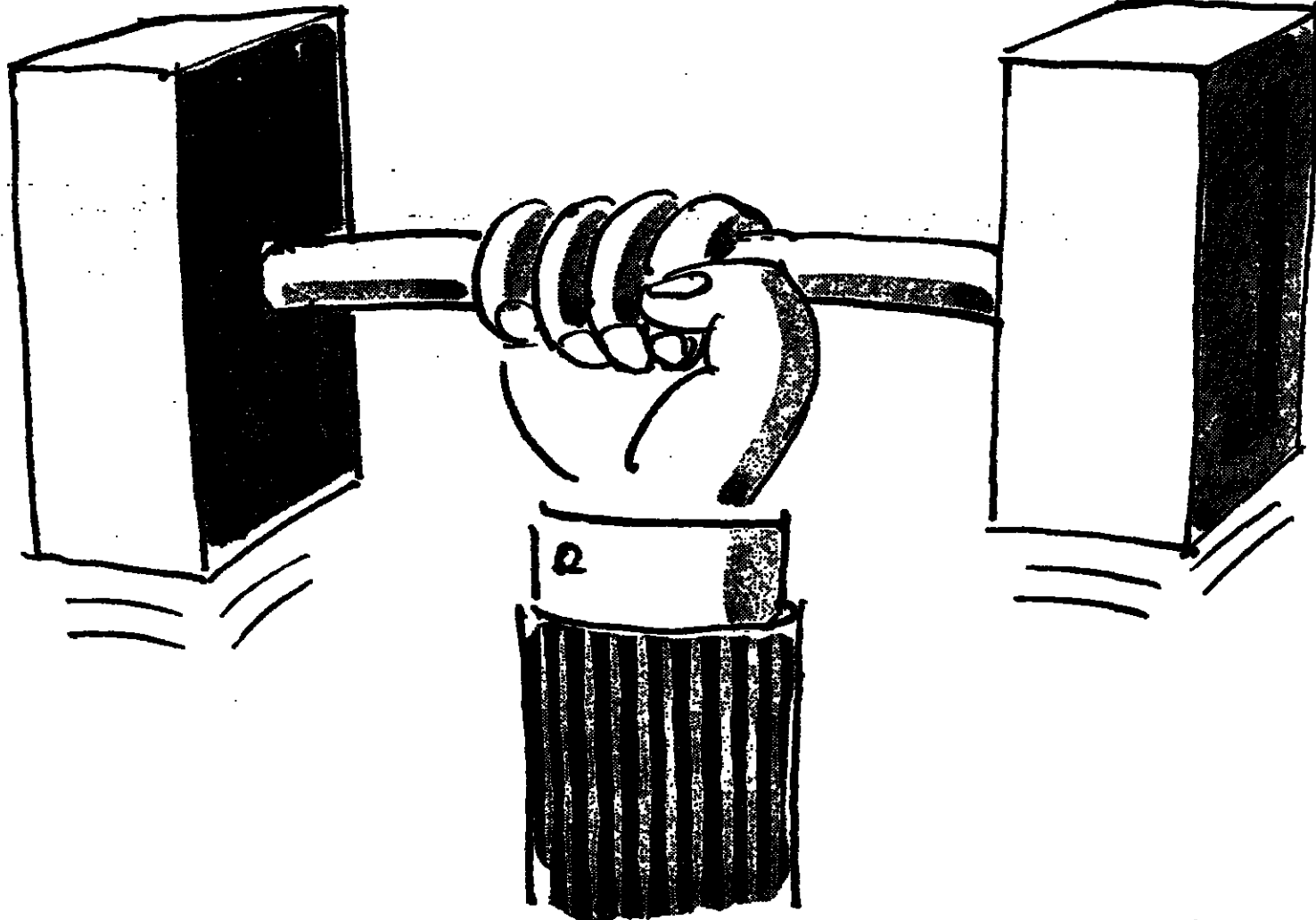
units than 1988, but adverse exchange rates and the maturity of the company's current offerings had hit exports.

Profits were down, he said, because of a combination of rising UK inflation and a decline in the value of sterling. There are other factors.

IBM's mainframe computer family is coming to the end of its life and customers are hedging their options for the future by leasing large computers rather than buying them.

IBM is itself a large player in the leasing market. Mr Cleaver noted: "The overall value of leases written in 1989 grew by 52 per cent over 1988 values. This leasing activity represents a source of stable, growing earnings for the future."

A switch to leasing has the effect of reducing revenues and profits for a manufacturer in the short term against regular cash flow in the longer term.



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COMMODITIES AND AGRICULTURE

Compensation doubled for 'mad cow' disease

By David Blackwell

BRITISH FARMERS with cattle infected by the so-called mad cow disease will from today get 100 per cent compensation. Since August 1988 compensation for compulsory slaughter of cattle suffering from the disease - bovine spongiform encephalopathy - has been set at 50 per cent.

Mr John Gummer, Minister of Agriculture, was cheered as he told the National Farmers' Union annual meeting yesterday that he was doubling the compensation, up to a ceiling of the average market price.

More than 10,000 cattle have now been slaughtered. At first it seemed right that farmers should bear some of the cost of the outbreak, Mr Gummer said. But even without new infection the number of cases of cattle would continue to rise and could not be expected to decline until after 1993.

"There are cases in an increasing number of herds and an increasing proportion of these herds have lost more than one animal," he said.

He insisted that the safety measures undertaken by the Government already would protect the health of the public.

In addition, Mr Gummer announced increased compensation for poultry farmers ordered to slaughter salmonella-infected flocks, although he gave no details.

Earlier, Mr Gummer was greeted on arrival at Kensington town hall in London by

MR GUMMER was urged to take a more positive attitude to the profitability of farming by Sir Simon Gourlay, NFU president. "Apparently it's still if farmers make a profit, wonderful if everybody else does," Sir Simon told delegates. He said that over the last 10 years the Retail Price Index had risen by 103 per cent, while farm gate prices had risen by "a mere 4.4 per cent."

In the same period, electricity prices had risen by 108 per cent, rail fares by 142 per cent and water prices by 182 per cent; these were likely to rise by 5 per cent over the RPI in the next few years. "We farmers will have to absorb those increases and at the same time receive less for what we produce. It is not surprising that our return on capital is decaying and year by year our investment is falling."

farmers protesting over the Green Pound, the artificial exchange rate at which EC farm prices are translated into sterling. British farmers face a disadvantage because the Green Pound is overvalued in relation to sterling.

But he opened his speech by assuring delegates that he had always attacked the green pound and had never supported it.

"It is wholly unacceptable that the producers of any country within a Common Market should get less for their products than their competitors simply because of monetary arrangements," he said.

But he pointed out that he was having to negotiate in Brussels with 11 countries whose farmers have an advantage under the present green pound rules.

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Ministers tentative on EC farm price plans

By Lucy Kellaway in Brussels

A FIRST tentative step towards new price agreement for agricultural products was taken by European agriculture ministers after a two day meeting in Brussels.

At a session described by one onlooker as "unusually low key" member states outlined their positions with a view to reaching final decision on the 1990-91 prices of everything from cereals to beef to dried fruit. British diplomats said that the meeting left the Irish presidency on course for reaching agreement by the end of March, although other countries seemed doubtful whether so many loose ends could be tied up by then.

In most areas there was little disagreement as to what amounts to a price freeze, although many of the technical details still propose problems.

In the case of cereals, member states discussed ways of reducing the hardship caused by the so-called budget stabiliser, which automatically reduces prices by 3 per cent in the second year. A proposal to abolish the co-responsibility levy - which covers the storage of grain - appeared to be acceptable to most member states, although there was little agreement on what measures, if any, would be needed to replace it.

A plan by the Commission to scrap the present flexible system of subsidies for small farmers in favour of a community-wide system under which only the best land can be farmed would be eligible for reduced universal support. It Britain it would mean that farmers would not get any aid at all.

The Southern European member states expressed concern at the Commission's plan to cut prices of fruit and vegetables by 7.5 per cent, even though most other countries accepted that a cut was necessary to bring supply and demand into balance.

Mr Torgues said that salmon consumption should in future increase faster than production as the fish's qualities in preventing heart disease became more widely known.

He envisaged the development of a two-tier market, with the highest quality fish being sold to the fresh fish market and the more ordinary fish being processed and packaged for mass markets. The challenge for the industry would be "to communicate directly with the individual consumer" rather than the wholesale market.

Lord Sanderson, the Scottish agriculture minister, said that Scottish salmon output had risen from 18,000 tonnes in 1988 to 28,500 tonnes in 1989, a rise of 57 per cent. By 1991, it was projected to reach 37,000 tonnes and 40,000 tonnes the following year.

He also said that production of farmed shellfish in Scotland had not taken off in the way that the industry had been hoping for.

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Gold loan default fears 'overdone'

By Kenneth Gooding, Mining Correspondent

CONCERN THAT there would be a large number of defaults following the rush by mining companies to raise gold loans in recent years has been overdone, according to Ms Jessica Jacks, gold analyst with the RTZ Corporation, the world's largest mining group.

"There is little chance of a gold loan failure causing a price squeeze in the physical market as a mining company attempts to cover loan repayments it cannot meet from its own production," she says in a paper prepared for RTZ.

So far only two, relatively small, gold loan defaults have been made public, while two other loans that seemed to be in danger were restructured. All four involved Canadian companies.

"The gold loan industry as a whole has been very successful, with only a few failures. The amount of gold associated with the four known defaults is insignificant compared with the tonnage of loans completed and those that have already been paid back," says Ms Jacks.

The system involves a miner borrowing gold from a bank or bank, selling it for immediate cash to use for a new mine or expansion and then paying back in gold over several years. Borrowing costs are low, Ms Jacks says they have ranged from 0.5 per cent to 3

per cent a year, and this can also be paid in gold.

At the height of the gold loan rush in 1988, Mr Robin Leigh-Pemberton, then Governor of the Bank of England, issued a public warning about the number of banks and intermediaries with little know-

ledge of the gold market becoming involved.

More recently there have been market rumours that a number of mining companies were having production difficulties which might lead to defaults which would set up a substantial shortage of gold. However, Ms Jacks says there

reaches the \$425 to \$450 a troy ounce range.

The average weighted price achieved for the known gold loans in the past was \$400 an ounce, although some companies locked in far higher prices.

Ms Jacks suggests that gold loans are now so important they ought to be included in any assessment of the gold market's supply-demand balance and the size and value of the gold loan business, as well as changes in its structure, should be accounted for.

She concludes that gold loans put a downward pressure on the price because the market has to absorb the gold in a comparatively short period. This should be balanced by a longer-term positive impact because future gold production goes to the bank rather than to the market. In reality, because loans are paid back gradually over a number of years, the "beneficial impact on the price is likely to be less pronounced than the original negative impact," says Ms Jacks.

The Growth of Gold Loans			
	Number of new loans	Drawdowns less paybacks	Outstanding loans
1980	1	-52.0	254.1
1981	39	49.3	316.1
1982	84	159.6	395.6
1983	96	57.5	118.2
1984	20	17.2	58.7
1985	20	38.3	41.5
1986	4	3.2	3.2

Source: RTZ

Laying the groundwork for good coffee

David Blackwell talks to the man in charge of tasting at Nestlé

GOOD COFFEE is hard to come by in spite of the lowest prices for 14 years, according to Mr Hayden Bradshaw of Nestlé.

As chief coffee taster for the company, which has 50 per cent of the UK's instant coffee market, he remains puzzled by the fact that top quality coffee has for years attracted a premium of only about 20 per cent over the average product.

He points out that the best tea can be four times the price of the poorest, and the best wines fetch a much higher multiple. "Nobody has explained satisfactorily why - but it's something to do with the quota system," he said in the tiny room in Croydon where samples from all the coffee coming into the UK for Nestlé are tasted.

The British coffee market is dominated by the instant coffee, which take 92 per cent. Once the coffee beans have been accepted, a different set of tasters make up the blend. "A jar of Nescafé has to taste the same, but buying coffee beans direct is totally vari-

able," said Mr Bradshaw. He is critical of the way the British treat ground coffee, and has a particular aversion to percolators - asserting that the best instant coffees make a much better drink than a percolator.

If coffee was not maltreated (he is aghast that some people actually reheat coffee in a microwave oven), consumption might increase in the UK as people asked for a second cup, he believes. He has often left scribbled notes on restaurants' table napkins either criticising or praising the quality of the coffee.

Mr Bradshaw and a team of four carry out their responsibilities for the continuing supply and grading of all Nestlé's coffee with a combination of science and artistry. They have to match all the incoming samples against the standard grades that keep the tastes of the company's different instant coffees consistent.

Meticulous records are kept. "It's all on what it tastes like - we never have a description or know the origin, shipper or supplier."

The science is applied at the roasting and grinding stage - consistency is maintained with the help of the only computer-controlled roaster in the country, which helps to ensure that all the green coffee beans are treated exactly the same before the artistry of the tasting. A bag from each lot is kept so that disputes with a supplier can be settled by referring back to original samples.

Mr Bradshaw brings 30 years of experience to the tasting and confesses a partiality for Kenyan mild, which he describes as fruity and aromatic. Kenya is alone in holding auctions for its coffee, so that the buyer is directly rewarded for a quality product.

Robusta coffee, while a lot coarser, has a lot more body which is useful in the blending process. Brazilian has a slightly acidic feel.

"Fortunately, there is no set convention on what tastes good," said Mr Bradshaw. "What is good is quality."

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WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,760-1,800 (1,725-1,780).

BISMUTH: European free market, 99.99 per cent, \$ per lb, in warehouse, 3,900-4,200 (3,900-4,200).

CADMIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 4,600-4,750 (4,600-4,750).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7,700-7,850 (7,650-7,750).

MERCURY: European free market, 99.99 per cent, \$ per 76 lb flask, in warehouse, 230-240 (same).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2,650-2,700 (same).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 5,500-6,100.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO₃, off 40-50 (same).

Vanadium: European free market, min. 98 per cent, \$ a lb VO₂, off 2,300-2,450 (2,300-2,450).

URANIUM: Nuxco exchange value, \$ per lb, UO₂, 9.00 (same).

F.O. LIGHT, the West German statistics agency, has forecast a world sugar deficit of 17,000 tonnes (raw value) in 1989/90 (September/August), traders said, reports Reuters. In its second sugar balance for this season, Light put world production at 107.81m tonnes, up from 104.71m for last season, and consumption at 108.07m tonnes, up from 107.55m in 1988/89.

LONDON MARKETS

NICKEL prices closed just below the day's highs on the LME as consumer demand emerged from the US, the Far East and Europe. There are now signs of some consumer restocking, particularly in the US, following fresh demand from Japanese steel mills, traders said. Three-month metal followed up Monday's rise of \$155 a tonne with a \$350 rise at the close, taking it to \$6,885 a tonne. The rise gathered momentum after the breach of \$3 a lb (\$6,800 a tonne) in the morning, and some analysts are looking for a run-up to \$7,400 before any concerted fresh selling is likely to emerge. Copper prices fell in early trading following what appeared to be a key chart reversal on Comex on Monday. Coffee prices failed to move higher following news of rain in Brazilian growing areas.

COCOA - London FINE (Cocoa) C/tonne

Mar 621 623 627 630
May 635 637 641 644
Jul 649 651 655 658
Sep 663 665 669 672
Nov 677 679 683 686
Jan 691 693 697 700
Mar 705 707 711 714
May 719 721 725 728
Jul 733 735 739 742
Sep 747 749 753 756
Nov 761 763 767 770
Jan 775 777 781 784
Mar 789 791 795 798
May 803 805 809 812
Jul 817 819 823 826
Sep 831 833 837 840
Nov 845 847 851 854
Jan 859 861 865 868
Mar 873 875 879 882
May 887 889 893 896
Jul 901 903 907 910
Sep 915 917 921 924
Nov 929 931 935 938
Jan 943 945 949 952
Mar 957 959 963 966
May 971 973 977 980
Jul 985 987 991 994
Sep 999 1001 1005 1008
Nov 1013 1015 1019 1022
Jan 1027 1029 1033 1036
Mar 1041 1043 1047 1050
May 1055 1057 1061 1064
Jul 1069 1071 1075 1078
Sep 1083 1085 1089 1092
Nov 1097 1101 1105 1108
Jan 1111 1115 1119 1122
Mar 1125 1129 1133 1136
May 1139 1143 1147 1150
Jul 1153 1157 1161 1164
Sep 1167 1171 1175 1178
Nov 1181 1185 1189 1192
Jan 1195 1199 1203 1206
Mar 1209 1213 1217 1220
May 1223 1227 1231 1234
Jul 1237 1241 1245 1248
Sep 1251 1255 1259 1262
Nov 1265 1269 1273 1276
Jan 1279 1283 1287 1290
Mar 1293 1297 1301 1304
May 1307 1311 1315 1318
Jul 1321 1325 1329 1332
Sep 1335 1339 1343 1346
Nov 1349 1353 1357 1360
Jan 1363 1367 1371 1374
Mar 1377 1381 1385 1388
May 1391 1395 1399 1402
Jul 1405 1409 1413 1416
Sep 1419 1423 1427 1430
Nov 1433 1437 1441 1444
Jan 1447 1451 1455 1458
Mar 1461 1465 1469 1472
May 1475 1479 1483 1486
Jul 1489 1493 1497 1500
Sep 1503 1507 1511 1514
Nov 1517 1521 1525 1528
Jan 1531 1535 1539 1542
Mar 1545 1549 1553 1556
May 1559 1563 1567 1570
Jul 1573 1577 1581 1584
Sep 1587 1591 1595 1598
Nov 1601 1605 1609 1612
Jan 1615 1619 1623 1626
Mar 1629 1633 1637 1640
May 1643 1647 1651 1654
Jul 1657 1661 1665 1668
Sep 1671 1675 1679 1682
Nov 1685 1689 1693 1696
Jan 1699 1703 1707 1710
Mar 1713 1717 1721 1724
May 1727 1731 1735 1738
Jul 1741 1745 1749 1752
Sep 1755 1759 1763 1766
Nov 1769 1773 1777 1780
Jan 1783 1787 1791 1794
Mar 1797 1801 1805 1808
May 1811 1815 1819 1822

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INSURANCES

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LEISURE

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1251 American & American	4159	1051.00	3.8
1252 American Life Ins. Co.	4159	0114	2.1
1253 American Life Ins. Co.	4159	0214	2.1
1254 American Life Ins. Co.	4159	0314	2.1
1255 American Life Ins. Co.	4159	0414	2.1
1256 American Life Ins. Co.	4159	0514	2.1
1257 American Life Ins. Co.	4159	0614	2.1
1258 American Life Ins. Co.	4159	0714	2.1
1259 American Life Ins. Co.	4159	0814	2.1
1260 American Life Ins. Co.	4159	0914	2.1
1261 American Life Ins. Co.	4159	1014	2.1
1262 American Life Ins. Co.	4159	1114	2.1
1263 American Life Ins. Co.	4159	1214	2.1
1264 American Life Ins. Co.	4159	1314	2.1
1265 American Life Ins. Co.	4159	1414	2.1
1266 American Life Ins. Co.	4159	1514	2.1
1267 American Life Ins. Co.	4159	1614	2.1
1268 American Life Ins. Co.	4159	1714	2.1
1269 American Life Ins. Co.	4159	1814	2.1
1270 American Life Ins. Co.	4159	1914	2.1
1271 American Life Ins. Co.	4159	2014	2.1
1272 American Life Ins. Co.	4159	2114	2.1
1273 American Life Ins. Co.	4159	2214	2.1
1274 American Life Ins. Co.	4159	2314	2.1
1275 American Life Ins. Co.	4159	2414	2.1
1276 American Life Ins. Co.	4159	2514	2.1
1277 American Life Ins. Co.	4159	2614	2.1
1278 American Life Ins. Co.	4159	2714	2.1
1279 American Life Ins. Co.	4159	2814	2.1
1280 American Life Ins. Co.	4159	2914	2.1
1281 American Life Ins. Co.	4159	3014	2.1
1282 American Life Ins. Co.	4159	3114	2.1
1283 American Life Ins. Co.	4159	3214	2.1
1284 American Life Ins. Co.	4159	3314	2.1
1285 American Life Ins. Co.	4159	3414	2.1
1286 American Life Ins. Co.	4159	3514	2.1
1287 American Life Ins. Co.	4159	3614	2.1
1288 American Life Ins. Co.	4159	3714	2.1
1289 American Life Ins. Co.	4159	3814	2.1
1290 American Life Ins. Co.	4159	3914	2.1
1291 American Life Ins. Co.	4159	4014	2.1
1292 American Life Ins. Co.	4159	4114	2.1
1293 American Life Ins. Co.	4159	4214	2.1
1294 American Life Ins. Co.	4159	4314	2.1
1295 American Life Ins. Co.	4159	4414	2.1
1296 American Life Ins. Co.	4159	4514	2.1
1297 American Life Ins. Co.	4159	4614	2.1
1298 American Life Ins. Co.	4159	4714	2.1
1299 American Life Ins. Co.	4159	4814	2.1
1300 American Life Ins. Co.	4159	4914	2.1
1301 American Life Ins. Co.	4159	5014	2.1
1302 American Life Ins. Co.	4159	5114	2.1
1303 American Life Ins. Co.	4159	5214	2.1
1304 American Life Ins. Co.	4159	5314	2.1
1305 American Life Ins. Co.	4159	5414	2.1
1306 American Life Ins. Co.	4159	5514	2.1
1307 American Life Ins. Co.	4159	5614	2.1
1308 American Life Ins. Co.	4159	5714	2.1
1309 American Life Ins. Co.	4159	5814	2.1
1310 American Life Ins. Co.	4159	5914	2.1
1311 American Life Ins. Co.	4159	6014	2.1
1312 American Life Ins. Co.	4159	6114	2.1
1313 American Life Ins. Co.	4159	6214	2.1
1314 American Life Ins. Co.	4159	6314	2.1
1315 American Life Ins. Co.	4159	6414	2.1
1316 American Life Ins. Co.	4159	6514	2.1
1317 American Life Ins. Co.	4159	6614	2.1
1318 American Life Ins. Co.	4159	6714	2.1
1319 American Life Ins. Co.	4159	6814	2.1
1320 American Life Ins. Co.	4159	6914	2.1
1321 American Life Ins. Co.	4159	7014	2.1
1322 American Life Ins. Co.	4159	7114	2.1
1323 American Life Ins. Co.	4159	7214	2.1
1324 American Life Ins. Co.	4159	7314	2.1
1325 American Life Ins. Co.	4159	7414	2.1
1326 American Life Ins. Co.	4159	7514	2.1
1327 American Life Ins. Co.	4159	7614	2.1
1328 American Life Ins. Co.	4159	7714	2.1
1329 American Life Ins. Co.	4159	7814	2.1
1330 American Life Ins. Co.	4159		

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TOKYO - Most Active Stocks Tuesday February 13 1990

	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Toshiba	3.6m	1,180	+25	Nippon Steel Sgr.	3.6m	781	+4
Nippon Steel	4.1m	705	+4	Kawasaki Steel	3.5m	1,750	+140
Tokyo Steel Ind.	3.8m	5,610	+100	Origo Electric	3.5m	1,280	0
NEC	3.7m	692	-5	MEI	3.2m	1,510	-10
Asahi Machine	3.6m	1,280	-30	Hitech			

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NYSE COMPOSITE PRICES

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AMERICA

Uncertainty over Drexel casts shadow on trading

Wall Street

UNCERTAINTY about the fate of Drexel Burnham Lambert hung over Wall Street yesterday, with equities trading in a narrowly mixed range in moderate volume, writes Karen Zagor in New York.

The big US investment firm yesterday said it was considering filing for bankruptcy protection and it had defaulted on \$100m of loans. Furthermore, Drexel said it would liquidate positions of its government securities unit.

With the market focused on Drexel's future, players were cautious yesterday. The Dow Jones Industrial Average closed up 4.96 points at 2,624.10, after falling 29.06 points on Monday. Volume on the New York Stock Exchange was moderately heavy, with 145.9m shares changing hands.

The broader stock market picture was mixed, with the Standard & Poor's 500 up 0.94 points at 331.02, the American Exchange Composite was down 0.42 points at 358.45 and the New York Stock Exchange Composite rose 0.30 points to 182.85. On the big board, declining issues led those advancing by 793 to 877.

The Drexel news spurred a recovery in the bond market, where the Treasury's benchmark 30-year bond gained 8.39 points at midday, yielding 8.39 per cent, after falling more than 1 point a day earlier.

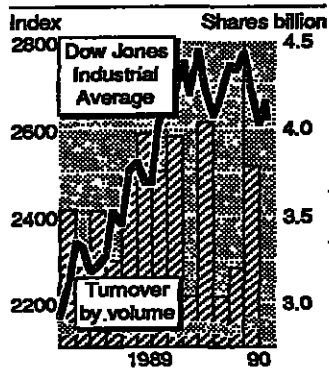
Concern over Drexel also dominated US currency trading, with the dollar weakening on the news to about DM1.9755

from an early morning high of DM1.6898.

In the stock market, the Drexel news prompted stock-index futures to fall to relatively small premiums to the cash indices, which in turn triggered a bout of selling of the underlying shares.

ITT gained 3% to \$52 after the company reported fourth-quarter net income of \$1.87 a share against \$1.26 the

New York SE



previous year. The earnings were above analysts' estimates. LA Gear added 3% to \$25.4 after the sports clothes manufacturer announced it had

recovered from the bankruptcy of its parent, the San Francisco 49ers football team, as a spokesman for an advertising campaign.

Chrysler slipped 3% to \$16.4 after the big auto manufacturer reported a fourth-quarter loss of \$2.90 a share after a restructuring charge, against net income of \$1.55 a share in

the 1988 quarter. Chrysler also said it had agreed to sell its Gulfstream Aerospace subsidiary for \$320m.

DeSoto jumped 3% to \$39.4 after Sutton Holding pressed the company to take prompt action on Sutton's takeover offer of \$60 a share. Sutton said it might otherwise reduce its bid.

VMS Mortgage Investment Fund plunged 2% to \$1.1 after the fund's sponsor, VMS Realty Partners, suspended the payment of principal and interest to its publicly traded mortgage funds and all other non-essential payments in order to conserve cash.

Echlin fell 3% to \$13 after the company forecast that earnings per share for the three months to end-February would be about half the 23 cents of the previous year's period.

Mattel, the big US toy company, slipped 3% to \$18.

Canada

Trading was moderate throughout the session in Toronto.

The 300 composite index, which at one point had been down more than 22 points, lost 14.41 to 3751.56, with declines outnumbering advances 876 to 243. Volume was 95,672,000 shares, up from 23,097,000 shares.

Among gold producers, Placer Dome lost 3% to C\$23.7, Echo Bay was off 3% to C\$23.7, American Barrick dropped 3% to C\$22.7 and LAC Minerals fell 1% to C\$15.7.

Oslo bourse goes from strength to strength

Karen Fossli looks at proposals to liberalise further Norway's financial markets

THE OSLO bourse was one of last year's top world performers, and it has continued to hit new highs this year, lifted by higher oil prices, the domestic tax situation and a less restrictive investment climate.

Oslo's performance began to strengthen last year on the back of higher world crude oil prices, an unexpected cut in interest rates and abolition of a 1 per cent turnover tax.

This year began slowly, but domestic investors soon took advantage of tax-free mutual funds before a deadline at the end of January. By January 11, the all-share index had climbed by 7.7 per cent to hit a record 573.68. The industrial index had shot up by 10.6 per cent after a 33.4 per cent rise in the whole of 1989, against gains in the shipping index of 2 per cent and 60.1 per cent respectively.

This month, the all-share has pushed through the 600 barrier and analyst Mr Tom Skjelstad, of the Oslo-based Norse Securities, believes the index will catapult past 700 this year. Equities gained their new

impetus from an initiative by Norway's new, three-party, centre-right, coalition Government, which announced plans for further liberalisation of Norway's financial markets in January, and last week gave detailed plans in a white paper presented to the Storting, Norway's parliament.

Aimed at encouraging new investment, and stimulating growth in the economy, these included:

- A rise to 33 per cent from 25 per cent in the stakes that can be held by foreigners in Norwegian banks. The limit for companies is already 33 per cent, although applications to exceed the limit are treated liberally.

- A rise to 20 per cent from 12 per cent in the assets domestic life insurance companies can invest in stocks. A further rise to 25 per cent is being considered.

- A doubling of the amount which Norwegian banks will be allowed to invest in stocks. The measure could free some NOK24bn for new equity investment, according to finance ministry estimates. When the announcement by the Government to raise the limit on the insurance companies' shareholdings was made, the insurance company index rose by 14 percentage points.

World crude oil prices, which have averaged about \$20 a barrel so far this year, against \$18 a barrel in 1989, have also supported investor confidence.

Norse Securities believes that the price will remain at about \$20 a barrel, but Mr Skjelstad is confident that Norway's oil-based economy could withstand prices of around \$18.

On the corporate front, annual figures have started to

filter through. For the most part, these show improvement after a rocky 1989 when world crude oil prices fell to below \$10 a barrel, their lowest level in more than a decade.

"If you can forecast the oil price, then you can pin-point the Norwegian market," Mr Skjelstad believes.

When oil prices plunged in 1986, the previous minority Labour Government took draconian measures. These included a virtual freeze on wages and dividends, and strict price monitoring to help rein in rampant inflation and put the economy back on track.

Inflation was at about 10 per cent but has subsequently cooled to 4.3 per cent. The monetary programme which helped achieve this has led to unemployment, and is the biggest single threat to the new coalition; but the market, impressed by corporate and industrial rationalisation programmes, seems more interested in profits than political prospects for the immediate future.

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ASIA PACIFIC

Investors remain cautious in run-up to elections

Tokyo

THE MARKET reopened after a long weekend with uneven trading, which saw volume fall to its lowest level this year as investors remained wary before the national elections on Sunday, writes Michiko Nakamoto in Tokyo.

Share prices drifted during the day and volume sank to a paltry 297m shares, the lowest Tokyo has seen this year. This compared with turnover of 364m on Friday when investors were particularly reluctant to commit themselves before a three-day weekend.

The Nikkei average opened weaker and fluctuated at lower levels before closing down 181.11 at 37,107.03. The day's high was at 37,350.93 while the low was at 37,093.99. Declines outnumbered advances by 601 to 318 while 209 issues were unchanged. The Topix index of all listed stocks lost 11.84 to 2,722.33 while in London the FTSE 100 index fell 4.4 to close at 2,005.34.

The overnight fall on Wall Street and lower bond prices did their part to dampen sentiment. With only four trading days before the elections to the lower house of the Diet, investors were not inclined to jump back into a market that offered few in the way of buying incentives.

Although nothing has changed much in terms of Japan's economic fundamentals or the outlook for corporations, Sunday's elections have managed to cast a long dark shadow over the market. The outcome will have important implications for Japan's political future and a strong impact on the currency markets which, in turn, is likely to reverberate on to equities.

Investors, however, have so far been very cautious, as volume levels indicate, and the pre-election rally that had been predicted if the ruling Liberal Democrats showed an improvement in the polls, has not materialised so far.

However, there was continuing talk yesterday of the possibility that volume would surge towards the end of the week when the results of the last polls start coming in. Mr Nicola Salati at UBS Phillips & Drew said investors had not yet decided which way the market will go but that once they do decide "things will move very fast."

Interest was scattered with some smaller capitalisation issues backed by good business prospects and low price to earnings ratios doing well.

Tokyo Steel Manufacturing saw a firm gain of ¥180 to ¥5,610 on expectations that its earnings, so far expected to be flat in the current business year, could be revised upwards on steady steel scrap prices. Tokyo Steel was also favoured for its low P/E ratio of 31. It was third in volume with 3.9m shares.

Some large capital issues saw renewed interest. Toshiba topped the active list with 5.4m shares and gained ¥30 to ¥1,190. Some investors expected electricals to lead the market after the elections. Nippon Steel, second on the active list with 4.1m shares, added ¥4 to ¥705. Trading was low key in Osaka and the OSE average fell 102.17 to 38,540.17 on thin

volume of 34.97m shares, down from 76.63m traded on Friday.

Roundup

STABILITY returned to Australia yesterday, but other leading markets in the region were in decline.

AUSTRALIA gave a steady performance, as better-than-expected results from the Adelaide Steamship group swept aside recent concerns about companies' high debt levels.

The All Ordinaries index rose 4.9 to 1628.2 on volume of 91m shares worth A\$171m, up from Monday's 78m and A\$159m.

Adsteam, which fell 28 per cent from its 1989 high by the close on Friday, gained 22 cents or 4.4 per cent to A\$5.22, after rising 28 cents on Monday. It reported a 21 per cent rise in first-half profits.

TAIWAN fell in active turnover, following its recent gains. The weighted index dropped 297.57 points, or 2.5 per cent, to 12,126.95 in turnover of NT\$169bn, down from Monday's record NT\$198bn.

HONG KONG continued to ease after last week's rally and following Wall Street's decline. The Hang Seng index lost 31.11, or 1 per cent, to 2,863.55, but light turnover at HK\$900m, down from Monday's HK\$959m, suggested that selling pressure was not heavy.

SINGAPORE lost all of Monday's gains and more, as the Straits Times Industrial index retreated from its record high to 1,575.88, down 17.89 points, or 1.1 per cent. Weakness on Wall Street, Tokyo and Hong Kong, as well as profit-taking, were blamed.

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EUROPE

US worries undermine Paris and Brussels

EVENTS AT Drexel Burnham Lambert, the US investment bank, cast their shadow over the European market yesterday, writes Our Markets Staff.

PARIS dipped suddenly towards the close after drifting lower in slow trade for most of the day. The sudden decline came on worries about Wall Street, after the news that the US investment bank, Drexel Burnham Lambert, was considering seeking protection under Chapter 11 of the federal bankruptcy code.

The CAC 40 index closed 21.97 points, or 1.2 per cent, down at 1,845.43 in turnover estimated at FF2.5bn.

Perrier finished another Ffr17 down at Ffr14.73 after its 12 per cent plunge on Monday. This followed a report that the company's Japanese subsidiary was withdrawing mineral water stock and suspending shipments, after the weekend news of the discovery of contaminated bottles in North America.

Telecommunications and energy group CGE, one of the most active stocks, lost Ffr15 to Ffr540 on uncertainty over interpretation of the company's sales figures, said one salesman.

UAP, the state-controlled insurance company, lost Ffr24 to Ffr238 after it said on Monday that it would seek a capital increase of more than Ffr10bn, half of which would be provided by the state, by the end of the month.

Michelin lost Ffr2.50 to

Ffr129 in active trading. The company said that it could reduce its workforce this year, because a slowdown in tyre sales in the US might extend to Europe.

FRANKFURT sacrificed early gains to end 1 per cent lower, with investors worried about the prospect of German monetary union. The leaders of both Germanys have agreed to start talks on a common currency as early as next week.

The DAX index remained steady throughout most of the session, but fell markedly in the last 30 minutes of trade to close down 19.41 at 1,840.98. The mid-session FAZ rose 5.19 to 776.47.

Investors were seen to be more selective. BMW stayed in favour, rising as much as 2.5 per cent on strong recommendations from several banks before falling back to close DM4 up at DM24. It was one of the shares that came under pressure at the end of the session, when rumours spread on the bourse floor that the Government was proposing an exchange rate of 1.40 East German marks for one West German mark.

Vebe, the energy and utilities company, topped the turnover table with shares worth DM1.09bn changing hands. It closed down DM9 at DM443.

BRUSSELS suffered its biggest fall since last October's mini-crash, weakening across the board as Groupe Bruxelles Lambert, the holding company, fell Bfr265 (6 per cent) to Bfr4,070 because of Drexel Burnham Lambert's US problems. GBL owns a 35.9 per cent stake in Drexel via its Lambert Brussels Associates subsidiary.

The cash market index slid 163.80 points, or 2.8 per cent, to 5,850.07. News of Drexel's Chapter 11 considerations came after the Belgian market had shut for the day.

MILAN edged higher on short-covering before the end

of the February trading account today. The Comit Index added 0.61 to 865.55.

Enimont closed L12 down at L1,490 before a meeting of the shareholders' syndicate to discuss long-term strategy for the chemical venture.

ZURICH tracked Frankfurt for much of the day, but finished fairly steady, as the Credit Suisse index eased 0.5 to 610.9 in moderate trading.

Pargesa, the holding company, fell on worries over its link with Drexel through its stake in Lambert Brussels Associates. Pargesa bearers lost Sfr65 to Sfr1,695.

AMSTERDAM finished mixed, worried about German monetary union and encouraged by a firmer domestic bond market. The CDS Tendency index rose 0.2 to 108.7.

Van Ommereen Ceteco, the trading, shipping and transport group, continued to rise, adding 30 cents to Ff38.90, on takeover speculation.

MADRID went lower after news that the domestic consumer price index had risen 1 per cent in January after a 0.4 per cent gain in December. The general index eased 2.13 to 283.34, with banking shares leading the way down. Banco Santander fell Ptas90 to Ptas5,080.

STOCKHOLM fell as Sweden's minority Government warned that it might resign if its austerity package did not win parliamentary approval. The Affarsvärlden General index shed 18.3 to 1,194.0 in turnover of SKr76m.

Ericsson free B shares fell SKr25 to SKr87. Foreign investors appeared disappointed with Ericsson's profit forecast for 1990.

OSLO closed slightly lower in moderate trading, with the all-share index falling 1.94 to 604.17 in trading worth NOK362m. However, traders said the underlying trend was still positive.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY FEBRUARY 13 1990					MONDAY FEBRUARY 12 1990					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (84)	142.98	+0.4	125.36	126.05	+0.3	5.35	142.41	124.49	126.69	160.41	128.28	148.30	
Austria (19)	248.22	-1.0	215.87	215.98	-0.3	1.23	248.58	217.30	245.51	248.58	92.94	95.49	
Belgium (61)	139.58	-3.8	122.38	120.99	-3.0	4.80	140.07	126.81	124.67	160.02	125.58	134.94	
Canada (120)	140.70	+0.0	122.36	122.26	-0.2	3.35	140.67	122.97	122.44	154.17	124.67	136.10	
Denmark (36)	251.32	-0.9	220.35	221.92	-0.3	1.45	253.68	221.76	222.54	260.82	165.35	165.05	
Finland (26)	149.83	-0.7	151.19	124.43	-0.2	2.39	150.61	131.98	124.69	159.16	118.63	147.07	
France (125)	145.98	-1.8	127.97	130.51	-1.4	2.89	146.91	129.91	132.41	157.97	112.57	117.42	
West Germany (96)	130.29	+0.2	114.23	113.56	-0.6	1.87	130.09	113.72	112.91	137.01	79.56	86.13	
Hong Kong (48)	117.80	-1.0	103.37	118.23	-1.0	4.84	119.07	104.09	119.41	140.33	88.41	129.41	
Ireland (17)	169.82	-1.2	170.02	173.05	-0.7	2.41	168.37	171.96	174.29	168.57	125.00	137.96	
Italy (95)	95.86	-0.1	83.87	88.00	-0.2	2.58	95.74	88.68	88.80	102.11	74.97	79.94	
Japan (455)	183.47	-0.5	160.88	167.40	-0.4	0.49	184.44	161.23	168.12	200.11	164.22	197.85	
Malaysia (36)	243.41	+0.8	213.41	253.54	+0.8	2.09	241.45	211.06	251.49	243.87	143.35	155.51	
Mexico (143)	370.48	+0.3	324.82	1105.02	+0.3	0.47	369.48	322.98	1102.02	371.93	133.32	164.29	
Netherlands (49)	136.82	-0.1	119.98	117.97	-0.2	4.56	136.68	119.74	117.85	145.66	110.83	113.85	
New Zealand (18)	67.40	+0.0	59.09	60.29	+0.1	5.83	67.39	60.81	60.21	88.18	62.64	75.08	
Norway (24)	235.96	-1.6	206.88	207.48	-0.1	1.38	237.37	207.50	207.73	241.53	158.82	157.95	
Singapore (28)	195.10	-1.1	171.05	167.68	-1.0	1.74	197.20	172.39	193.39	198.38	124.57	138.65	
South Africa (80)	221.89	+1.0	194.63	196.47	+2.1	3.35	219.77	192.11	170.05	251.39	118.35	123.93	
Spain (43)	154.98	-1.1	135.88	127.28	-0.9	4.13	156.71	138.99	128.39	189.75	143.14	146.43	
Sweden (35)	188.17	-2.2	164.98	171.18	-1.7	2.05	182.40	168.19	174.18	206.95	138.45	151.18	
Switzerland (82)	95.83	-0.2	84.02	86.91	-0.1	2.02	96.01	83.93	88.04	98.12	87.81	77.00	
United Kingdom (306)	158.09	-0.1	138.61	138.61	+0.2	4.56	158.27	138.35	138.35	164.31	138.28	161.40	
USA (542)	133.97	+0.2	117.48	133.97	+0.2	3.54	133.67	116.85	133.67	146.29	112.19	118.80	
Australia (969)	141.46	-0.5	124.03	124.09	-0.1	3.45	142.14	124.26	124.28	146.66	112.63	120.02	
Nordic (121)	180.44	-1.4	169.18	155.80	-0.9	1.75	195.76	171.12	167.28	201.89	137.95	146.81	
Pacific Basin (667)	179.52	-0.5	157.39	163.92	-0.4	0.73	180.43	157.72	164.59	194.74	126.58	135.49	
Europe Pacific (1656)	142.48	-0.6	122.36	122.36	-0.1	1.66	142.81	122.36	122.36	174.16	141.56	163.75	
North America (565)	134.28	+0.2	117.23	117.24	+0.2	3.53	133.99	117.13	132.97	146.69	112.78	119.08	
Europe Ex. UK (883)	130.01	-0.7	115.99	115.07	-0.4	2.71	130.96	114.48	115.48	136.73	96.30	100.70	
Pacific Ex. Japan (212)	132.04	-0.1	115.77	120.16	-0.2	4.77	132.22	115.58	120.37	140.03	111.53	124.11	
World Ex. US (1849)	164.95	-0.6	144.10	147.69	-0.3	1.75	165.11	144.83	148.19	175.45	127.45	138.49	
World Ex. UK (2085)	152.06	-0.3	133.32	142.80	-0.3	2.29	152.36	133.19	138.19	162.00	136.98	143.08	
World Ex. Japan At. (2331)	122.06	-0.3	119.23	142.80	-0.1	2.29	122.48	133.28	143.01	161.84	136.98	145.76	
World Ex. Japan (1936)	122.06	-0.1	121.02	130.45	-0.2	3.54	138.12	120.74	130.42	146.52	114.51	120.50	
The World Index (2381)	136.49	-0.3	133.69	142.97	-0.2	2.30	152.87	133.63	143.20	162.05	136.68	145.63	